

Number of Contracts

1

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
 - o Outreach and site coordination;
 - o Siting and use of available land;
 - o Development of interim and permanent housing options; and
 - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

*Each Eligible Applicant must identify and describe their role in the region for **each** table.*

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
County of Ventura	Strengthen outreach efforts and address the health and safety needs of people experiencing unsheltered homelessness. Identify funding sources and agreements to establish a "Command Center" for coordinated multi-disciplinary team (MDT) outreach.
Ventura County Continuum of Care	Identify additional funding sources for lived experience (PLE) peer support and engagement. Prioritize and incentivize hiring people with lived experience (PLE) for peer support/engagement.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination

VC CoC and County of Ventura have identified areas to improve system coordination by gaining stakeholder feedback and collaboration around the development of an Outreach Command Center. The OCC would focus on resource provision and outreach, standardizing engagement, and service delivery to ensure a coordinated approach. Multi-disciplinary street outreach will improve the quality of care for a person experiencing homelessness, ensuring a more holistic, whole-person approach and improved outcomes. Incorporating Persons with lived experience can help with service delivery and rebuild trust with the homeless community. The Ventura County Board of Supervisors recently approved 12 new homeless service positions which include an expansion to the dedicated homeless liaison unit with officers who are familiar with the population and service providers, positions for prevention funding services, Homeless Solutions Director, Housing Solutions Director and Data Analyst. The OCC will function under the Multi Disciplinary Team which includes, Healthcare Agency, Public Works Watershed Protection, Ventura County Probation, Ventura County Sheriff's Department Homeless Liaison Unit, Ventura County Fire, Homeless Services and County Executive Office Homeless Solutions Director as the lead.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
County of Ventura	Coordinate with the Housing Community Development Team to identify siting and available land. Work with jurisdictional leads to review their State of California's approved Housing Element Plan, land use and development standards.
Ventura County Continuum of Care	Coordinate with the Housing Community Development Team to identify siting and available land. Work with jurisdictional leads to review the cities State of California's approved Housing Element Plan, land use and development standards. Assist jurisdictions in identifying system gaps and provide feedback and recommendations on best uses of funding.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

The Ventura County Board of Supervisors recently approved 1 housing solutions director position to support and facilitate policy development around innovated housing typologies, collaboration and coordination among local jurisdictions. County of Ventura and VC CoC propose to encourage efforts to ensure consistency across jurisdictions to pursue funding opportunities and programs in communities with identified gaps. Continue to participate in discussions with local jurisdictions pursuing State Homekey projects to expand PSH units. Continue to participate in presentations to city councils/board of supervisors and provide guidance on key components of each Homekey application, including the supportive services plans, data on subpopulations, and data for racial equity. CoC will continue to encourage jurisdictions to enhance participation in Continuum of Care (CoC), pursue existing and new financial resources to develop housing, evaluate and make policy recommendations related to housing at the local, state, and federal levels. CoC will continue to encourage local jurisdictions to identify and evaluate underutilized publicly owned land (state, County, City) for affordable housing development, to support local efforts to seek ProHousing Designations from the California Department of Housing and Community Development (HCD) to facilitate prioritization of local projects for state funding and encourage local jurisdictions to pursue lower-cost housing typologies like tiny homes, accessory dwelling units, hotel/motel conversions, prefabricated modular homes, shipping containers, etc. to meet affordable housing needs.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
County of Ventura	Provide input and help influence the structure, utilization, and maintenance of permanent funding. Encourage increasing permanent housing options. Research and pursue dedicated revenue streams adopted by other communities and determine feasibility for Ventura County (e.g., Bond Measure)..
Ventura County Continuum of Care	Prioritize funding to increase permanent housing and supportive services. Research and identify grant funding dedicated to the development of permanent housing (PSH, PH, RRH and HP) and operating subsidies.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

To address homelessness effectively and efficiently, Ventura County and VC CoC can play a vital role in providing feedback and encouragement to focus on increasing permanent housing options. There are more people cycling into homelessness than there are exiting homelessness, revealing an underinvestment in more permanent solutions such as permanent housing and prevention strategies. To off-set this imbalance, sustainable funding is required to consistently invest in long-term solutions to functionally end homelessness. With the onboarding of the homeless solutions director and housing solutions director, these key positions will facilitate discussions around investments into permanent housing while utilizing a 1:4:10 ratio to ensure for every 1 interim housing unit, 4 permanent housing units are needed to serve 10 households through prevention and diversion services. In addition, two positions have been created to support and enhance coordination and connections among service providers.

Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
County of Ventura	Encourage the utilization of a 1:4:10 ratio framework to prioritize investments in permanent housing and homelessness prevention. For every 1 unit of interim housing developed, aim to develop 4 units of permanent housing, and serve 10 households through homelessness prevention.
Ventura County Continuum of Care	Prioritize funding to increase countywide, flexible homeless prevention funding. Research and identify grant funding dedicated to serve those at risk and at imminent risk of homelessness.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery

To address homelessness effectively and efficiently, Ventura County may play a vital role in encouraging the development and increase of permanent housing options by researching and encouraging local jurisdictions to pursue dedicated revenue streams adopted by other communities and determine feasibility for Ventura County (e.g., Bond Measure). Monitor resource availability and adjust ratios accordingly to pursue systemwide balance in prevention, interim housing, and permanent housing resources. The Homeless Solutions Director will lead the implementation of inter-agency coordination and develop programs aligned with strategic county wide goals. The Housing Solutions Director will promote housing development countywide, address land use with jurisdictions by focusing on equity in communities with the greatest need.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a

3,165

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Build the capacity of the homelessness response system to utilize resources that quickly and compassionately assess a	HHAP/ ESG/ CoC	Federal/ State	Ventura County Continuum of Care	Ventura County	7/1/2025	Process Measure: Documentation of various types of funding released via CoC NOFAs. Outcome Measures: Total

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
household's needs and provides tailored resources to individuals and families in crisis.						number of new contracts executed per funding type (federal, state).
Increase investments into, or otherwise scaling up, specific interventions or program types.	HHAP/ ESG/ CoC/HomeKey/CDBG	Federal/ State	Ventura County Continuum of Care	Ventura County	7/1/2025	<p>Process Measure: Documentation of various programs/projects offered throughout the CoC and community development.</p> <p>Outcome Measure: Total number of new projects or expansion projects implemented.</p>
Allocate funding to Rapid Re-housing utilizing HHAP 5 funding for service providers to continue supporting clients in obtaining housing quickly, increasing their self-sufficiency with the end goal of staying housed. RRH funding will ensure housing is identified, rent and move-in assistance is provided, and case management is continued to help stabilize the client.	HHAP/ ESG/ CoC	Federal/State	Ventura County Continuum of Care	Ventura County	7/1/2024	<p>Process measure: Rapid Rehousing Services is one of our highest utilized and rapidly expended programs that allows for a rapid connection of individuals and families to permanent housing while connecting them to supportive services that help to overcome barriers that stand in the way of maintaining permanent housing. As the number of persons accessing homeless services continues to grow, we need to ensure we have programs and available funding</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
<p>Implement a robust Prevention Program utilizing HHAP 5 funding to assist with short term rental assistance, safety planning, program information, referrals and other services that assist in preventing homelessness. Funding will also support shelter diversion programs such as case management, temporary financial assistance to secure housing, job search, housing navigation, advocacy services and others.</p>	<p>HHAP/ ESG/ CoC</p>	<p>Federal/State</p>	<p>Ventura County Continuum of Care</p>	<p>Ventura County</p>	<p>7/1/2024</p>	<p>in place that provide rapid housing solutions that can potentially lead to permanent housing.</p> <p>Outcome Measure: Reducing the number of persons experiencing homelessness decrease length of time homeless for unsheltered population.</p> <p>Due to the economic state of many individuals and families, the rising cost of rental units and diminishing affordable housing stock, there is a direct nexus between unit availability and rising rent costs therefore leading to more families in need of rental support. Prevention and shelter diversion will assist to tap into services and programs that individuals might not be aware of which can increase their income in order to pay higher rental costs.</p>
<p>1% of HHAP 5 funding will be utilized to support the Homeless Management Information</p>	<p>HHAP/ CoC/ General Funds</p>	<p>Federal/ State/ Local</p>	<p>Ventura County Continuum of Care</p>	<p>Ventura County, Human Services Agency</p>	<p>7/1/2024</p>	<p>Process measure: Due to the increase in services and programs funded by federal and</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
System to balance administration of the system with the increase in services and programs that require AB977 compliance.						<p>state funding and the nexus between the increased number of projects for AB977 compliance, funding to support HMIS administration is necessary.</p> <p>Outcome measure: Compliance with AB977, quarterly reporting and annual reporting to ensure compliance and creation of newly funded projects.</p>

<p>Allocate HHAP 5 funding to support Homeless Management Information System (HMIS) vendor upgrades, regular reporting on a dashboard for public transparency and Housing and shelter investments based on local data. Additionally, support youth services by integrating regional data into housing needs.</p>	HHAP/ CoC/ local funding	Federal/ State	Ventura County Continuum of Care	Ventura County, Human Services Agency	1/1/2025	<p>Process measure: Due to the increase in services and programs funded by federal and state funding and the nexus between the increased number of projects for AB977 compliance, funding to support HMIS upgrades is necessary. Upgrades may allow the implementation of real time data dashboard of available shelter and housing in the community, transparency and upgraded reporting features.</p>
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SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
African American/Black	238

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
De-aggregate administrative data for use in decision making processes and planning.	CoC/HHAP	Federal/State	Ventura County Continuum of Care	Ventura County and Data Performance and Evaluation Committee	9/30/2025	<p>Process Measure: Documentation of how data regarding racial inequities are being used to inform CoC planning and activities to increase services.</p> <p>Outcome Measure: Comparison of Ventura County performance across these measures to national and regional trends by race and ethnicity and review CES practices that may be perpetuating racial and ethnic inequities.</p>
Ensuring those with lived experience have a role in program design, strategy development, and oversight.	CoC	Federal	Ventura County Continuum of Care	Ventura County CoC and Persons with Lived Experience Group	9/30/2025	<p>Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Developing workgroups and hosting training related to advancing equity countywide.	CoC	Federal	Ventura County Continuum of Care	Ventura County CoC and Persons with Lived Experience Group	10/1/2024	with people experiencing homelessness. Process Measure: Documentation of training from PLE to advance equity and inclusion. Outcome Measure: Number of trainings/workgroups offered to service providers countywide through CoC Planning Grant Dollars.

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b

1,356

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Access to rapid rehousing, permanent housing	HHAP/ ESG/CoC	Federal/ State	Ventura County Continuum of Care	Ventura County	7/1/2025	Process Measure: Increase short-term to long terms rental subsidies and stabilizing case management to regain stable housing. Outcome Measure: Reducing the number of persons experiencing homelessness

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Incorporate inclusive strategies through peer support and consumer involvement and efforts to reduce the number of persons experiencing homelessness.	CoC	Federal/State	Ventura County Continuum of Care	Ventura County, Housing and Services Committee	10/1/2025	Provide wrap-around, individualized, comprehensive services to protect the stability of housing, especially in times of crisis by increasing partnership with managed health care plans and behavioral health system.
Allocate HHAP 5 funding to support Rapid Re-housing and incorporate youth set aside funding for service providers to continue supporting clients in obtaining housing quickly, increasing their self-sufficiency with the end goal of staying housed. RRH funding will ensure housing is identified, rent and move-in assistance is provided, and case management is continued to help stabilize the client.	HHAP/ ESG/CoC	Federal/State	Ventura County Continuum of Care	Ventura County	7/1/2024	<p>Process Measure: Increase short-term to long term rental subsidies and stabilizing case management services to regain stable housing.</p> <p>Outcome Measure: Reducing the number of persons experiencing homelessness decrease length of time homeless for unsheltered population.</p>
Allocate HHAP 5 funding to support HomeKey Projects or housing developments and incorporate youth set aside funding by means of acquisition of	HHAP/ CoC	Federal/State	Ventura County Continuum of Care	Ventura County, HomeKey recipients	7/1/2024	<p>Process Measure: Increase permanent housing stock by means of braiding funding from various sources.</p> <p>Outcome</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
land, building, improvement or renovation of land or building being used as permanent housing, maintenance of land or building being used as permanent housing.						Measure: Reducing the number of persons experiencing homelessness decrease length of time homeless for unsheltered population.
Allocate HHAP 5 funding to support the ongoing operation of existing voucher programs for adults and transitional age youth who are unsheltered, those exiting institutions such as jail or hospitals and/or recuperative care services. Funding will also support and sustain case management services for Trauma-Informed interim housing.	HHAP/ CoC/ESG	Federal/ State	Ventura County Continuum of Care	Ventura County		Process Measure: Maintain operations of existing shelters and increase shelter options for Transitional age youth. Outcome Measure: Reducing the number unsheltered homelessness decrease length of time homeless for unsheltered population.

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
Black African American	90

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
De-aggregate administrative data for use in decision making	CoC/HHAP	Federal/ State	Ventura County Continuum of Care	Ventura County and Data Performance and	9/30/2025	Process Measure: Documentation of how data regarding racial

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
processes and planning.				Evaluation Committee		<p>inequities are being used to inform CoC planning and activities to increase services.</p> <p>Outcome Measure: Comparison of Ventura County performance across these measures to national and regional trends by race and ethnicity and review CES practices that may be perpetuating racial and ethnic inequities.</p>

Ensuring those with lived experience have a role in program design, strategy development, and oversight.	CoC	Federal	Ventura County Continuum of Care	Ventura CoC and Persons with lived experience Group	9/30/2025	<p>Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness.</p>
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SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
1,681

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Reduce the number of persons who become homeless for the first time.	HHAP/ESG/County	Federal/State/Local	Ventura County Continuum of Care	Ventura County and Data Performance and Evaluation Committee	9/30/2025	<p>Process Measure: Target prevention and diversion resources to those most at risk of entering emergency shelter, equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people, and coordinate outreach for those currently on the streets.</p> <p>Outcome Measure: Reducing the number of persons who become homeless for the first time</p>
Implement a robust homeless prevention and diversion program countywide by aligning best practices that will target prevention and diversion resources to those most at risk.	HHAP/ESG/County	Federal/State/Local	Ventura County Continuum of Care	Ventura County and Data Performance and Evaluation Committee and current HHAP HP recipients	9/30/2025	<p>Process Measure: Increase and prioritize funding allocated to prevention by means of State homelessness and housing program funding.</p>
Begin implementing public awareness in collaboration with the VC CoC Public Information Committee regarding	CoC	Federal	Ventura County Continuum of Care	Ventura County and PIO committee	9/30/2024	<p>Process Measure: Provide details of prevention funding to PIO committee for diffusion.</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
prevention services.						Process Measure: United Way of Ventura County continues to support agencies with landlord engagement and incentives to increase housing stock in our community which will greatly support those who are utilizing rapid rehousing funds.
Continue partnership with the United Way Landlord engagement Program.	CoC/ HHAP/ESG	Federal/State	Ventura County	Ventura County Continuum of Care and UWVC Landlord Engagement Program	6/30/2025	Outcome Measure: Identify and track landlords willing to work with our system of care.
Implement a robust countywide homeless prevention and diversion program using HHAP 5 funding and incorporate youth set aside funding, by aligning best practices that will target prevention and diversion resources to those most at risk.	HHAP/ESG/County	Federal/State/Local	Ventura County Continuum of Care	Ventura County and Data Performance and Evaluation Committee and current HHAP HP recipients	7/1/2024	Process Measure: Increase and prioritize funding allocated to prevention by means of State homelessness and housing program funding. Outcome Measure: Reducing the number of persons who become homeless for the first time.

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
White	1,362
Black or African American	137
Hispanic/Latino	867

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Provide outreach and education to organizations that serve the noted racial or ethnic group that support the goal of preventing and ending homelessness.	CoC	Federal	Ventura County Continuum of Care	Ventura County, Community Action, Promotoras Y Promotores Foundation, Gold Coast Health Care Plan	9/30/2024	Process Measure: Identify current partnerships and encourage new organizations to become a partner with the Ventura County CoC.
Increase access for those with limited English proficiency including building bi-cultural partnerships with agencies and organizations serving this population.	CoC	Federal	Ventura County Continuum of Care	Ventura County, Community Action, MICOP, Human Services Agency	9/30/2024	Process Measure: Identify current partnerships and encourage new organizations to become a partner with the Ventura County CoC.
Conduct further research on the different subpopulations experiencing homelessness to determine the housing needs among them.	CoC	Federal	Ventura County Continuum of Care	Ventura County, Data Performance and Evaluation Committee, Housing and Services Committee	9/30/2024	Process Measure: Establish new partnerships to begin coordinated efforts around housing needs.

SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3

825

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Implement intensive supportive services for those connected to permanent housing resources.	HHAP/CoC/HHIP	Federal/State	Ventura County	Ventura County Continuum of Care/ Housing and Services Committee	10/1/2025	Process Measure: Increase supportive services case management staffing through leveraged funding and HHAP funding and work toward right sizing staffing ratios for higher service need individuals. Outcome Measure: Develop a Housing retention, supportive services plan continuum wide.
Improve access to supportive services and/or physical health and behavioral health services	CoC/HHAP/HHIP/CalAim	Federal/State	Ventura County	Ventura County Continuum of Care	9/30/2024	Process Measure: Provide wrap-around, individualized, comprehensive services to protect the stability of housing, especially in times of crisis by increasing partnership with managed health care plans and behavioral health system.
Allocate HHAP 5 funding to support operating costs for programs such as Homekey, subsidies to support ongoing operation and availability of permanent housing and	CoC/HHAP/HomeKey	Federal/State	Ventura County	CoC and HHAP and Homekey funded projects	7/1/2024	Process Measure: The biggest challenge when trying to create deeply affordable housing for persons experiencing homelessness continues to be identifying

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
transitional housing and/or assisting in management of a building's facilities that can help stabilize or reduce structural decline.						<p>funding for operations and supportive services. Funding beyond the initial capitalized funding subsidy is critical to help fill the gaps. Many projects will endure a funding cliff around 5-8 years in.</p> <p>Outcome Measure: Maintain operations of housing dedicated to homeless population.</p>

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
Black or African American	56

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Review CES practices that may be perpetuating racial and ethnic inequities	CoC	Federal	Ventura County Continuum of Care	Ventura County, VC CoC Providers, VCHMIS	1/30/2025	Process Measure: Review referral data from CES providers to identify racial and ethnic inequities.
Identify cultural/racial gaps to CES “no wrong door approach”. Identify agencies working with cultural/ethnic populations to ensure access to housing and services.	CoC	Federal	Ventura County Continuum of Care	Ventura County, VCHMIS	1/1/2025	Process Measure: Review referral data from CES providers to identify racial and ethnic inequities among those housed. Identify agencies connected with ethnic or cultural groups that otherwise would not seek services.

SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4

160

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Strengthen outreach efforts and address the health and safety needs of people experiencing unsheltered homelessness. Establish a “Command Center” for coordinated multi-disciplinary team (MDT) outreach	CoC/HHAP/ESG/local	Federal/State/local	VC CoC	County of Ventura, VC Sheriff's Department, CoC Outreach providers	1/1/2025	Process measure: Focus on resource provision and outreach, standardizing engagement, and service delivery to ensure a coordinated approach.

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase homeless prevention and diversion strategies.	HHAP/ESG/ local	Federal/State/local	VC CoC	County of Ventura, Data Performance and Evaluation Committee	10/1/2024	Process measure: Prioritize funding to increase countywide, flexible homeless prevention funding. Research and identify grant funding dedicated to serve those at risk and at imminent risk of homelessness.
Identify gaps in rapidly re-housing people from emergency shelter.	CoC/HHAP/ESG/ local	Federal/State/local	VC CoC	County of Ventura, CoC shelter providers	10/1/2024	Process measure: Equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people.

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
People who are Multiple Races	139
People who are White	165
People who are Black or African American	133

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure those with lived experience have a role in addressing system gaps impacting length of time homeless (unsheltered and sheltered).	CoC	Federal	Ventura County Continuum of Care	Ventura County and Persons with Lived Experience	9/30/2024	Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness.

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5

6.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Implement intensive supportive services for those connected to permanent housing resources.	HHAP/ CoC/ HHIP	Federal/ State	Ventura County CoC	Ventura County Continuum of Care/ Housing and Services Committee	10/1/2024	Process Measure: Increase supportive services case management staffing through leveraged funding and HHAP funding and work toward right sizing staffing ratios for higher service need individuals. Outcome

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
						Measure: Develop a Housing retention, supportive services plan continuum wide. Mitigate returns to homelessness by requiring providers to bring at risk cases to CES meetings to address potential transfers or identity alternative housing options.
Prioritize funding for supportive services.	HHAP/ CoC/ HHIP	Federal/State	Ventura County CoC	Ventura County Continuum of Care/ Data Performance and Evaluation Committee	10/1/2024	Process Measure: Research and identify grant funding dedicated intensive case management and supportive services.

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
People who are Native Hawaiian or Other Pacific Islander	100.00%
People who are Non-Hispanic/ Non-Latino	8.00%
People who are Black or African American	7.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure those with lived experience have a role in addressing system gaps impacting returns to homelessness.	CoC	Federal	Ventura CoC	Ventura County and Data Persons with Lived Experience Group	10/1/2024	Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness.
Partner with mental health providers to ensure wrap around services and engagement are provided to those recently housed.	CoC/Local	Federal/Local	Ventura CoC	Ventura County and Ventura County Behavioral Health	9/30/2024	Process Measure: Provide wrap-around, individualized, comprehensive services to protect the stability of housing, especially in times of crisis by increasing partnership with managed health care plans and behavioral health system.

SPM 6: Number of people with successful placements from street outreach projects.

SPM 6

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase successful placements from street outreach.	CoC/HHAP/ESG	State/Federal	Ventura CoC	Outreach Providers	9/30/2024	<p>Process Measure: Work with outreach providers to ensure data is entered timely and captured correctly.</p> <p>Outcome Measure: Monitor on a quarterly basis outcome measure for outreach providers via HMIS.</p>
Engage providers around incorporating an Outreach Command Center for coordinated efforts	CoC/HHAP/ESG	State/Federal	Ventura CoC	County of Ventura, Sheriffs Department, Probation Department, Water Shed, healthcare agency, human services agency	12/31/2024	<p>Process measure: Focus on resource provision and outreach, standardizing engagement, and service delivery to ensure a coordinated approach.</p>

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
People who are Black or African American	0

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure those with lived experience have a role in addressing system gaps impacting successful placements into shelter, transitional housing, or permanent housing.	CoC	Federal	Ventura CoC	Ventura County and Data Persons with Lived Experience Group, outreach providers	9/30/2024	Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness.

Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive

impact. Provide a clear description of the action and its intended outcome.

- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations,	VC CoC	County, HMIS/CES
Ensuring those with lived experience have a role in program design, strategy development, and oversight, and the development of workgroups and trainings related to advancing equity to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness.	VC CoC	County, Persons with Lived Experience, Housing and Services Committee, Data Performance and Evaluation Committee
Add training and education on the topics of racial and ethnic diversity, including gender equality, for homeless service providers and organizations participating in the VC CoC.	VC CoC	County, HMIS/CES
Work more closely with our Diversity Equity and Inclusion (DEI) Council to receive and impart trainings to better understand and communicate effectively with underserved or marginalized BIPOC and LGBTIQ+ communities.	VC CoC	County of Ventura, CEO DEI Council

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations referred to housing.	VC CoC	County, HMIS/CES, VC CoC housing providers, Housing and Services Committee
Work with and train landlords through open Landlord Engagement Programs to foment anti-discriminatory leasing practices amongst those who may be disproportionately impacted due to race or gender and promote Affirmatively Furthering Fair Housing (AFFH) practices by promoting guidance on Application of the Fair Housing Act to the Screening of Applicants for Rental Housing.	VC CoC	United Way Ventura County, Housing Authorities
VC CoC will continue to work with local jurisdictions to shape and implement new housing and land use policies that help reverse longstanding housing disparities and help improve conditions.	VC CoC	County of Ventura, local jurisdictions

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations that are at risk of returning to homelessness.	VC CoC	County, HMIS/CES/ VC CoC Housing providers
Work with and train landlords through open Landlord Engagement Programs to foment anti-discriminatory eviction practices amongst those who may be disproportionately impacted due to race or gender and promote Affirmatively Furthering Fair Housing (AFFH) practices.	VC CoC	United Way Ventura County
Navigate the tight rental market for households who have complex service needs and barriers to housing that can increase the likelihood tenants are discriminated against. These partnerships also include improved linkages and referrals to legal assistance and advocacy for individuals and families most impacted by the lack of affordable housing and housing discrimination	VC CoC	Ventura County Public Defender, Gray Law, United Way Ventura County

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
VC CoC Rank and Review committee will continue to include a diverse membership including people of race/ethnicity representative of the over-represented groups in the homeless population. The VC CoC review and score equity factors for all organizations submitting applications including the BIPOC and LGBTQ+ representation on the agency's board and within leadership of the organizations as well as inclusion of persons with lived experience on the board or in other decision-making capacity. All project applications are reviewed and ranked based on plans to address equity in outcomes for proposed new and renewal projects, as well as their proposed action to eliminate identified barriers.	VC CoC	Data Performance and Evaluation Committee

Is place-based encampment resolution occurring within the region?

Yes

The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Narrative for place-based encampment resolution

VC CoC has partnered with local jurisdictions to apply for encampment resolution funding. Two cities have received funding and have received letters of commitment with housing providers, to identify a clear pathway to permanent housing through the coordinated entry system. With the support from Street Outreach teams, each will work with those living in encampments, offer immediate placements through navigation centers, and emergency shelters, including completing CES assessments for referrals to permanent supportive housing units. Referrals to permanent supportive housing units are prioritized through case conferencing meetings that occur every two weeks. Outreach is provided on a weekly basis to ensure people experiencing unsheltered homelessness are connected to services. Law enforcement will work closely with homeless service providers to ensure referrals are made as needed.

Optional Upload: Evidence of Collaboration and/or Prioritization



[Letter of Support \(Central Terrace\).pdf](#)

0.2 MB



[Casa Aliento - Support Letter \(1\).pdf](#)

0.2 MB



[Casa de Carmen - Support Letter sig.pdf](#)

0.1 MB



Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
 - o Jails
 - o Prisons
 - o Hospitals:
 - o Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Identify funding sources to incorporate Emergency Shelter such as congregate shelters, non-congregate shelters for those with justice involvement.	Ventura County Continuum of Care	VC Probation Agency, VC Sheriff Department, Interface Children and Family Services, Public Defenders Office
Identify funding sources to incorporate Short-term Shelter for Sober Living Contracts (28 beds) and or shared housing through master leasing for PRCS (611's) for individuals exiting jail.	Ventura County Continuum of Care	VC Probation Agency, Public Defenders Office
Consider ways to address housing denials based on criminal background and those with active probation/parole status	Ventura County Continuum of Care	County of Ventura, Public Defenders Office

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Identify funding sources to incorporate Emergency Shelter such as congregate shelters, non-congregate shelters for those with justice involvement.	Ventura County Continuum of Care	County of Ventura, VC Probation Agency, VC Sheriff Department, Public Defenders Office
Identify funding sources to incorporate Short-term Shelter for Sober Living Contract (28 beds) and or shared housing through master leasing for PRCS (611's) for individuals exiting prison.	Ventura County Continuum of Care	County of Ventura, VC Probation Agency, Public Defenders Office
Consider ways to address housing denials based on criminal background and those with active probation/parole status	Ventura County Continuum of Care	County of Ventura, VC Probation Agency, Public Defenders Office

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Key Action(s) Continue partnership with Recuperative Care services	Ventura County Continuum of Care	Ventura County Healthcare Agency, National Health Foundation

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Behavioral Health	Continue partnership with Behavioral Health, identify gaps and needs for those at risk of homelessness and/or homeless.	Ventura County Continuum of Care	Ventura County Behavioral Health
Foster Care	Continue partnership with Human Services Agency, Interface Children and Family Services and Casa Pacifica to engage and link youth exiting the foster care system to housing and services and vouchers.	Ventura County Continuum of Care	Human Services Agency, Interface Children and Family Services, Casa Pacifica

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
 - o The Homekey Program,
 - o The No Place Like Home Program
 - o The Multifamily Housing Program
 - o The Housing for a Healthy California Program
 - o The Homeless Housing, Assistance, and Prevention Program
 - o Building Homes and Jobs Act
 - o The California Emergency Solutions Grants Program
 - o The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
 - o HOME Investment Partnerships Act
 - o Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.

2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	County of Ventura/Casta Pacifica Center for Family & Children	<p>Transitional Housing for transitional age youth at risk and homeless youth, 18-24. Case management will be provided during the duration of services. Referrals will be prioritized via Coordinated Entry System.</p> <p>Projects will utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p>	\$5,918,136.00	\$5,918,136.00	2023-2024
The No Place Like Home Program	State	Many Mansions	<p>Provide 50 units of rental housing for homeless seniors. Case management will be provided during the duration of services. Referrals are prioritized via Coordinated Entry System.</p> <p>Projects will utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level</p>	\$6,398,736.00	\$6,398,736.00	2025
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Multifamily Housing Program	State	Many Mansions	<p>Multifamily rental apartment project which provides affordable housing for individuals and families in the 30% and 50% AMI income level. Mountain View has 77 apartment units to prevent and end unsheltered homelessness. Referrals are prioritized via Coordinated Entry System.</p> <p>Case management will be provided during the duration of services. Projects will utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.</p>	\$17,398,993.00	\$17,398,993.00	2023-2024
The Homeless Housing, Assistance, and Prevention Program	State	County of Ventura	<p>An array of services are offered via HHAP funding including Rental Assistance for literally homeless individuals. Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and</p>	\$1,821,442.40	\$979,295.80	2024-2025
				<p>Total \$ Available to prevent and end homelessness: \$248,835,271.15</p>	<p>Total Prioritized for Permanent Housing Solutions: \$228,398,639.05</p>	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			<p>relationship management costs, and move-in expenses. Outreach and engagement is offered to support unsheltered individuals and move into positive placements such as shelter and permanent housing. Interim Housing is offered for at risk and unsheltered individuals and families with the goal to place into Permanent Housing.</p> <p>Case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. Referrals are initiated via Coordinated Entry System. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p>			
The California Emergency Solutions Grants Program	State	County of Ventura	<p>An array of services are offered via ESG funding including Rental Assistance for literally homeless individuals. Referrals are initiated via Coordinated Entry System.</p> <p>Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed</p>	\$305,314.00	\$221,541.00	2023-2025
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			<p>repairs, and recruitment and relationship management costs, and move-in expenses. Outreach and engagement are offered to support unsheltered individuals to move into positive placements such as shelter and permanent housing, Interim Housing is provided for unsheltered individuals and families with the goal to place into Permanent Housing.</p> <p>Case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p>			
Homeless Prevention ESG	State	United Way of Ventura County	<p>An array of services are offered via the Prevention ESG funding program including Rental Assistance for at risk of homelessness individuals. Referrals are initiated via Coordinated Entry System.</p> <p>Funding supports direct financial assistance to those who meet category 2 at risk of homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, and</p>	\$75,000.00	\$75,000.00	2024
				<p>Total \$ Available to prevent and end homelessness: \$248,835,271.15</p>	<p>Total Prioritized for Permanent Housing Solutions: \$228,398,639.05</p>	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The California Emergency Solutions Grants Program	State	Mercy House	<p>An array of services are offered via the Prevention ESG funding program including Rental Assistance for at risk of homelessness individuals. Referrals are initiated via Coordinated Entry System.</p> <p>Funding supports direct financial assistance to those who meet category 2 at risk of homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, and move-in expenses. Case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5%returns to homelessness, decrease length of time homeless,</p>	\$116,057.00	\$116,057.00	2024

Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:
\$248,835,271.15	\$228,398,639.05

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			55% of participants increase income sources, 85% of participants with successful exits to permanent housing.			
			Supportive Service Enriched Housing, Outreach and Engagement, shelter operations. An array of services are offered via ESG funding including Outreach and engagement are offered to support unsheltered individuals to move into positive placements such as shelter and permanent housing. Referrals are sent via Coordinated Entry System.			
The California Emergency Solutions Grants Program	Federal	County of Ventura	Interim Housing operations funding is provided for staffing to support unsheltered individuals and families with the goal to place into Permanent Housing.	\$143,418.00	\$143,418.00	2023-2024
			Case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.			
Continuum of Care	Federal	County of	Interim Housing, Permanent Supportive Housing, Administrative Activities, and	\$3,726,301.00	\$2,965,612.00	2023
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
		Ventura	<p>Rental Assistance An array of services are offered via CoC funding including Rental Assistance for literally homeless individuals. Housing referrals are prioritized via Coordinated Entry System and direct referrals are sent via CES for rental assistance and shelter.</p> <p>Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses., Interim/Safe Haven is provided for unsheltered individuals with the goal to place into Permanent Housing and expediently move them into shelter. Permanent supportive Housing is provided for Chronically Homeless individuals for permanent housing placement. Referrals are prioritized via Coordinated Entry System.</p> <p>Onsite case management is provided during the duration of services as well as scattered site PSH models where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and</p>			
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.			
			Permanent Supportive Housing is provided for Chronically Homeless individuals for permanent housing placement. Referrals are prioritized via Coordinated Entry System.			
The No Place Like Home Program	State	VCBH	Onsite case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.	\$22,432,005.00	\$22,432,005.00	2023-2043
The Homekey Program	State	County of Ventura/Community Development Partners	Permanent Supportive Housing is provided for Chronically Homeless individuals for permanent housing placement. Referrals are prioritized via Coordinated Entry System. Onsite case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with	\$10,898,333.00	\$10,898,333.00	2023-2024
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.			
			Transitional Housing for transitional age youth is provided to expediently move unsheltered youth into temporary housing. Referrals are prioritized via Coordinated Entry System.			
The Homekey Program	State	County of Ventura/Mesa Ojai	Onsite case is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.	\$4,229,800.00	\$4,229,800.00	2023-2024
The Homekey Program	State	City of Thousand Oaks/Shangri-La Industries	Permanent Supportive Housing will be provided for Chronically Homeless individuals for permanent housing placement. Referrals will be prioritized via Coordinated Entry System. Onsite case management will be provided during the	\$26,744,713.00	\$26,744,713.00	TBD
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.			
			Permanent Supportive Housing is provided for Chronically Homeless individuals for permanent housing placement, target populations include older adults, Project Roomkey participants and/or behavioral health connected individuals. Referrals are prioritized via Coordinated Entry System.			
The Homekey Program	State	Housing Authority of the City of San Bernardino	Onsite case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.	\$32,076,607.00	\$32,076,607.00	2024-2025
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homeless Housing, Assistance, and Prevention Program	State	Ventura County Continuum of Care	<p>Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing An array of services are offered via HHAP funding including Rental Assistance for literally homeless individuals in partnership with United Way Ventura County Landlord Engagement program. Referrals are sent via Coordinated Entry System.</p> <p>Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Outreach and engagement is offered to support unsheltered individuals and unsheltered veterans to move into positive placements such as shelter and permanent housing. HMIS support is provided to ensure timely training incorporating online just in time training sessions to support HMIS users. For projects providing direct client care coordination, case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and</p>	\$1,966,090.75	\$188,982.00	2024-2025
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homeless Housing, Assistance, and Prevention Program	State	Ventura County	<p>Interim Housing, Permanent Housing An array of services are offered via HHAP funding including Rental Assistance for literally homeless individuals in partnership with United Way Ventura County Landlord Engagement program. Referrals are sent via Coordinated Entry System.</p> <p>Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Outreach and engagement is offered to support unsheltered individuals to move into positive placements such as shelter and permanent housing. Supportive Services for permanently housed individuals and families is offered for housing retention services. All projects providing direct client care coordination, case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with</p>	\$1,762,942.00	\$817,991.66	2024-2026
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homeless Housing, Assistance, and Prevention Program	State	Ventura County	<p>mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p> <p>Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing An array of services are offered via HHAP funding including Rental Assistance for literally homeless and sheltered individuals. Referrals are initiated via Coordinated Entry System.</p> <p>Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Permanent supportive housing for older adults 55+ is offered to permanently housed individuals and families who are sheltered or unsheltered. Permanent supportive Housing referrals are prioritized via Coordinated Entry System.</p> <p>Housing navigation serves are provided to engage sheltered individuals in</p>	\$4,829,424.43	\$2,637,949.30	2024-2026

Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:
\$248,835,271.15	\$228,398,639.05

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			obtaining permanent housing and supporting documentation gathering. Homeless prevention is provided for youth to support those at risk of homelessness by means of diverting the homelessness system. Interim shelter is provided for youth at the local university to support those who are unsheltered or at risk. All projects providing direct client care coordination, case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.			
The Homeless Housing, Assistance, and Prevention Program	State	Ventura County	Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing An array of services are offered via HHAP funding including Rental Assistance for literally homeless and sheltered individuals. Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees,	\$5,791,833.57	\$3,575,138.29	2024-2027
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The California Emergency Solutions Grants Program	State	Ventura County	funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Operational subsidies for Permanent supportive housing projects are offered and support staffing costs for housing retention and supportive services. Homeless prevention is provided for youth to support those at risk of homelessness by means of diverting the homelessness system. Services coordination is provided for youth engage youth with workforce development, education, mental health services. All projects providing direct client care coordination, case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.	\$146,267.00	\$113,785.00	2023-2024
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			<p>to support unsheltered individuals to move into positive placements such as shelter and permanent housing. Referrals will be sent via Coordinated Entry System.</p> <p>Interim Housing operations funding is provided for staffing to support unsheltered individuals and families with the goal to place into Permanent Housing. Referrals will be sent via Coordinated Entry System.</p> <p>Case management will be provided during the duration of services. Projects will utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p>			
Encampment Resolution Funding	State	City of Thousand Oaks	Resolve critical encampment concerns, and transition individuals into interim shelter with clear pathways to permanent housing or directly into permanent housing. The ERF shelter will provide direct client care coordination, and case management services during the duration of participation. ERF participants are prioritized for PSH	\$5,828,741.00		2023-2026
				<p>Total \$ Available to prevent and end homelessness: \$248,835,271.15</p>	<p>Total Prioritized for Permanent Housing Solutions: \$228,398,639.05</p>	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			<p>placement via Coordinated Entry System.</p> <p>Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p>			
Encampment Resolution Funding	State	City of Oxnard	<p>Resolve critical encampment concerns, and transition individuals into interim shelter with clear pathways to permanent housing or directly into permanent housing. The ERF shelters (2) provide direct client care coordination, and case management services during the duration of participation. ERF participants are prioritized for PSH via Coordinated Entry System.</p> <p>Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p>	\$4,015,639.00		2023-2026
				<p>Total \$ Available to prevent and end homelessness: \$248,835,271.15</p>	<p>Total Prioritized for Permanent Housing Solutions: \$228,398,639.05</p>	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
Bringing Families Home (BFH) - via CDSS	State	Human Services Agency	<p>Interim Housing/Non-Congregate Shelter, Administrative Activities, Rental Assistance/Rapid Rehousing, Diversion and Homelessness Prevention, Supportive Services. Although funding does not have designations on what must be dedicated to PH. Approximately 50% is direct financial assistance for category 1, literally homeless individuals and a combination of interim and permanent housing) and 50% for supportive services. Rental Assistance for literally homeless individuals. Housing referrals are prioritized via Coordinated Entry System and direct referrals are sent via CES for rental assistance and shelter.</p> <p>Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses., Interim shelter is provided for unsheltered individuals with the goal to place into Permanent Housing and expediently move them into shelter. Permanent supportive Housing is homeless families and individuals for permanent housing placement. Referrals are directed via Coordinated Entry System.</p>	\$906,000.00	\$450,000.00	2022-2025
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
	n/a	n/a	Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.			
	n/a	n/a				
CalWORKs Homeless Assistance - via CDSS	State	Human Services Agency	Approximately 50% is direct financial assistance (combination of interim and permanent housing) and 50% is for supportive services. Although funding does not have designations on what must be dedicated to PH. Approximately 50% is direct financial assistance for category 1, literally homeless individuals and a combination of interim and permanent housing) and 50% for supportive services. Rental Assistance for literally homeless individuals. Housing referrals are prioritized via Coordinated Entry System and direct referrals are sent via CES	\$1,422,618.00	\$700,000.00	2023-2025
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			<p>for rental assistance and shelter.</p> <p>Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses., Interim shelter is provided for unsheltered individuals with the goal to place into Permanent Housing and expediently move them into shelter. Permanent supportive Housing is homeless families and individuals for permanent housing placement. Referrals are directed via Coordinated Entry System.</p> <p>Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p>			
				<p>Total \$ Available to prevent and end homelessness: \$248,835,271.15</p>	<p>Total Prioritized for Permanent Housing Solutions: \$228,398,639.05</p>	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
General Funds	Local	Human Services Agency	<p>Direct financial assistance, which is generally all PH (combination of HP & RRH). \$160,000 is dedicated to direct financial assistance, which is generally all PH (combination of HP & RRH). Homeless Prevention for imminent risk and Rental assistance for literally homeless individuals is intended to support a divert individuals into the homeless system. Direct referrals are sent via CES for rental assistance and prevention.</p> <p>Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses., Prevention is provided for imminent risk individuals and families with the goal to place or maintain Permanent Housing. Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase</p>	\$360,000.00	\$160,000.00	2023-2024
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
Housing and Disability Advocacy Program (HDAP) via CDSS	state/local	Human Services Agency	<p>income sources, 85% of participants with successful exits to permanent housing.</p> <p>Although funding does not have designations on what must be dedicated to PH. Approximately 50% is direct financial assistance (combination of interim and permanent housing, with majority going to interim housing) and 50% is for supportive services. Interim housing is provided for unsheltered individuals with the goal to place into Permanent Housing and expediently move them into shelter. Permanent housing is dedicated for homeless families and individuals for permanent housing placement. Referrals are directed via Coordinated Entry System.</p> <p>Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p>	\$564,314.00	\$200,000.00	2023-2025

Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:
\$248,835,271.15	\$228,398,639.05

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
Veteran Housing and Homelessness Prevention	State	Cabrillo Economic Development Center	Acquisition, construction, rehabilitation, and preservation of affordable multifamily housing for veterans and their families to allow veterans to access and maintain housing stability. Supportive housing for homeless Veterans to expediently support unsheltered Veterans into permanent housing placement.	\$2,788,410.00	\$2,788,410.00	2024
The Housing for a Healthy California Program	State	Cabrillo Economic Development Center	Supportive housing for homeless individuals who are recipients of or eligible for health care provided through the California Department of Health Care Services, Medi-Cal program. The goal of the HHC program is to reduce the financial burden on local and state resources due to the overutilization of emergency departments, inpatient care, nursing home stays and use of corrections systems and law enforcement resources as the point of health care provision for people who are chronically homeless or homeless and a high-cost health user.	\$7,680,000.00	\$7,680,000.00	2024
Permanent Local Housing Allocation	State	County of Ventura	Affordable Housing Development, Workforce Housing, Permanent Supportive Housing	\$3,701,713.00	\$3,701,713.00	2023-2027
General Funds	Local	County of Ventura	Affordable Housing and Permanent Housing. The predevelopment, development, acquisition, rehabilitation, and preservation of multifamily,	\$16,800,000.00	\$16,800,000.00	2023-2027
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			<p>residential live-work, rental housing that is affordable to extremely low-, very low-, low-, or moderate-income households, including necessary operating subsidies. The predevelopment, development, acquisition, rehabilitation, and preservation of Affordable rental and ownership housing, including Accessory Dwelling Units (ADUs), that meets the needs of a growing workforce earning up to 120-percent of AMI, or 150-percent of AMI in high-cost areas. ADUs shall be available for occupancy for a term of no less than 30 days.</p> <p>Assisting persons who are experiencing or at risk of homelessness, including, but not limited to, providing rapid rehousing, rental assistance, supportive/case management services that allow people to obtain and retain housing, operating and capital costs for navigation centers and emergency shelters, and the new construction, rehabilitation, and preservation of permanent and transitional housing.</p>			
Community Development Block Grant	State	County of Ventura	Funding supports Transitional housing for youth 18-24, shelter operations and street outreach. Outreach and engagement will be offered to support unsheltered individuals to move into positive placements such as shelter and permanent housing. Referrals will be	\$6,044,202.00	\$6,044,202.00	2024
				Total \$ Available to prevent and end homelessness: \$248,835,271.15	Total Prioritized for Permanent Housing Solutions: \$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			<p>sent via Coordinated Entry System.</p> <p>Shelter operations funding is provided for staffing to support unsheltered individuals and families with the goal to place into permanent housing. Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p>			
HOME-American Rescue Plan Program	Federal	County of Ventura	<p>Affordable Housing Development and Permanent Supportive Housing. Funding is dedicated to support developers, non-profit service providers to assist qualified populations including individuals and families who are experiencing or at risk of experiencing homelessness and other vulnerable population. Projects will prioritize individuals via Coordinated Entry System.</p>	\$4,257,520.00	\$4,257,520.00	2023-2024
				<p>Total \$ Available to prevent and end homelessness:</p>	<p>Total Prioritized for Permanent Housing Solutions:</p>	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
HOME Investment Partnerships Act	State	County of Ventura	Affordable Housing Development and Permanent Supportive Housing. The HOME program assists cities, counties, developers and nonprofit Community Housing Development Organizations (CHDOs) to create and retain affordable housing. Housing rehabilitation, new construction, and acquisition and rehabilitation, for multifamily projects; new construction and down payment assistance for single-family projects; First-Time Homebuyer down payment assistance, Owner-Occupied Rehabilitation and Tenant-Based Rental Assistance programs; and predevelopment loans to CHDOs.	\$5,679,088.00	\$5,679,088.00	2022-2027
Supportive Services for Veteran Families Program (SSVF) - via VA	Federal	Salvation Army	SSVF provides Temporary Financial Assistance for unsheltered and at risk of homelessness Veterans, housing Counseling and Advocacy with the goal to permanent housing individuals. All SSVF participants are prioritized on the Veterans By Name list for placement into VA funded GPD transitional housing and VASH vouchers. SSVF "Traditional" Homeless services provides Prevention services (Limited), SSVF Shallow Subsidy, SSVF Rapid Resolution and SSVF Returning Home Initiative.	\$4,170,558.00	\$4,170,558.00	2024-2025
				Total \$ Available to prevent and end homelessness: \$248,835,271.15	Total Prioritized for Permanent Housing Solutions: \$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
Housing Choice Vouchers (HCVs) - via HUD	Federal	Housing Authority Ventura	HCVs support very low-income families, the elderly, and the disabled to afford decent, safe, and sanitary housing in the private market. The goal is to provide safe and stable housing.	\$20,861,706.00	\$20,861,706.00	2024-2025
Family Unification Program Vouchers	Federal	Housing Authority San Buena Ventura	Permanent Supportive and Service-Enriched Housing. Vouchers support families whom the lack of adequate housing is a primary factor in: a. The imminent placement of the family's child or children in out-of-home care, or b. The delay in the discharge of the child or children to the family from out-of-home care. FUP vouchers support homeless families and children	\$129,240.00	\$129,240.00	2024
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	Federal	Housing Authority San Buena Ventura-Oxnard	Permanent Supportive and Service-Enriched Housing. HUD VASH program combines HUD's Housing Choice Voucher (HCV) rental assistance for homeless Veterans with case management and clinical services provided by the Department of Veterans Affairs (VA). HUD VASH referrals are prioritized via COC Veteran By Name list and paired with SSVF services and GPD programs to quickly place unsheltered homeless individuals into temporary and permanent housing.	\$1,027,653.00	\$1,027,653.00	2024-2025
				Total \$ Available to prevent and end homelessness: \$248,835,271.15	Total Prioritized for Permanent Housing Solutions: \$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
Emergency Housing Vouchers (EHVs) - via HUD	Federal	Housing Authority San Buena Ventura-Oxnard-Area	<p>Funding assist individuals and families who are homeless, at-risk of homelessness, fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking, or were recently homeless or have a high risk of housing instability. Case management is provided by CoC providers for the duration of services. Referrals are prioritized via Coordinated Entry System.</p> <p>Providers utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.</p>	\$608,016.00	\$608,016.00	2024-2025
HomeSafe	State	Human Services Agency	Rental payment, Rental back pay, Security deposit, and more to prevent or address homelessness to support the safety and housing stability of individuals involved in Adult Protective Services (APS), individuals in the APS intake process. Home Safe offers a range of strategies to address and prevent homelessness and support ongoing housing stability for APS clients, including housing-related intensive case management, housing-	\$2,800,000.00	\$2,800,000.00	2024-2025
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
			related financial assistance, deep cleaning to maintain safe housing, eviction prevention, landlord mediation, and more. Home safe accepts referrals via Coordinated Entry system. Case management is provided by CoC providers for the duration of services			
The No Place Like Home Program	State	People Self Help Housing	<p>New construction for Homeless individuals and families. Funds the development of permanent supportive housing for persons who are in need of mental health services and are experiencing homelessness, chronic homelessness, or at risk of chronic homelessness. Referrals are directed via Coordinated Entry System.</p> <p>Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.</p>	\$10,352,360.00	\$10,352,360.00	2027
General Funds	Local	People Self Help	New construction for Homeless individuals/families and	\$2,056,080.00	\$2,056,080.00	2027
				Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:	
				\$248,835,271.15	\$228,398,639.05	

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/ will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
		Housing	<p>farmworkers to support chronically homeless individuals. Referrals are directed via Coordinated Entry System.</p> <p>Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.</p>			
				<p>Total \$ Available to prevent and end homelessness: \$248,835,271.15</p>	<p>Total Prioritized for Permanent Housing Solutions: \$228,398,639.05</p>	

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - o CalWORKs
 - o CalFresh
 - o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
 - o In-home supportive services;
 - o Adult protective services;
 - o Child welfare;
 - o Child care; and

- Medi-Cal benefits through Managed Care Plans

Guidance:

All of the above benefit programs *must* be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs. This *may be* a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.****
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list serve info sharing. Direct referrals are sent to HSA my benefits CalWin.	VC COC	Human Services Agency
CalFresh	VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list serve info sharing. Direct referrals are sent to HSA my benefits CalWin.	VC CoC	Human Services Agency
Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	VC CoC promotes SOAR certification and shares annual training opportunities offered by SAMSHA for providers to participate with a certificate of completion. VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list serve info sharing.	VC CoC	Human Services Agency, Social Security Administration
In-home supportive services	VC CoC service providers refer directly to County of Ventura Human Services Agency, IHSS program for	VC CoC	Human Services Agency

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
Adult protective services	<p>individuals needing in home supportive services.</p> <p>VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list serve info sharing. Providers coordinate efforts with APS and VC AAA. APS receives direct referrals for homeless prevention and rapid rehousing.</p>	VC CoC	Human Services Agency, Adult Protective Services /VC Area Agency on Aging
Child welfare	<p>Providers connect individuals and families to my benefits CalWin for CalWorks support, access to Women, Infant and Children (WIC) services.</p>	Human Service Agency	Children and Family Services
Child care	<p>Services providers are informed of Child Development Resources, Children's Home Society and refer directly.</p>	VC CoC Providers	Children's Home Society, Child Development Resources
Medi-Cal benefits through Managed Care Plans	<p>Referrals may be made to the Human Services Agency (HSA) directly to assist with comprehensive benefits enrollment. CoC provides outreach, education, and technical assistance on health care programs available.</p>	VC CoC	Human Services Agency
Veteran Affairs Healthcare Benefits and HUD VASH	<p>VC CoC refers individuals directly to VA Health Care, Disability benefits and HUD-VASH through the Ventura CoC Veterans Committee.</p>	VC CoC	<p>Veteran Affairs HUD VASH, VA Coordinated Entry System, Gold Coast Veteran Foundation, Salvation Army SSVF, United Way Ventura County, Path, Turning Point Foundation, Housing Authority San Buenaventura, Oxnard and Area.</p>
Employment	<p>VC CoC has an active partnership with the Workforce Development Board to ensure referrals for employment, education and training are facilitated.</p> <p>Service providers may refer homeless program participants for employment training classes, which includes childcare options for households with children.</p>	VC CoC	Human Services Agency Workforce Development

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
Healthcare for the Homeless	Pathways to Employment assists those experiencing homelessness who are seeking jobs or training	VC CoC	Ventura County Healthcare Agency
Mental Health	Providers may link to one of the 7 Community Service Centers or to one of 8 Health Care for the Homeless locations (One Stop). Program participants may be referred to any Ventura County Behavioral Health clinic for an Assessment & Referral to substance use and/or mental health services. SAMSHA funds outreach services to connect homeless persons to behavioral health & substance use services.	VC CoC	Ventura County Behavioral Health

Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)



[Fully Executed Exhibit 1 - Ventura County HHAP 5 Memorandum of Understanding.pdf](#)
0.2 MB



Supporting Documentation (Optional)



[FINAL Countywide Homelessness MOU_All Signatures.pdf](#)
2.1 MB



Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates

11/29/2023

11/30/2023

12/13/2023

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Connected with agencies informing them of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback. Utilized various communication platforms such as meeting announcements, and email communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback
Youth with lived experience of homelessness	In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Connected with Interface Children and Family Services informing them of the HHAP regional planning and youth set a side allocation, requested participation from staff and/or individuals with lived experience to provide feedback.
Persons of populations overrepresented in homelessness	In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback

Stakeholders

Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

In accordance with Brown Act, HHAP manager informed members of the open meetings via CoC Board meeting, CoC email announcement and posted meeting agendas on the Ventura County CoC website to participate in the following HHAP 5 Regionally Coordinated Action Plan meetings. Utilized various communication platforms such as meeting announcements, email and phone communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback. Participated in Technical assistance with the Ventura County Probation Agency to gain input/ feedback on how to partner, leverage funding and support individuals exiting institutional settings whom are unhoused.

Homeless service and housing providers operating within the region

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback.

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Open