

## Part 2. Regionally Coordinated Homelessness Action Plan

### Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
  - Outreach and site coordination;
  - Siting and use of available land;
  - Development of interim and permanent housing options; and
  - Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

*Guidance:*

*Each Eligible Applicant must identify and describe their role in the region for **each** table.*

*To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.*

### Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
County of Ventura	Strengthen outreach efforts and address the health and safety needs of people experiencing unsheltered homelessness. Identify funding sources and agreements to establish a "Command Center" for coordinated multi-disciplinary team (MDT) outreach.
Ventura County Continuum of Care	Identify additional funding sources for lived experience (PLE) peer support and engagement. Prioritize and incentivize hiring people with lived experience (PLE) for peer support/engagement.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

## Regional Coordination Narrative - Outreach & Site Coordination

VC CoC and County of Ventura have identified areas to improve system coordination by gaining stakeholder feedback and collaboration around the development of an Outreach Command Center. The OCC would focus on resource provision and outreach, standardizing engagement, and service delivery to ensure a coordinated approach. Multi-disciplinary street outreach will improve the quality of care for a person experiencing homelessness, ensuring a more holistic, whole-person approach and improved outcomes. Incorporating Persons with lived experience can help with service delivery and rebuild trust with the homeless community. The Ventura County Board of Supervisors recently approved 12 new homeless service positions which include an expansion to the dedicated homeless liaison unit with officers who are familiar with the population and service providers, positions for prevention funding services, Homeless Solutions Director, Housing Solutions Director and Data Analyst. The OCC will function under the Multi Disciplinary Team which includes, Healthcare Agency, Public Works Watershed Protection, Ventura County Probation, Ventura County Sheriff's Department Homeless Liaison Unit, Ventura County Fire, Homeless Services and County Executive Office Homeless Solutions Director as the lead.

## Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
County of Ventura	Coordinate with the Housing Community Development Team to identify siting and available land. Work with jurisdictional leads to review their State of California's approved Housing Element Plan, land use and development standards.
Ventura County Continuum of Care	Coordinate with the Housing Community Development Team to identify siting and available land. Work with jurisdictional leads to review the cities State of California's approved Housing Element Plan, land use and development standards. Assist jurisdictions in identifying system gaps and provide feedback and recommendations on best uses of funding.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

## Regional Coordination Narrative - Land Use & Development

The Ventura County Board of Supervisors recently approved 1 housing solutions director position to support and facilitate policy development around innovated housing typologies, collaboration and coordination among local jurisdictions. County of Ventura and VC CoC propose to encourage efforts to ensure consistency across jurisdictions to pursue funding opportunities and programs in communities with identified gaps. Continue to participate in discussions with local jurisdictions pursuing State Homekey projects to expand PSH units. Continue to participate in presentations to city councils/board of supervisors and provide guidance on key components of each Homekey application, including the supportive services plans, data on subpopulations, and data for racial equity. CoC will continue to encourage jurisdictions to enhance participation in Continuum of Care (CoC), pursue existing and new financial resources to develop housing, evaluate and make policy recommendations related to housing at the local, state, and federal levels. CoC will continue to encourage local jurisdictions to identify and evaluate underutilized publicly owned land (state, County, City) for affordable housing development, to support local efforts to seek ProHousing Designations from the California Department of Housing and Community Development (HCD) to facilitate prioritization of local projects for state funding and encourage local jurisdictions to pursue lower-cost housing typologies like tiny homes, accessory dwelling units, hotel/motel conversions, prefabricated modular homes, shipping containers, etc. to meet affordable housing needs.

## Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
County of Ventura	Provide input and help influence the structure, utilization, and maintenance of permanent funding. Encourage increasing permanent housing options. Research and pursue dedicated revenue streams adopted by other communities and determine feasibility for Ventura County (e.g., Bond Measure)..
Ventura County Continuum of Care	Prioritize funding to increase permanent housing and supportive services. Research and identify grant funding dedicated to the development of permanent housing (PSH, PH, RRH and HP) and operating subsidies.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

## Regional Coordination Narrative - Shelter, Interim, and PH Options

To address homelessness effectively and efficiently, Ventura County and VC CoC can play a vital role in providing feedback and encouragement to focus on increasing permanent housing options. There are more people cycling into homelessness than there are exiting homelessness, revealing an underinvestment in more permanent solutions such as permanent housing and prevention strategies. To off-set this imbalance, sustainable funding is required to consistently invest in long-term solutions to functionally end homelessness. With the onboarding of the homeless solutions director and housing solutions director, these key positions will facilitate discussions around investments into permanent housing while utilizing a 1:4:10 ratio to ensure for every 1 interim housing unit, 4 permanent housing units are needed to serve 10 households through prevention and diversion services. In addition, two positions have been created to support and enhance coordination and connections among service providers.

## Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
County of Ventura	Encourage the utilization of a 1:4:10 ratio framework to prioritize investments in permanent housing and homelessness prevention. For every 1 unit of interim housing developed, aim to develop 4 units of permanent housing, and serve 10 households through homelessness prevention.
Ventura County Continuum of Care	Prioritize funding to increase countywide, flexible homeless prevention funding. Research and identify grant funding dedicated to serve those at risk and at imminent risk of homelessness.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

## Regional Coordination Narrative - Coordination & Connection to Service Delivery

To address homelessness effectively and efficiently, Ventura County may play a vital role in encouraging the development and increase of permanent housing options by researching and encouraging local jurisdictions to pursue dedicated revenue streams adopted by other communities and determine feasibility for Ventura County (e.g., Bond Measure). Monitor resource availability and adjust ratios accordingly to pursue systemwide balance in prevention, interim housing, and permanent housing resources. The Homeless Solutions Director will lead the implementation of inter-agency coordination and develop programs aligned with strategic county wide goals. The Housing Solutions Director will promote housing development countywide, address land use with jurisdictions by focusing on equity in communities with the greatest need.

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## System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

*Guidance:*

*Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.*

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

*For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.*

*To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.*

*Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can

*be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.*

**SPM 1a: Number of people accessing services who are experiencing homelessness.**

**SPM 1a**

3,165

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Build the capacity of the homelessness response system to utilize resources that quickly and compassionately assess a household's needs and provides tailored resources to individuals and families in crisis.	HHAP/ ESG/ CoC	Federal / State	Ventura County Continuum of Care	Ventura County	7/1/2025	<p>Process Measure: Documentation of various types of funding released via CoC NOFAs.</p> <p>Outcome Measures: Total number of new contracts executed per funding type (federal, state).</p>
Increase investments into, or otherwise scaling up, specific interventions or program types.	HHAP/ ESG/ CoC/Home Key/CDBG	Federal / State	Ventura County Continuum of Care	Ventura County	7/1/2025	<p>Process Measure: Documentation of various programs/projects offered throughout the CoC and community development.</p> <p>Outcome Measure:</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
						Total number of new projects or expansion projects implemented.

**SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.**

Racial/Ethnic Group	Measure
African American/Black	238

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
De-aggregate administrative data for use in decision making processes and planning.	CoC/HHAP	Federal / State	Ventura County Continuum of Care	Ventura County and Data Performance and Evaluation Committee	9/30/2025	Process Measure: Documentation of how data regarding racial inequities are being used to inform CoC planning and activities to increase



Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
						<p>services.</p> <p>Outcome Measure: Comparison of Ventura County performance across these measures to national and regional trends by race and ethnicity and review CES practices that may be perpetuating racial and ethnic inequities.</p>
Ensuring those with lived experience have a role in program design, strategy development, and oversight.	CoC	Federal	Ventura County Continuum of Care	Ventura County CoC and Persons with Lived Experience Group	9/30/2025	<p>Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Developing workgroups and hosting training related to advancing equity countywide.	CoC	Federal	Ventura County Continuum of Care	Ventura County CoC and Persons with Lived Experience Group	10/1/2024	<p>Process Measure: Documentation of training from PLE to advance equity and inclusion.</p> <p>Outcome Measure: Number of trainings/workgroups offered to service providers countywide through CoC Planning Grant Dollars.</p>

race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness.

**SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)**

**SPM 1b**

1,356

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Access to rapid rehousing, permanent housing	HHAP/ ESG/CoC	Federal / State	Ventura County Continuum of Care	Ventura County	7/1/2025	<p>Process Measure: Increase short-term to long terms rental subsidies and stabilizing case management to regain stable housing.</p> <p>Outcome Measure: Reducing the number of persons experiencing homelessness</p>
Incorporate inclusive strategies through peer support and consumer involvement and efforts to reduce the number of persons experiencing	CoC	Federal /State	Ventura County Continuum of Care	Ventura County, Housing and Services Committee	10/1/2025	Provide wrap-around, individualized, comprehensive services to protect the stability of housing, especially in times of crisis by increasing

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
homelessness.						partnership with managed health care plans and behavioral health system.

**SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night**

Racial/Ethnic Group	Measure
Black African American	90

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
De-aggregate administrative data for use in decision making processes and planning.	CoC/HHAP	Federal / State	Ventura County Continuum of Care	Ventura County and Data Performance and Evaluation Committee	9/30/2025	Process Measure: Documentation of how data regarding racial inequities are being used to inform CoC planning and activities to increase

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
						<p>services.</p> <p>Outcome Measure: Comparison of Ventura County performance across these measures to national and regional trends by race and ethnicity and review CES practices that may be perpetuating racial and ethnic inequities.</p>
Ensuring those with lived experience have a role in program design, strategy development, and oversight.	CoC	Federal	Ventura County Continuum of Care	Ventura CoC and Persons with lived experience Group	9/30/2025	<p>Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
						race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness.

**SPM 2: Number of people accessing services who are experiencing homelessness for the first time.**

**SPM 2**

1,681

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Reduce the number of persons who become homeless for the first time.	HHAP/ESG/ County	Federal / State/ Local	Ventura County Continuum of Care	Ventura County and Data Performance and Evaluation	9/30/2025	Process Measure: Target prevention and diversion resources to those most at risk of entering

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
				Committee		<p>emergency shelter, equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people, and coordinate outreach for those currently on the streets.</p> <p>Outcome Measure: Reducing the number of persons who become homeless for the first time</p>
Implement a robust homeless prevention and diversion program countywide by aligning best practices	HHAP/ESG/ County	Federal / State/Local	Ventura County Continuum of Care	Ventura County and Data Performance and Evaluation Committee and	9/30/2025	Process Measure: Increase and prioritize funding allocated to prevention by means of State homelessness



Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
that will target prevention and diversion resources to those most at risk.				current HHAP HP recipients		ss and housing program funding.
Begin implementing public awareness in collaboration with the VC CoC Public Information Committee regarding prevention services.	CoC	Federal	Ventura County Continuum of Care	Ventura County and PIO committee	9/30/2024	Process Measure: Provide details of prevention funding to PIO committee for diffusion.
Continue partnership with the United Way Landlord engagement Program.	CoC/ HHAP/ESG	Federal / State	Ventura County	Ventura County Continuum of Care and UWVC Landlord Engagement Program	6/30/2025	Process Measure: United Way of Ventura County continues to support agencies with landlord engagement and incentives to increase housing stock in our community which will

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
						greatly support those who are utilizing rapid rehousing funds.  Outcome Measure: Identify and track landlords willing to work with our system of care.

**SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time**

Racial/Ethnic Group	Measure
White	1,362
Black or African American	137
Hispanic/Latino	867

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Provide outreach and education to organizations that serve the noted racial or ethnic group that support the goal of preventing and ending homelessness.	CoC	Federal	Ventura County Continuum of Care	Ventura County, Community Action, Promotoras Y Promotoras Foundation, Gold Coast Health Care Plan	9/30/2024	Process Measure: Identify current partnerships and encourage new organizations to become a partner with the Ventura County CoC.
Increase access for those with limited English proficiency including building bi-cultural partnerships with agencies and organizations serving this population.	CoC	Federal	Ventura County Continuum of Care	Ventura County, Community Action, MICOP, Human Services Agency	9/30/2024	Process Measure: Identify current partnerships and encourage new organizations to become a partner with the Ventura County CoC.
Conduct further research on the different subpopulations	CoC	Federal	Ventura County Continuum of Care	Ventura County, Data Performance and	9/30/2024	Process Measure: Establish new partnerships to begin

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
experiencing homelessness to determine the housing needs among them.				Evaluation Committee, Housing and Services Committee		coordinated efforts around housing needs.

**SPM 3: Number of people exiting homelessness into permanent housing.**

**SPM 3**

825

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Implement intensive supportive services for those connected to permanent housing resources.	HHAP/CoC/HHIP	Federal/State	Ventura County	Ventura County Continuum of Care/Housing and Services Committee	10/1/2025	Process Measure: Increase supportive services case management staffing through leveraged funding and HHAP funding and work toward right sizing staffing ratios for higher service need individuals. Outcome Measure: Develop a Housing retention, supportive services plan continuum wide.
Improve access to supportive services and/or physical health and behavioral	CoC/HHAP/HHIP/CalAIM	Federal/State	Ventura County	Ventura County Continuum of Care	9/30/2024	Process Measure: Provide wrap-around, individualized, comprehensive

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
health services						<p>ive services to protect the stability of housing, especially in times of crisis by increasing partnership with managed health care plans and behavioral health system.</p>

**SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.**

Racial/Ethnic Group	Measure
Black or African American	56

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Review CES practices that may be perpetuating racial and ethnic inequities	CoC	Federal	Ventura County Continuum of Care	Ventura County, VC CoC Providers, VCHMIS	1/30/2025	Process Measure: Review referral data from CES providers to identify racial and ethnic inequities.
Identify cultural/racial gaps to CES “no wrong door approach”. Identify agencies working with cultural/ethnic populations to ensure access to housing and services.	CoC	Federal	Ventura County Continuum of Care	Ventura County, VCHMIS	1/1/2025	Process Measure: Review referral data from CES providers to identify racial and ethnic inequities among those housed. Identify agencies connected with ethnic or cultural groups that otherwise would not seek services.

### SPM 4: Average length of time that people experienced homelessness while accessing services

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
<p>Strengthen outreach efforts and address the health and safety needs of people experiencing unsheltered homelessness. Establish a “Command Center” for coordinated multi-disciplinary team (MDT) outreach</p>	<p>CoC/HHAP/ ESG/ local</p>	<p>Federal /State/ local</p>	<p>VC CoC</p>	<p>County of Ventura , VC Sheriff’s Department, CoC Outreach providers</p>	<p>1/1/2025</p>	<p>Process measure: Focus on resource provision and outreach, standardizing engagement, and service delivery to ensure a coordinated approach.</p>
<p>Increase homeless prevention and diversion strategies.</p>	<p>HHAP/ESG/ local</p>	<p>Federal /State/ local</p>	<p>VC CoC</p>	<p>County of Ventura , Data Performance and Evaluation Committee</p>	<p>10/1/2024</p>	<p>Process measure: Prioritize funding to increase countywide, flexible homeless prevention funding. Research and identify grant funding</p>



Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Identify gaps in rapidly re-housing people from emergency shelter.	CoC/HHAP/ ESG/ local	Federal /State/ local	VC CoC	County of Ventura , CoC shelter providers	10/1/2024	dedicated to serve those at risk and at imminent risk of homelessness.  Process measure: Equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people.

**SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.**

Racial/Ethnic Group	Measure
People who are Multiple Races	139
People who are White	165
People who are Black or African American	133

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure those with lived experience have a role in addressing system gaps impacting length of time homeless (unsheltered and sheltered).	CoC	Federal	Ventura County Continuum of Care	Ventura County and Persons with Lived Experience	9/30/2024	Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness.

**SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.**

**SPM 5**

6.00%

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Implement intensive supportive services for those connected to permanent housing resources.	HHAP/ CoC/ HHIP	Federal / State	Ventura County CoC	Ventura County Continuum of Care/ Housing and Services Committee	10/1/2024	<p>Process Measure: Increase supportive services case management staffing through leveraged funding and HHAP funding and work toward right sizing staffing ratios for higher service need individuals.</p> <p>Outcome Measure: Develop a Housing retention, supportive services plan continuum wide. Mitigate returns to homelessness by requiring providers to bring at risk cases to</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
						CES meetings to address potential transfers or identify alternative housing options.
Prioritize funding for supportive services.	HHAP/ CoC/ HHIP	Federal /State	Ventura County CoC	Ventura County Continuum of Care/ Data Performance and Evaluation Committee	10/1/2024	Process Measure: Research and identify grant funding dedicated intensive case management and supportive services.

**SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.**

Racial/Ethnic Group	Measure
People who are Native Hawaiian or Other Pacific Islander	100.00%
People who are Non-Hispanic/ Non-Latino	8.00%
People who are Black or African American	7.00%

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure those with lived experience have a role in addressing system gaps impacting returns to homelessness.	CoC	Federal	Ventura CoC	Ventura County and Data Persons with Lived Experience Group	10/1/2024	Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness.
Partner with mental health providers to ensure wrap around services	CoC/Local	Federal / Local	Ventura CoC	Ventura County and Ventura County Behavioral Health	9/30/2024	Process Measure: Provide wrap-around, individualized, comprehensive

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
and engagement are provided to those recently housed.						<p>ive services to protect the stability of housing, especially in times of crisis by increasing partnership with managed health care plans and behavioral health system.</p>

**SPM 6: Number of people with successful placements from street outreach projects.**

**SPM 6**

47

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase successful placements from street outreach.	CoC/HHAP/ESG	State/Federal	Ventura CoC	Outreach Providers	9/30/2024	<p>Process Measure: Work with outreach providers to ensure data is entered timely and captured correctly.</p> <p>Outcome Measure: Monitor on a quarterly basis outcome measure for outreach providers via HMIS.</p>
Engage providers around incorporating an Outreach Command Center for coordinated efforts	CoC/HHAP/ESG	State/Federal	Ventura CoC	County of Ventura, Sheriff's Department, Probation Department, Water Shed, health care agency, human service	12/31/2024	<p>Process measure: Focus on resource provision and outreach, standardizing engagement, and service delivery to ensure a coordinated approach.</p>

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies s agency	Target Date for Completion	Success Measurement Method
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**SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.**

Racial/Ethnic Group	Measure
People who are Black or African American	0



## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure those with lived experience have a role in addressing system gaps impacting successful placements into shelter, transitional housing, or permanent housing.	CoC	Federal	Ventura CoC	Ventura County and Data Persons with Lived Experience Group, outreach providers	9/30/2024	Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness.

## Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

### *Guidance:*

*Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

### *Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations,	VC CoC	County, HMIS/CES
Ensuring those with lived experience have a role in program design, strategy development, and oversight, and the development of workgroups and trainings related to advancing equity to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness.	VC CoC	County, Persons with Lived Experience, Housing and Services Committee, Data Performance and Evaluation Committee

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations referred to housing.	VC CoC	County, HMIS/CES, VC CoC housing providers, Housing and Services Committee

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations that are at risk of returning to homelessness.	VC CoC	County, HMIS/CES/ VC CoC Housing providers

## Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ ies
<p>VC CoC Rank and Review committee will continue to include a diverse membership including people of race/ethnicity representative of the over-represented groups in the homeless population. The VC CoC review and score equity factors for all organizations submitting applications including the BIPOC and LGBTQ+ representation on the agency's board and within leadership of the organizations as well as inclusion of persons with lived experience on the board or in other decision-making capacity. All project applications are reviewed and ranked based on plans to address equity in outcomes for proposed new and renewal projects, as well as their proposed action to eliminate identified barriers.</p>	VC CoC	Data Performance and Evaluation Committee

**Is place-based encampment resolution occurring within the region?**

Yes

**The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.**

### **Narrative for place-based encampment resolution**

VC CoC has partnered with local jurisdictions to apply for encampment resolution funding. Two cities have received funding and have received letters of commitment with housing providers, to identify a clear pathway to permanent housing through the coordinated entry system. With the support from Street Outreach teams, each will work with those living in encampments, offer immediate placements through navigation centers, and emergency shelters, including completing CES assessments for referrals to permanent supportive housing units. Referrals to permanent supportive housing units are prioritized through case conferencing meetings that occur every two weeks. Outreach is provided on a weekly basis to ensure people experiencing unsheltered homelessness are connected to services. Law enforcement will work closely with homeless service providers to ensure referrals are made as needed.

**Optional Upload: Evidence of Collaboration and/or Prioritization**



[Letter of Support \(Central Terrace\).pdf](#)

0.2 MB



[Casa Aliento - Support Letter \(1\).pdf](#)

0.2 MB



[Casa de Carmen - Support Letter sig.pdf](#)

0.1 MB



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**Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting**

## Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:

- Jails
- Prisons
- Hospitals:
- Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

### *Guidance:*

*At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*If an institution is not present in a jurisdiction, type N/A.*

### *Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Identify funding sources to incorporate Emergency Shelter such as congregate shelters, non-congregate shelters for those with justice involvement.	Ventura County Continuum of Care	VC Probation Agency, VC Sheriff Department, Interface Children and Family Services, Public Defenders Office
Identify funding sources to incorporate Short-term Shelter for Sober Living Contracts (28 beds)and or shared housing through master leasing for PRCS (611's) for individuals exiting jail.	Ventura County Continuum of Care	VC Probation Agency, Public Defenders Office
Consider ways to address housing denials based on criminal background and those with active probation/parole status	Ventura County Continuum of Care	County of Ventura, Public Defenders Office

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Identify funding sources to incorporate Emergency Shelter such as congregate shelters, non-congregate shelters for those with justice involvement.	Ventura County Continuum of Care	County of Ventura, VC Probation Agency, VC Sheriff Department, Public Defenders Office
Identify funding sources to incorporate Short-term Shelter for Sober Living Contract (28 beds) and or shared housing through master leasing for PRCS (611's) for individuals exiting prison.	Ventura County Continuum of Care	County of Ventura, VC Probation Agency, Public Defenders Office
Consider ways to address housing denials based on criminal background and those with active probation/parole status	Ventura County Continuum of Care	County of Ventura, VC Probation Agency, Public Defenders Office

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Key Action(s) Continue partnership with Recuperative Care services	Ventura County Continuum of Care	Ventura County Healthcare Agency, National Health Foundation



## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Behavioral Health	Continue partnership with Behavioral Health, identify gaps and needs for those at risk of homelessness and/or homeless.	Ventura County Continuum of Care	Ventura County Behavioral Health
Foster Care	Continue partnership with Human Services Agency, Interface Children and Family Services and Casa Pacifica to engage and link youth exiting the foster care system to housing and services and vouchers.	Ventura County Continuum of Care	Human Services Agency, Interface Children and Family Services, Casa Pacifica

## Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

- The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
  - The Homekey Program,
  - The No Place Like Home Program
  - The Multifamily Housing Program
  - The Housing for a Healthy California Program
  - The Homeless Housing, Assistance, and Prevention Program
  - Building Homes and Jobs Act
  - The California Emergency Solutions Grants Program

- The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
- HOME Investment Partnerships Act
- Parolee or probation programs that are intended to prevent homelessness upon release.

*Guidance:*

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

*If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.*

*In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.*

*To add additional funding programs, click "Add Funding Program" at the bottom of the table.*

*Definitions:*

1. **Local Fund Administrator:** *The entity responsible for administering the given funding source.*
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** *Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.*
3. **Funding Amount:** *Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)*
4. **Timeframe of Use:** *The date range the local fund administrator anticipates expending the identified program funds.*

## **Funding Landscape**

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	County of Ventura /Casa Pacifica Center for Family & Children	Transitional Housing for transitional age youth	\$5,918,136.00	\$5,918,136.00	2023-2024
The No Place Like Home Program	State	Many Mansions	Provide 50units of rental housing for homeless seniors.	\$6,398,736.00	\$6,398,736.00	2025
The Multifamily Housing Program	State	Many Mansions	Multifamily rental apartment project which provides affordable housing for individuals and families in the 30% and 50% AMI income level. Mountain View has 77 apartment units.	\$17,398,993.00	\$17,398,993.00	2023-2024

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homeless Housing, Assistance, and Prevention Program	State	County of Ventura	Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing	\$1,821,442.40	\$979,295.80	2024-2025
The California Emergency Solutions Grants Program	State	County of Ventura	Rapid Rehousing, Emergency Shelter operations and Street Outreach	\$305,314.00	\$221,541.00	2023-2025
Homeless Prevention ESG	State	United Way of Ventura County	Diversion and Homelessness Prevention, Rental Assistance	\$75,000.00	\$75,000.00	2024
The California Emergency Solutions Grants Program	State	Mercy House	Diversion and Homelessness Prevention, Rental Assistance	\$116,057.00	\$116,057.00	2024
The California Emergency Solutions Grants Program	Federal	County of Ventura	Supportive Service Enriched Housing, Outreach and Engagement, shelter operations	\$143,418.00	\$143,418.00	2023-2024
Continuum of Care	Federal	County	Interim Housing, Permanent	\$3,726,301.00	\$2,965,612.00	2023

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
		y of Ventura	Supportive Housing, Administrative Activities, and Rental Assistance			
The No Place Like Home Program	State	VC BH	Permanent Supportive Housing	\$22,432,005.00	\$22,432,005.00	2023-2043
The Homekey Program	State	County of Ventura /Community Development Partners	Permanent Supportive Housing	\$10,898,333.00	\$10,898,333.00	2023-2024
The Homekey Program	State	County of Ventura /Mesa Ojai	Transitional Housing for transitional age youth	\$4,229,800.00	\$4,229,800.00	2023-2024
The Homekey Program	State	City of Thosua	Permanent Supportive Housing	\$26,744,713.00	\$26,744,713.00	TBD

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
		nd Oaks/Shangri-La Industries				
The Homekey Program	State	Housing Authority of the City of San Buenaventura	Permanent Supportive Housing and Affordable Housing	\$32,076,607.00	\$32,076,607.00	2024-2025
The Homeless Housing, Assistance, and Prevention Program	State	Ventura County Continuum of Care	Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing	\$1,966,090.75	\$188,982.00	2024-2025

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homeless Housing, Assistance, and Prevention Program	State	Ventura County	Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing	\$1,762,942.00	\$817,991.66	2024-2026
The Homeless Housing, Assistance, and Prevention Program	State	Ventura County	Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing	\$4,829,424.43	\$2,637,949.30	2024-2026
The Homeless Housing, Assistance, and Prevention Program	State	Ventura County	Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing	\$5,791,833.57	\$3,575,138.29	2024-2027
The California Emergency Solutions Grants Program	State	Ventura County	Grant funds to be distributed to subrecipients/partners dedicated to providing primarily, Rapid Rehousing, Street Outreach, Emergency Shelter and Homelessness Prevention in local communities.	\$146,267.00	\$113,785.00	2023-2024
Encampment Resolution Funding	State	City of Thosusa	Resolve critical encampment concerns, and transition individuals	\$5,828,741.00		2023-2026

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
Encampment Resolution Funding	State	City of Oxnard	into interim shelter with clear pathways to permanent housing or directly into permanent housing	\$4,015,639.00		2023-2026
Bringing Families Home (BFH) - via CDSS	State	Human Services Agency	Interim Housing/Non-Congregate Shelter, Administrative Activities, Rental Assistance/Rapid Rehousing, Diversion and Homelessness Prevention, Supportive Services	\$906,000.00	\$450,000.00	2022-2025
The Housing for a Healthy California Program	n/a	n/a				
Building Homes and Jobs Act	n/a	n/a				



Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
Parolee or probation programs that are intended to prevent homelessness upon release	n/a	n/a				
CalWORKs Homeless Assistance - via CDSS	State	Human Services Agency	Aproximately 50% is direct financial assistance (combination of interim and permanent housing) and 50% is for supportive services.	\$1,422,618.00	\$700,000.00	2023-2025
General Funds	Local	Human Services Agency	Direct financial assistance, which is generally all PH (combination of HP & RRH).	\$360,000.00	\$160,000.00	2023-2024
Housing and Disability Advocacy Program (HDAP) via CDSS	state/local	Human Services Agency	Approximately 50% is direct financial assistance (combination of interim and permanent housing, with majority going to interim housing) and 50% is for supportive services.	\$564,314.00	\$200,000.00	2023-2025

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	Federal	California Economic Development Center	Supportive Housing for low income	\$3,546,191.00	\$3,546,191.00	2024
VHHP	State	California Economic Development Center	Supportive Housing for homeless Veterans	\$2,788,410.00	\$2,788,410.00	2024
HHC	State	California Economic Development Center	Supportive housing for homeless individuals	\$7,680,000.00	\$7,680,000.00	2024

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
PLHA	State	Center County of Ventura	Affordable Housing Development, Workforce Housing, Permanent Supportive Housing	\$3,701,713.00	\$3,701,713.00	2023-2027
General Funds	Local	County of Ventura	Affordable Housing and Permanent Housing	\$16,800,000.00	\$16,800,000.00	2023-2027
CDBG-DR	State	County of Ventura	Affordable Housing Development and Permanent Supportive Housing	\$6,044,202.00	\$6,044,202.00	2024
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	Federal	County of Ventura	Affordable Housing Development and Permanent Supportive Housing	\$4,257,520.00	\$4,257,520.00	2023-2024
HOME Investment Partnerships Act	State	County of Ventura	Affordable Housing Development and Permanent Supportive Housing	\$5,679,088.00	\$5,679,088.00	2022-2027

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
Supportive Services for Veteran Families Program (SSVF) - via VA	Federal	Salvation Army	Administrative Activities, Rental Assistance, Rapid Rehousing, Outreach and Engagement	\$4,170,558.00	\$4,170,558.00	2024-2025
Housing Choice Vouchers (HCVs) - via HUD	Federal	Housing Authority Ventura	Permanent Service-Enriched Housing, Diversion and Homelessness prevention, Rental Assistance, Rapid Rehousing, Interim Housing	\$20,861,706.00	\$20,861,706.00	2024-2025
Family Unification Program Vouchers	Federal	Housing Authority San Buena Ventura	Permanent Supportive and Service-Enriched Housing	\$129,240.00	\$129,240.00	2024
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	Federal	Housing Authority San Buena	Permanent Supportive and Service-Enriched Housing, Administrative Activities	\$1,027,653.00	\$1,027,653.00	2024-2025

Funding Program	Funding Type	Local Fund Administrator Ventura - Oxnard	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
Emergency Housing Vouchers (EHVs) - via HUD	Federal	Housing Authority San Buena Ventura - Oxnard-Area	Permanent Supportive and Service-Enriched Housing, Diversion, Homelessness Prevention, Rental Assistance/Rapid Rehousing	\$608,016.00	\$608,016.00	2024-2025
HomeSafe	State	Human Services Agency	Rental payment, Rental back pay, Security deposit, and more.	\$2,800,000.00	\$2,800,000.00	2024-2025
The No Place Like Home Program	State	People Self Help	New construction for Homeless individuals and families	\$10,352,360.00	\$10,352,360.00	2027

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
		Housing				
General Funds	Local	People Self Help Housing	New construction for Homeless individuals and families and farmworkers.	\$2,056,080.00	\$2,056,080.00	2027
				<b>Total \$ Available to prevent and end homelessness :</b>	<b>Total Prioritized for Permanent Housing Solutions:</b>	
				\$252,381,462.15	\$231,944,830.05	

### Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:

- o CalWORKs
- o CalFresh
- o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
- o In-home supportive services;
- o Adult protective services;
- o Child welfare;
- o Child care; and
- o Medi-Cal benefits through Managed Care Plans

*Guidance:*

**All of the above benefit programs *must* be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.**

*To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.*

*Definitions:*

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs. This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action *supports client access and/or enrollment in the eligible benefit program.***
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

**Benefit Programs**

<b>Benefit Program</b>	<b>Connection Strategy/ies</b>	<b>Lead Entity</b>	<b>Collaborating Entity/ies</b>
CalWORKs	VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-	VC COC	Human Services Agency

Benefit Program	Connection Strategy/ ies	Lead Entity	Collaborating Entity/ ies
	wide list serve info sharing. Direct referrals are sent to HSA my benefits CalWin.		
CalFresh	VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list serve info sharing. Direct referrals are sent to HSA my benefits CalWin.	VC CoC	Human Services Agency
Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	VC CoC promotes SOAR certification and shares annual training opportunities offered by SAMSHA for providers to participate with a certificate of completion. VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list serve info sharing.	VC CoC	Human Services Agency, Social Security Administration
In-home supportive services	VC CoC service providers refer directly to County of	VC CoC	Human Services Agency



Benefit Program	Connection Strategy/ ies	Lead Entity	Collaborating Entity/ ies
Adult protective services	Ventura Human Services Agency, IHSS program for individuals needing in home supportive services.  VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list serve info sharing. Providers coordinate efforts with APS and VC AAA. APS receives direct referrals for homeless prevention and rapid rehousing.	VC CoC	Human Services Agency, Adult Protective Services /VC Area Agency on Aging
Child welfare	Providers connect individuals and families to my benefits CalWin for CalWorks support, access to Women, Infant and Children (WIC) services.	Human Service Agency	Children and Family Services
Child care	Services providers are informed of Child Development Resources, Children's Home Society and refer directly.	VC CoC Providers	Children's Home Society, Child Development Resources
Medi-Cal benefits through Managed	Referrals may be made to the Human	VC CoC	Human Services Agency

Benefit Program	Connection Strategy/ ies	Lead Entity	Collaborating Entity/ ies
Care Plans	<p>Services Agency (HSA) directly to assist with comprehensive benefits enrollment. CoC provides outreach, education, and technical assistance on health care programs available.</p>		
<p>Veteran Affairs Healthcare Benefits and HUD VASH</p>	<p>VC CoC refers individuals directly to VA Health Care, Disability benefits and HUD-VASH through the Ventura CoC Veterans Committee.</p>	VC CoC	<p>Veteran Affairs HUD VASH, VA Coordinated Entry System, Gold Coast Veteran Foundation, Salvation Army SSVF, United Way Ventura County, Path, Turning Point Foundation, Housing Authority San Buenaventura, Oxnard and Area.</p>
Employment	<p>VC CoC has an active partnership with the Workforce Development Board to ensure referrals for employment, education and training are facilitated. Service providers may refer homeless program participants for employment training classes, which includes childcare options for households with children. Pathways to Employment assists those experiencing</p>	VC CoC	<p>Human Services Agency Workforce Development</p>

Benefit Program	Connection Strategy/ ies	Lead Entity	Collaborating Entity/ ies
Healthcare for the Homeless	homelessness who are seeking jobs or training  Providers may link to one of the 7 Community Service Centers or to one of 8 Health Care for the Homeless locations (One Stop).	VC CoC	Ventura County Healthcare Agency
Mental Health	Program participants may be referred to any Ventura County Behavioral Health clinic for an Assessment & Referral to substance use and/or mental health services. SAMSHA funds outreach services to connect homeless persons to behavioral health & substance use services.	VC CoC	Ventura County Behavioral Health

## Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

### Memorandum of Understanding (MOU)



[Fully Executed Exhibit 1 - Ventura County HHAP 5 Memorandum of Understa...](#)

0.2 MB



### Supporting Documentation (Optional)



[FINAL Countywide Homelessness MOU\\_All Signatures.pdf](#)

2.1 MB



## Application Process Certification:

**By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:**

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

## Meeting Dates

### Meeting Dates

11/29/2023

11/30/2023

12/13/2023

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

## Stakeholder engagement

### Stakeholders

### Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process

People with lived experience of homelessness

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Connected with agencies informing them of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback. Utilized various communication platforms such as meeting announcements, and email communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback

Youth with lived experience of homelessness

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Connected with Interface Children and Family Services informing them of the HHAP regional planning and youth set a side allocation, requested participation from staff and/or individuals with lived experience to provide feedback.

Persons of populations overrepresented in homelessness

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for

**Stakeholders**

**Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process**

the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

In accordance with Brown Act, HHAP manager informed members of the open meetings via CoC Board meeting, CoC email announcement and posted meeting agendas on the Ventura County CoC website to participate in the following HHAP 5 Regionally Coordinated Action Plan meetings. Utilized various communication platforms such as meeting announcements, email and phone communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback. Participated in Technical assistance with the Ventura County Probation Agency to gain input/ feedback on how to partner, leverage funding and support individuals exiting institutional settings whom are unhoused.

Homeless service and housing providers operating within the region

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager

**Stakeholders**

**Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process**

emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

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