

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: CA-611 - Oxnard, San Buenaventura/Ventura County CoC

1A-2. Collaborative Applicant Name: County of Ventura

1A-3. CoC Designation: CA

1A-4. HMIS Lead: County of Ventura Human Services Agency

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	Yes	Yes	No
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	Yes	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
10.	Law Enforcement	Yes	Yes	Yes
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
12.	LGBTQ+ Service Organizations	Yes	Yes	Yes
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	Yes	Yes	Yes
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
19.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
23.	State Domestic Violence Coalition	Yes	No	No
24.	State Sexual Assault Coalition	Yes	No	No
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Veteran services organizations	Yes	Yes	Yes
35.	Faith based organizations	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

The CoC Board, committee members and staff invite new partners to participate in the CoC Alliance on a regular basis by attending community meetings, commissions, and council meetings. Alliance membership applications are available on the website and promoted on social media. The CoC Public Information and Outreach committee continues to improve the outreach to partners and the community through developing outreach tools and using social media. CoC staff have invited culturally specific community organizations, including LGBTQ+ and those serving persons with disabilities, to CoC meetings and events. Homeless service providers encourage their clients to become involved in CoC efforts through direct invitation at their agencies. The CoC is currently participating in a sociology student project through California State University Channel Islands to educate the public about the CoC and share client stories.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	
	Describe in the field below how your CoC:	
	1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
	2. communicated information during public meetings or other forums your CoC uses to solicit public information; and	
	3. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

The CoC Alliance has a Board, 5 committees and workgroups that focus on preventing and ending homelessness. Invitations to participate and apply for funding are sent through emails, web postings and social media. Meetings are public and compliant with the Brown Act. Public attendees and stakeholders are invited to provide comments and make announcements to share information during meetings. Staff, providers and advocates attend community, commission and council meetings. The CoC Public Information and Outreach committee distributes outreach materials through social media, the CoC website and other local organizations to educate the public and solicit input. Efforts to end homelessness and improve partnerships with new organizations continues to shape CES development and informs CoC about the unique needs and capacity of their respective sectors. As a result of these efforts and continued use of remote meetings, the Alliance has increased participation with homeless subpopulation advocates, including youth, veterans and seniors.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section VII.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
	1. that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
	2. about how project applicants must submit their project applications—the process;	
	3. about how your CoC would determine which project applications it would submit to HUD for funding; and	
	4. how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

(limit 2,500 characters)

The CoC Board, subcommittees and staff discuss grant funding opportunities at all public meetings and encourage new participants to be a part of the process of recommending funding priorities and evaluating renewal projects. The CoC Data Committee makes recommendations to the CoC Board for new project priorities for new and reallocated funding. This committee reviews all applicants and applications on agency capacity, past and current performance, and project priorities. The CoC Board reviews and approves the new and renewal projects to be included in the Consolidated Application. Requests for Proposals are distributed out to the full CoC email distribution list and passed on through various community listservs to encourage new applicants to apply for CoC funds. A press release is sent out to all local media outlets and shared through social media outlets via Facebook and Twitter. Proposals are also posted on the CoC website. All applicants are invited to a local workshop for technical assistance in completing an application.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

VC CoC staff administer State ESG and ESG-CV pass through funds and partner with the County of Ventura and City of Oxnard for coordination around funding decisions for their direct ESG funding allocations. In addition, the CoC annually conducts a gaps and needs assessment to help determine CoC-wide and local city priorities for funding. The CoC establishes funding priorities in partnership with all ESG recipients and partners in the evaluation of proposals and funding decisions. CoC staff also meets regularly with ESG recipients to plan and allocate ESG funds and other federal and state funding sources. These reviews help identify and prevent potential financial gaps and ensures project continuity. Requests for Proposals are released with funding priorities set by the VC CoC Board in consultation with ESG recipients. The VC CoC Data, Performance & Evaluation Committee reviews analysis of the proposals and prior performance outcomes to provide recommendations to the VC CoC Board for approval of funding. New ESG recipients become formal members of the VC CoC through a formal partner agency MOU which commits partner agencies to participate in HMIS, Coordinated Entry System, the Point In Time Count and the Housing Inventory Count. ESG funded programs follow the CoC Written Standards for delivery of homeless assistance and provided training and technical assistance by CoC & HMIS staff. ESG funded programs are monitored for performance and compliance. Quarterly subrecipient reports and performance is reviewed by the VC CoC staff, Data Committee and Board. VC CoC staff consult with the ESG subrecipients to contribute local homelessness data, information and updates for the Consolidated Plan to all participating jurisdictions of the Ventura County Regional Consolidated Plan including all 10 Ventura County cities and the County of Ventura. VC CoC staff also provide PIT count data to each city that includes the total number of persons counted in their jurisdiction broken down by gender, age, race/ethnicity, and subpopulations. HIC data is also broken down by component—ES, TH, PSH, RRH—by jurisdiction and provided to each city. Staff also help each jurisdiction identify gaps and strategize about how ESG and other funds could fill the gaps and shape recommendations.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

VC CoC has a formal partnership with the Ventura County Office of Education (VCOE) to coordinate services with the local school district liaisons. VC CoC regularly attend McKinney Vento liaison meetings to ensure regular communication from VC CoC about programs and new initiatives. VCOE staff regularly attend the VC CoC Board and committee meetings and participates in needs assessments. A new partnership has been established in 2022 with the basic needs program at the local community colleges to make referrals to VC CoC providers. The basic needs program staff have been provided training on VC CoC programs.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

VC CoC connects individuals and families experiencing homelessness with the local job and career centers for educational services, training opportunities and employment services. VC CoC also partners with the Ventura County Office of Education to ensure individuals and families are referred for homeless services as needed. Written policies and procedures ensure appropriate and current information is being provided to individuals and families who become homeless and may need to access education services. CoC service providers verify eligibility for additional supportive services and provide a letter confirming eligibility as needed, as well as make referrals to other systems of care for healthcare, behavioral health, housing and mainstream benefits. The CoC has established Policies and Procedures and protocols in consultation with youth and educational providers to assist homeless service providers with identifying families with minor children and unaccompanied youth and connecting them to educational services. The CoC has quarterly meetings with local school district liaisons and mutually provide information and resources. Together, they work with CoC and ESG funded programs to identify homeless children and youth through the coordinated entry system. Homeless service providers work with liaisons to inform homeless families of eligibility for McKinney-Vento education services which includes ensuring that families are aware of educational rights. Outreach materials are provided in English and Spanish and reviewed orally between families, children, youth, case managers, and liaisons. More specifically, they assure families receive a letter verifying eligibility for services, ensure transportation; formally reviews educational rights with parents; posts Educational Rights at program sites; provide mutual advocacy when educational rights are violated, have access to academic tutoring and counseling, and incorporate education in exit planning with clients. If possible, they help ensure every homeless child and youth remain enrolled in the school of their original residence prior to becoming homeless. When necessary, they give families and youth access to shelters and transitional housing programs closest to the school where they are enrolled. Also, when necessary, they work together to help enroll children escaping Domestic Violence in a school of their choice within the district and establish procedures to protect their safety and rights.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	Yes
2.	Child Care and Development Fund	No	Yes
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	No	Yes
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	No	Yes
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:	
1.	update CoC-wide policies; and	
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.	

(limit 2,500 characters)

The VC CoC has funded victim service provider’s housing projects that are low barrier/housing first when it comes to serving persons fleeing violence. CoC, ESG and privately funded Rapid Re-Housing programs prioritize persons fleeing violence. The CoC also regularly collaborates with the victim service providers (VSPs) as they provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking. VSPs regularly participate in the CoC Board and committee meetings providing feedback and recommendations on how to best improve and update CoC wide policies and procedures. They help ensure that all the CoC housing and services are trauma-informed and can meet the needs of survivors. All VC CoC partner agencies that serve as an entry point for the coordinated entry system, Pathways to Home, complete a screening that assesses risk and includes safety planning protocols that prioritize a person’s safety while respecting client choice. Service matching and delivery is tailored to the needs of the household. While the safety of the family is the most immediate concern, a permanent housing plan quickly follows. The VC CoC has incorporated trauma-informed, victim centered practices into the written standards for CoC and ESG funded programs and annual trainings. In addition, VC CoC staff and providers participated in a community-wide planning effort to implement a family justice center which has improved services to survivors of violence.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
NOFO Section VII.B.1.e.		
Describe in the field below how your CoC coordinates to provide training for:		
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

(limit 2,500 characters)

The VC CoC provides quarterly trainings that provide knowledge to service providers working with adults and families who have experienced or been affected by trauma. Trainings help service providers and organizations to work from a trauma-informed perspective and develop trauma-informed relationships that cultivate safety, trust and compassion. The VC CoC staff ensure trauma-informed approach principles are in each organization’s policies and procedures. The trainings provided an overview of trauma-informed care, best practices and techniques to incorporate into service delivery, including: safety Planning to ensure survivors can help lower their risk of harm and practice risk management; ensure service delivery, policy and procedures to avoid re-traumatization; Housing First with no pre-conditions to program entry; harm reduction to reduce the harmful effects of high-risk behaviors rather than terminating participants from the program; and cultural competency to ensure respect for survivors’ culture, native language, religion, gender identity and sexual orientation. Victim service providers participate in the biweekly Coordinated Entry System meetings to help provide housing and services to domestic violence survivors and share trauma-informed approaches with other organizations. SAMHSA’s principles of trauma-informed care guide practitioners and other groups working with individuals who are lesbian, gay, bisexual, transgender, queer, questioning, or part of other sexual orientation or gender identity minority groups (LGBTQ+). Homeless service providers and other organizations can request training and technical assistance on trauma-informed approaches to become a trauma-informed organization and to provide trauma-informed peer support, as well as related issues, through SAMHSA’s National Center for Trauma-Informed Care and Alternatives to Seclusion and Restraint (NCTIC).

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
NOFO Section VII.B.1.e.		
Describe in the field below:		
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

The VC CoC receives de-identified data quarterly from domestic violence programs and uses this data to help improve the coordinated entry process and improve the system to meet the needs of families fleeing violence. The CoC has a newly funded domestic violence organization providing transitional housing and rapid re-housing resources to the full geographic region and therefore, the CoC is evaluating the utilization and outcomes to help improve the system. Reports detailing the number of calls seeking DV resources and the types of referrals and resources that are provided are helpful for the CoC in determining the type of supportive services survivors need and ensuring that appropriate referrals and linkages take place.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
	1. the emergency transfer plan policies and procedures; and	
	2. the process for individuals and families to request an emergency transfer.	

(limit 2,500 characters)

The VC CoC Emergency Transfer Plan includes policies and procedures in accordance with the Violence Against Women Act and emphasizes client choice for housing and services. Households may request an emergency transfer through the CES service provider, Family Justice Center, by calling Interface 2-1-1, or contacting the CoC staff directly. Per the Violence Against Women Act (VAWA), any household who is a victim of domestic violence, dating violence, human trafficking, sexual assault, or stalking can request an emergency transfer under the following circumstances: a. A sexual assault occurred on the premises of their HUD-funded housing program, or b. Who reasonably believed that they are imminently threatened by harm from further domestic violence, dating violence, sexual assault, stalking, or human trafficking if they remain in that designated HUD-Funded dwelling. A request for an emergency transfer may be communicated by an individual and family by contacting their assigned case manager and/or program worker via telephone, writing and/or in-person. A request for an emergency transfer, under these circumstances, does not guarantee immediate placement, but participants who qualify for an emergency transfer will be given a priority referral over all other applications for the next available, safe unit through CES for which they qualify.

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.	

(limit 2,500 characters)

VC CoC ensures that domestic violence survivors are referred to housing and services by offering access through 24/7 phone or text services through Interface 2-1-1. Also, domestic violence organizations are now participating in the coordinated entry system to ensure that domestic violence survivors are connected with housing programs as appropriate. The County has established a Family Justice Center (FJC) that serves the entire CoC geographic area for those who are fleeing domestic violence. The FJC staff are provided training by VC CoC to ensure referrals are made to homeless services. The CoC ensures that staff are trained on the dynamics of domestic violence, privacy and confidentiality, and safety planning, including how to handle emergency situations at an access point(s), whether a physical or virtual location.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
NOFO Section VII.B.1.e.		
Describe in the field below how your CoC's coordinated entry includes:		
1.	safety protocols,	
2.	planning protocols, and	
3.	confidentiality protocols.	

(limit 2,500 characters)

The CoC has established protocols through CES to maximize client choice for referrals to housing and other resources while prioritizing safety and confidentiality. Training is provided to all providers on methods for securing private information in HMIS and determining when a provider should use a HMIS comparable database. The VC CoC Emergency Transfer Plan includes policies and procedures in accordance with the Violence Against Women Act and emphasizes client choice for housing and services if the individual or family wishes to move out of the CoC's service area. CoC is working with federal, state, county, city and local partners to ensure that survivors have access across all systems of housing and services available within the CoC's geographic area. The CoC's Coordinated Entry process is updated annually with all systems of housing and services available by these partners which ensures that survivors of domestic violence, dating violence, sexual assault or stalking have access to housing and services assistance available throughout the CoC's geographic area.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.	
NOFO Section VII.B.1.f.		

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes

3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes
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1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance. NOFO Section VII.B.1.f.	
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Describe in the field below:

1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

The CoC, the CoC Alliance and its CoC Public Information & Outreach Committee, reaches out and engages Countywide on a regular basis with individuals, agencies and community representatives, regardless of race, ethnicity, color, immigration status, national origin, language, justice system involvement, ancestry, religion, sex, familial status, age, gender identity, LGBTQ+ (lesbian, gay, bisexual, transgender, queer/questioning, etc.) status, veteran status, marital status, domestic or sexual violence victim status, or sensory, mental, or physical disability. This interaction includes brainstorming for solutions and discussions on increasing the CoC's marketing, visibility and overall outreach efforts. Through this consistent contact and communication, the CoC also regularly receives recommendations and feedback to improve and enhance criteria when reviewing partner agency programs, services or policies, including the CoC's Anti-Discrimination Policy. As part of the CoC's enforcement of fair housing and anti-discrimination policies, the CoC works with agencies to ensure equal access to programs and services by reviewing projects at the application stage, during performance monitoring and on a regular basis during reviews of Quarterly and Annual Reports. With the more recent acceptance of the LGBTQ+ community, the CoC looks closely for potential violations to safeguard rights. When applicable, agencies shall provide program applicants and participants with project information, in writing, on their rights and remedies under applicable federal, state, and local fair housing and civil rights laws. Agencies shall submit these written materials to the County as an attachment to their Management Plan, as required by their contract. CoC funded providers shall not discriminate on the basis of any protected characteristic. The CoC will also ensure staff, partner agencies and contracted service providers are trained regularly on Anti-Discrimination policies and procedures as part of the Ventura County's program compliance. The CoC regularly reviews communications from partners and data reports for red flags on fair housing laws and assists Subrecipients in meeting compliance. If the CoC encounters a condition or action that impedes, fair housing choice, or has the appearance of, the CoC and the County shall work with the applicable jurisdiction that provided the Certification of Consistency with the Consolidated Plan to address and remedy the violation.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section VII.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Oxnard Housing Authority	32%	Yes-Both	Yes
Housing Authority of the City of San Buenaventura	39%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

- steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference--if your CoC only has one PHA within its geographic area, you may respond for the one; or
- state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

VC CoC has taken steps over a number of years to build partnerships with PHAs to share data, identify community needs, collaborate and problem solve in matching supportive services, landlord navigation and housing navigation services with new voucher and housing availability. The two largest Public Housing Authorities are represented on the CoC Board, formal agreements and MOUs have been developed and executed and regular meetings occur between the largest PHAs and the CoC. The three largest housing authorities in Ventura County strongly partner with the CoC and provide significant housing resources to persons experiencing homelessness in Ventura County. The Area Housing Authority of the County of Ventura (AHAVC) and Oxnard Housing Authority (OHA) are the largest PHAs in Ventura County. OHA is a formal partner of the VC CoC and has closely partnered to make housing resources to eligible households who are homeless including setting aside an allocation of vouchers each year for households experiencing homelessness, administering VASH vouchers to eligible veteran households, applying for Mainstream and Emergency Housing Vouchers and filling vacancies through CES for permanent supportive housing units with project-based vouchers. The Oxnard Housing Authority (OHA) is partnering with the CoC to formalize admission preferences in their Administrative Plan. The AHAVC has three preferences established within their Administrative Plan that include households experiencing homeless or housing instability. In addition to a general preference for homeless households for Housing Choice Vouchers, AHAVC has a preference for households moving on from permanent supportive housing and a preference for transitional aged youth experiencing homelessness.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section VII.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section VII.B.1.g.	
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1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	Mainstream Vouchers

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section VII.B.1.g.	
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	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program. Not Scored–For Information Only	
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	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.

PHA
Area Housing Auth...
Oxnard Housing Au...
Housing Authority...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Area Housing Authority of the County of Ventura

1C-7e.1. List of PHAs with MOUs

Name of PHA: Oxnard Housing Authority

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of the City of San Buenaventura

1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	17
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	17
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1.	how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

CoC evaluates applications for CoC, ESG and State funding for Housing First (HF) compliance. Scoring and ranking of applications factor in alignment with HF, filling units through CES and serving the most vulnerable eligible households. Applicants that prioritize serving the most vulnerable households with the highest service needs using HF are prioritized for funding over applications that do not. HMIS/CES works closely with CoC to identify concerns with new housing programs who have committed to HF in filling units through CES. Ensuring individuals and households are not screened out by implementing low barrier eligibility criteria when a project is created in HMIS/CES. HMIS/CES conducts data quality reviews of referrals to address HF compliance and identifies trends related to participant ineligibility. CoC Rank and Review evaluation looks at HF consistency in the following areas to ensure capacity with best practices on HF/Low Barrier/Harm Reduction, intake policy consistency (including the acceptance of criminal history, domestic violence history, and/or substance use disorders), commitment to HF with some exceptions, based on project type, and review of their placements into permanent housing without preconditions. Projects implementing a HF model with policies and procedures to emphasize their practices are ranked higher. CoC conducts annual monitoring that includes HF. A review of grantees HF Assessment addresses noncompliance areas in the report summary. Progress is discussed with the Data Committee and used during the rank and review process. CoC remains compliant with HF practices among CoC/State funded agencies with PSH agencies at 96% compliance, Rapid Re-housing at 95% compliance, Emergency Shelter at 98% compliance and DV providers at 97% compliance. CoC addresses HF implementation/practices by monitoring if the grantee operates in a manner consistent with HF. CoC reviews the following: documentation to ensure low barrier and resolve barriers, allowing participants to choose, and connect to support and services that foster long-term housing, prevention of lease violations and evictions among tenants, flexibility for payment installment plans rather than eviction proceedings, and outreach resulting in additional units dedicated to serving homeless households. CoC funded applicants were required to complete and submit HUD's Housing First Assessment Tool to ensure that project applicants are using a HF approach. All projects confirmed HF.

1D-3.	Street Outreach—Scope.	
	NOFO Section VII.B.1.j.	
	Describe in the field below:	
	1. your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;	
	2. whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;	
	3. how often your CoC conducts street outreach; and	
	4. how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)

The VC CoC has street outreach teams that provide services seven days a week and cover 100% of the countywide CoC geography. Target areas include encampments to serve persons with the longest history of homelessness and most severe service needs. Teams immediately connect and link people to resources that assist with obtaining temporary placement and permanent housing. Engagement consists of multiple contacts to develop rapport and trust. Connecting them means entering information into HMIS for the CES by-name master list to measure progress and to help make housing related decisions. CES has protocols in place to ensure that persons have immediate access to assistance and assist with obtaining permanent housing. Resources include housing navigation to help with housing search and overcoming barriers to obtain housing. Street Outreach has been tailored to partner with local law enforcement to reach persons that do not seek services on their own. In the last few years, the CoC has seen expansion with outreach and participation in CES through behavioral health and healthcare partners, including a backpack medicine program to engage unsheltered persons with some of the most serious healthcare needs and linking people to services and housing. The Healthcare for the Homeless team conducts outreach efforts through shower pods and offers healthcare services targeting known high utilizers of healthcare services with a history of poor health outcomes. Several outreach teams have hired persons with lived experience to leverage their specific expertise and ability to develop rapport with unsheltered persons.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	Yes
2.	Engaged/educated law enforcement	Yes	Yes
3.	Engaged/educated local business leaders	Yes	Yes
4.	Implemented community wide plans	Yes	Yes
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.I.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of "Current."	595	516

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF–Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers noted below, and through CoC-wide list serve info sharing. VC CoC service providers assist program participants in applying for benefits through the online Benefits CalWIN program, which includes CalFresh (Food Stamps), WIC, CalWORKs (TANF), General Relief, Medi-Cal (Medicaid) and SSI benefits. The CalWIN system also includes the renewal of benefits and the ability to upload documents electronically to ensure benefits do not lapse. 2-1-1 serves as a 24 hour, 7 day a week point of entry to facilitate enrollment in benefits by phone. Providers may also link to one of the 7 Community Service Centers or to one of 8 Health Care for the Homeless locations. Referrals may be made to the Human Services Agency directly to assist with comprehensive benefits enrollment. The VC CoC conducts quarterly training for program staff on mainstream resources. The Health Care Agency, Human Services Agency, Gold Coast Health Plan (local managed care plan) and Clinicas del Camino Real (local healthcare provider) provide outreach, education and technical assistance on health care programs. The VC CoC has an active partnership with the Workforce Development Board to ensure referrals for employment, education and training are facilitated, which includes childcare options for households with children. A new program called Pathways to Employment is currently assisting those experiencing homelessness who are seeking jobs or training. Program participants may be referred to the Screening Triage Assessment & Referral (STAR) program for referrals to substance use and/or mental health services would be beneficial. SAMSHA funds outreach services to connect homeless persons to behavioral health and substance use services. Backpack Medicine provides healthcare focused outreach to unsheltered persons and facilitates connection to healthcare services including the Whole Person Care program for intensive care coordination for persons with complex healthcare needs who are also experiencing homelessness. VC CoC promotes SOAR certification and shares annual training opportunities offered by SAMSHA for service providers to participate with a certificate of completion. Regular webinars are shared through a VC CoC distribution list for ongoing updates and training. VC CoC also held a Mental Health First Aid course for homeless service providers.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

During program year 2021-22, the VC CoC developed a non-congregate shelter strategy which included an assessment of potential non-congregate shelter sites to expand the use of motels for a highly vulnerable population of unsheltered persons. Four motels are currently being utilized with 300 additional units for this purpose and the priority population includes those who are FEMA eligible under the COVID-19 emergency response. VC CoC has allocated \$275,000 of State ESG-CV funding for those who are non-FEMA eligible to provide non-congregate shelter at two additional motels at least through September 2023. Services include housing navigation, supportive services by various providers, referrals for Rapid Re-Housing assistance and meals have been provided by the Ventura County Area Agency on Aging. Ensure close coordination between Coordinated Entry prioritization policies and expedited assessment and matching processes for clients with pre-conditions and most vulnerable to illness and death.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
	1. develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
	2. prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

The VC CoC facilitated a CoC-wide policies and procedures plan to respond and to prevent infectious disease outbreaks, which ensures needed partners are involved and familiar with the plan that includes local emergency medical service providers, supportive services agencies, and temporary and permanent housing providers. The VC CoC first consulted with public health officials to gain a clear understanding of components of a comprehensive training plan and continues to regularly consult with them. The VC CoC ensures that homeless service providers understand their collaborative role with health agencies, so they have the necessary skills and resources to respond rapidly and effectively. The VC CoC created an Emergency Shelter Workgroup during the recent pandemic to ensure public health updates and sanitation guidance are shared with local service providers, as well as adequate supplies are provided.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:	
	1. sharing information related to public health measures and homelessness, and	
	2. facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

The VC CoC facilitated communication between public health agencies and homeless service providers to ensure street outreach teams, emergency shelter staff and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants. Communication is facilitated to prioritize encampments by having outreach staff actively communicate with Coordinated Entry, shelters, and other programs within the CoC to connect individuals experiencing homelessness with needed resources. The County Health Care Agency continues to offer Backpack Medicine to encampments for health care services and to make referrals to service providers for housing and shelter. The VC CoC developed a CoC-wide communication strategy that ensures all stakeholders receive timely and useful information needed to respond appropriately in the event of an infectious disease outbreak.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC’s coordinated entry system:	
1.	covers 100 percent of your CoC’s geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

CES covers 100% of the geographic area through multiple access points that allow immediate linkage to the system, conduct the same assessment, offer street outreach staff throughout the County. Access points include physical locations and virtual entry through 2-1-1 hotline 24/7 to complete the CES assessment to those who are experiencing homeless or at-risk of homelessness and make direct referrals to service agencies. CoC utilizes a standardized assessment that is customized to reflect the CoC's values and approach. CES process was developed seeking stakeholder input through workgroup forums with providers, alliance members and approved by CoC Board and County Board of Supervisors. Methodology in developing the assessment included gathering intake/assessment packets from each organization, deduplication process and review of nonnegotiable assessment questions including low barrier eligibility criteria. Beta testing with HMIS super user to work through the assessment, gather questions that appear duplicative or unnecessary. CES assessment gathers low barrier eligibility criteria for all project types for immediate referral. HMIS is used to collect assessment data and referral data as part of CES. CES assessment provides detailed data and reporting that is used for system, project planning and resource allocation. Written policies/procedures detail the CoC's CES assessment process, including documentation of criteria used for uniform decision-making across access points and for permanent housing resources. CES is reviewed annually to ensure eligibility criteria is low barrier, Housing first compliant and appropriate for each project type to ensure diversity, equity and inclusionary framework and tested to ensure that CE is appropriately matching people to the right interventions and levels of assistance. Feedback is solicited quarterly/annually from participating projects and from individuals and families experiencing homelessness or recently connected to housing to align with CoC priorities and Federal mandates via community surveys/workgroups and reviewed at the HMIS/CES Steering Committee for adoption and presented to the CoC Board for approval. Policy/procedure update training is executed prior to the new federal fiscal year to align with data entry timelines. When prioritization or Federal mandates occur impacting the prioritization process, CoC evaluates, solicits feedback, and implements changes as a result within 10 days.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
4.	takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

CoC partners with agencies for specialized outreach to assist people least likely to apply, such as VC Healthcare Agency and VC Behavioral Health. Backpack Medicine conduct weekly outreach to homeless encampments sometimes located in more remote areas of the County partnering with local law enforcement agencies and provide outreach services to people experiencing homelessness. and services including four new outreach programs which include persons with lived experience and a veteran with lived experience of homelessness. CoC has policies/procedures that describe the prioritization for persons who are deemed the most vulnerable with longest episodes of homelessness and most severe service needs, including Older Adults, TAY and those at risk of infectious diseases. Partnerships with housing providers include agencies that serve older adults, TAY, BIPOC and LGBTQ+ persons to ensure equal access to CE and housing. Participants are connected to permanent housing in a timely manner and monitored on length of time between referral to housing. Referral data quality is reviewed quarterly and identifies trends regarding successful placements and referrals that were denied. CES is reviewed annually to reduce burden by ensuring minimum required information for diversion and housing-focused problem solving. CES uses conditional logic tied to homeless status to remove irrelevant questions. Organizations use multilingual staff to assist with assessments or refer to agencies for assistance. CES providers allow participants to refuse answers and reject housing/service options offered without penalty or limiting access to assistance. CES providers gather relevant information to connect a person to a service strategy/housing plan to best meet the person’s needs. There are no limits on the number of times a participant may deny housing resources. Denials are documented to support a more appropriate referral and CoC does not require participants to complete assessments at initial intake. Childcare is utilized to assist participants while completing assessments or case management follow up which include CalWORKS and Child Development Resources. CoC funds street outreach projects to meet participants where they are, including a 24/7 hotline through the 2-1-1 call center. CoC staff provide annual training on culturally and linguistically competent practices, Housing First, Motivational Interviewing, Trauma Informed Care and Diversity, Equity and Inclusion.

1D-10.	Promoting Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/31/2021

1D-10a.	Process for Analyzing Racial Disparities—Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

Describe in the field below:

1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC strives to provide equitable access to housing and homeless service programs by monitoring outcomes, expanding outreach and developing more diverse partnerships within the community on a regular basis. These assessments include an annual analysis of racial and ethnic disparities within the local homelessness system and recommendations on how we plan to address the results. The analysis includes yearly data gathered from the CoC Analysis Tool, the local Point In Time Count and HMIS. Key data points such as race, ethnicity and persons living in poverty among other factors, are all considered to produce and publish the CoC's Racial Disparities Report that demonstrates trends and inequalities within the community. The Racial Disparities Analysis 2022 noted that those who identify as Black experience homelessness at a disproportionately higher rate. HMIS data shows 6.7% are Black compared to 2% in the overall population. In addition, HMIS data reported that 50% who identify as Hispanic or Latino are experiencing homelessness while 60% of these households are living in poverty. This sampling of results are a cause for alarm and the CoC recognizes that affordable housing and homeless service programs should eliminate disparities by ensuring equitable access to housing and services. To help combat these conditions, the CoC is funding improved landlord engagement through partnerships with the United Way of Ventura County (UW). The Salvation Army (TSA) provide housing navigation to identify units and matches households who have been prioritized for housing vouchers and subsidies. The recruitment of landlords through UW and housing navigation with TSA is critical towards eliminating racial disparities. Through these efforts and partnerships, barriers to housing and discrimination can decrease. These partnerships also include improved connections to legal assistance and advocacy for individuals and families most impacted by the lack of affordable housing and housing discrimination. The CoC provides trauma-informed care including racial equity training to all staff working with people experiencing homelessness. Active recruitment for members of the LGBTQ+ community and persons with lived experience, who are also people of color, is regularly ongoing for participation in policy, program, and funding decisions. The CoC is aligning racial equity work in the homeless and housing sector with other racial equity initiatives.

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.g.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes

5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC has developing strategies to address disparities including eliminating barriers by partnering with the local safety net system to better understand and address the systemic causes of poverty and inequity. The CoC has also been working with local jurisdictions to shape and implement new housing and land use policies that help reverse longstanding housing disparities. In addition, the CoC shares outcomes with CoC committees, working groups, safety net providers, local justice system and posts data dashboards on the CoC website. The CoC Board has developed recommendations to more effectively and equitably allocate resources, prioritize investments, and advance proactive, targeted strategies to end and prevent racial inequality.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC is tracking progress over time by analyzing data from PIT counts, the Coordinated Entry System, HMIS, system performance measures, Longitudinal Systems Analysis, Stella P and quarterly CoC Board updates. Regional similarities and differences in the characteristics and needs of homeless households in each incorporated and unincorporated are also tracked.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

VC CoC has conducted targeted outreach to engage people with lived experience of homelessness through homeless service providers and established a new workgroup to open lines of communication, solicit feedback and encourage participation in CoC committees. VC CoC staff participated in HUD Technical Assistance in 2022 to improve partnerships with people with lived experience and develop an action plan. VC CoC Public Information and Outreach Committee is expanding community outreach and holding space for those who are willing to share their lived experience. Some of the new initiatives established through the TA action plan include providing training to VC CoC service providers on how to better engage with persons with lived expertise, offer mentor opportunities through peer support, offer stipends to people who are willing to engage in community meetings and solicit input on policies.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	7	4
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	6	3
3.	Participate on CoC committees, subcommittees, or workgroups.	7	4
4.	Included in the decisionmaking processes related to addressing homelessness.	5	2
5.	Included in the development or revision of your CoC’s local competition rating factors.	3	1

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

Public and private social service providers are encouraged by VC CoC to hire individuals with lived experience in positions at all levels – front-line, administration, and management including peer counsellors and peer researchers. VC CoC social service providers are encouraged to include persons with lived experience in their organization’s development of policies and ensure employment opportunities do not exclude people with lived expertise by using skills tests in place of degrees and credentials. Public and private social service providers are also encouraged to include persons in their organization’s equity and diversity policies.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness. NOFO Section VII.B.1.r.	
Describe in the field below how your CoC:		
1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and	
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness	

(limit 2,500 characters)

The VC CoC has gathered feedback in a variety of ways from people who participate in CoC committees, subcommittees, and workgroups. People with lived experience of homelessness serve as CoC Board members and actively participate in VC CoC Alliance meetings. The VC CoC has included recommendations in the homelessness action plan based on the feedback from those with lived experience involving unsheltered, sheltered, and homeless prevention programs. Each year, feedback is solicited from those with lived experience through VC CoC committees and workgroups in regards to the Coordinated Entry System and HMIS to make improvements. The VC CoC incorporated their feedback into the evaluation of projects funded under the CoC and ESG programs.

1D-12.	Increasing Affordable Housing Supply. NOFO Section VII.B.1.t.	
Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC’s geographic area regarding the following:		
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

During the last 12 months, the VC CoC has taken the following steps to increase affordable housing supply and reduce regulatory barriers: 1) Participated in discussions with local jurisdictions pursuing State Homekey projects for PSH and transitional housing for homeless youth. The VC CoC participated in presentations to city councils/board of supervisors and provided guidance on key components of each Homekey application, including the supportive services plans, data around the need for units, and data around racial equity. Through these collective efforts, one PSH motel conversion was funded (77 units of PSH) and two transitional housing projects for homeless youth (39 units) were funded. All three projects are estimated to be completed before the summer of 2023; 2) Presented the Ventura County HOME Consortium’s draft HOME-ARP Allocation Plan to community partners to garner feedback and comments, in support of utilizing the allocation of \$4.5 M for capital development and operations of housing for persons experiencing homelessness; and 3) Encouraged affordable housing development through inclusionary zoning policies in certain areas of the jurisdiction. Additionally, the VC CoC makes recommendations for homeless and housing plans including the Consolidated Plan/Annual Action Plan by providing data from the Housing Inventory Count, Homeless Count, and HMIS. The advancement of HOME Investment Partnerships Program (HOME) is used as a key tool for the production of affordable rental including permanent supportive housing.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice. NOFO Section VII.B.2.a. and 2.g. You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	
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	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC’s local competition.	08/08/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below. NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d. You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen. Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	
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1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1E-2a.	<p>Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.</p> <p>NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.</p>	
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You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	17
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	<p>Addressing Severe Barriers in the Local Project Review and Ranking Process.</p> <p>NOFO Section VII.B.2.d.</p>	
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- Describe in the field below:
1. how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
 2. how your CoC analyzed data regarding how long it takes to house people in permanent housing;
 3. how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
 4. considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

The VC CoC Data Performance & Evaluation Committee reviews HMIS data on each project for grant compliance, cost-effectiveness, best practices including housing first approach, project and system-level performance and vulnerabilities of the target populations. This data includes housing retention for each project as well as the length of time homeless to permanent housing. New and Renewal projects were scored on their commitment to following local standards including low barrier, housing first and local prioritization standards. Projects serving CH individuals and families with the longest history of homelessness and most severe service needs (mental illness, substance abuse, low or no income, criminal histories, youth, abuse/victimization) were given weighted performance consideration. Projects serving or proposing to serve a higher number of persons coming directly from the street were prioritized. The CoC Data Committee takes into consideration the projects with lower performance levels based on the hardest to serve populations based on the priority needs set by the CoC Board.

1E-3.	<p>Promoting Racial Equity in the Local Competition Review and Ranking Process.</p> <p>NOFO Section VII.B.2.e.</p>	
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Describe in the field below:

1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and
4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.

(limit 2,500 characters)

The VC CoC included a review of racial equity in the ranking and review process including soliciting input from persons who represented races/ethnicities of those over-represented in the local homeless population. The Rank and Review policy was distributed to partners for input on the scoring tool and review of the policies. Input was received by PEH and community advocates including those partners who serve people with serious disabilities and incorporated into the scoring tool. The Rank and Review committee also includes a diverse membership including people of race/ethnicity representative of the over-represented groups in the homeless population. The CoC reviewed and scored equity factors for all organizations submitting applications including the BIPOC and LGBTQ+ representation on the agency’s board and within leadership of the organizations as well as inclusion of persons with lived experience on the board or in other decision-making capacity. Renewal projects were evaluated based on outcomes including the demographics served and outcomes based on race/ethnicity for all renewal projects submitted. All project applications were reviewed and ranked based on plans to address equity in outcomes for proposed new and renewal projects, as well as their proposed action to eliminate identified barriers.

1E-4.	Reallocation–Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	

Describe in the field below:

1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

The VC CoC Data, Performance & Evaluation Committee reviews all renewal projects based on the rank and review policy which includes the APR submission, organizational capacity, compliance with federal grants, ability to fully expend awarded amounts and ability to serve the number of persons/households as detailed in the established grant agreement. This process helps to identify low performing or under performing grants for consideration for reallocation. In the FY22 competition, there were no projects identified for reallocation. The preliminary rankings of renewal projects were shared publicly with all stakeholders and posted on the CoC website prior to consideration by the CoC Board. The preliminary ranking of new and renewal projects is shared via email prior to the Board making final ranking decisions and selections of project applications to be included in the FY22 CoC consolidated application. The lowest scoring renewal project was not reallocated due to the increasing need for Rapid Re-Housing as a priority by the CoC Board. CoC staff are offering technical assistance and support to ensure the project is successful in FY22.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	Did your CoC inform applicants why their projects were rejected or reduced?	
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/15/2022
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1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/28/2022
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC’s website or partner’s website.	09/28/2022
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	WellSky
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	04/29/2022
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD’s comparable database requirements; and
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.

(limit 2,500 characters)

The VC CoC has established formal agreements with DV housing and service providers to ensure HMIS comparable databases are used to collect data on DV projects. The MOU has established that the DV providers will collect the HUD published 2022 HMIS data standard elements and will submit de-identified aggregate data to the VC CoC for all of the emergency shelter, transitional housing and rapid rehousing projects included on the HIC on a quarterly basis.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	766	111	540	82.44%
2. Safe Haven (SH) beds	10	0	10	100.00%
3. Transitional Housing (TH) beds	191	68	50	40.65%
4. Rapid Re-Housing (RRH) beds	516	0	516	100.00%
5. Permanent Supportive Housing	689	0	500	72.57%
6. Other Permanent Housing (OPH)	73	0	0	0.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

The only ES beds that are not covered in HMIS are with the Rescue Mission programs. The CoC and HMIS staff have recently engaged with the Rescue Mission staff to consider data sharing to include these beds in HMIS. The CoC is committed to getting seasonal shelter programs and motel voucher programs onboarded to participate in HMIS in the next 12 months to assist with improved bed coverage rate. The CoC continues to engage with TH service providers and has one large family provider (The City Center) interested in onboarding. The CoC Board has offered to waive the initial onboarding fees and CoC staff continue to take every step to onboard this partner onto HMIS which will bring HMIS bed coverage rates to 100% for TH programs. PSH rate improvement will require participation from Public Housing Authorities who have declined to participate related to their own agency capacity to manage multiple databases. The CoC and HMIS lead are working with service providers and striving for a solution to include these vouchers and units in HMIS to get to 85% or better coverage rate for PSH.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	02/22/2022
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	04/29/2022
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2B-3.	PIT Count–Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

Describe in the field below how during the planning process for the 2022 PIT count your CoC:

- | | |
|----|---|
| 1. | engaged stakeholders that serve homeless youth; |
| 2. | involved homeless youth in the actual count; and |
| 3. | worked with stakeholders to select locations where homeless youth are most likely to be identified. |

(limit 2,500 characters)

The VC CoC Youth Collaborative meets monthly with youth-serving organizations, homeless adult and family service providers, local colleges, school district liaisons, mental health providers, and LGBTQ-focused agencies. These organizations provide outreach for the PIT count and served as locations where youth can get counted, as well as provide referrals to youth focused homeless services. The VC CoC engaged a diverse group of youth who have lived experience with homelessness by hosting focus groups prior to the PIT count. Several TAY participated on the day of the PIT count to complete surveys and assisted with identifying targeted locations to survey youth who may not be easily identified as living unsheltered. Youth participated in planning meetings and helped determine where and when to count. Participating programs included drop-in centers, outreach teams, community centers, probation sites, and public schools. Youth also provided information about the time of day youth were most likely to be found in those locations.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
NOFO Section VII.B.5.a and VII.B.7.c.		
In the field below:		
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
3.	describe how the changes affected your CoC’s PIT count results; or	
4.	state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)

Not applicable due to no changes in PIT count methodology.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	
	In the field below:	
	1. describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
	2. describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

The VC CoC evaluated risk factors that pose highest risk of becoming homeless for the first-time including loss of income, history of residential instability, utility shutoffs, disabilities or severe health conditions, COVID-19 impacts, and families fleeing DV. The Coordinated Entry System (CES) points of entry staff are utilizing the CES assessment to screen for these factors and connect households to mainstream assistance and homelessness prevention including Emergency Rental Assistance Program funding. CES points of entry assist with problem solving and diversion to assist households and link them to appropriate resources and natural supports when possible and safe. Additional work to prevent new episodes of homelessness are through upstream systems, with the CoC educating and informing partners such as the education system of resources to assist families in connection to resources to prevent new episodes of homelessness. Additional partnerships have been formed with nonprofit and advocacy groups who primarily serve BIPOC and LGBTQ+ persons and families to link these organizations and the persons they serve with emergency resources and partnerships to prevent homelessness particularly among racial groups that are overrepresented among the local homeless population. The CoC advocates for and supports private funders in providing financial support to undocumented families including farmworker families to assist with maintaining stable housing for populations that are underserved by traditional government funded programs. The VC County Executive Office oversees this effort to prevent new episodes of homelessness.

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

The VC CoC identifies households with the longest LOT homeless through the CES with the prioritization assessment and utilizing reports from HMIS. All CES partners participate in meetings to identify the longest LOT homeless households and most severe service needs to match with housing. VC CoC recognizes challenges in reducing the LOT homeless with a tight and costly rental market. A strategy to counter this challenge is continued funding of landlord incentives and housing navigation through the United Way of Ventura County's Landlord Engagement Program (LEP) to identify rental units and connect those units to housing vouchers, subsidies and RRH, The LEP provides flexible incentives to landlords to assist securing units for this effort through State grant funding. These incentives include holding fees, enhanced security deposits, set-aside fund for damages and conflict resolution assistance. The CoC is ensuring housing navigation and housing-focused services are included in all projects funded through CoC, ESG or State funding and evaluating all projects on performance in efforts to reduce the LOT households are experiencing homelessness. Other efforts to reduce LOT homeless include a systemwide implementation of a Housing First/low barrier approach, incorporating shelter diversion practices, and scaling PH opportunities through new state funding resources. The CoC is a local partner in supporting new Project Homekey applications to support the rapid conversion of local motels into permanent supportive housing to increase housing resources available to serve households with the longest lengths of homelessness. Two new motel conversion projects will be move in ready in 2023 with CES engagement for PSH. The organization responsible for overseeing the strategy is the VC County Executive Office.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section VII.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

The VC CoC’s strategy to increase exits to PH includes a multi-faceted approach of streamlining admissions, using a Housing First approach, providing housing navigation services, funding a systemwide Landlord Engagement Program, leveraging mainstream resources to facilitate increased income and strategically investing resources to create and expand permanent housing are some of the strategies currently employed to increase exits to permanent housing. All programs funded through VC CoC including CoC, ESG and State funded programs are evaluated on their performance as it relates to housing placements and retention. The CoC facilitated a countywide MOU with all Ventura County jurisdictions to get all governmental funding partners to align with CoC System Performance with their contracts to emphasize the importance of increasing housing placements and focusing on housing retention. Current strategies to retain PH includes housing-focused case management and ensuring landlord/provider communication to resolve issues before they escalate. CES case conferencing assists by discussing cases where an individual may be at-risk of returning to homelessness and assisting with enhancing support services or exploring transfer options if necessary. The VC CoC is also facilitating Move-On strategies to assist with participants who are no longer in need of intensive support services but may need an ongoing housing subsidy. This strategy ensures participants exit from PSH to another PH destination and frees up PSH for a highly vulnerable household in need of PH. VC County Executive Office is the lead on this initiative with the partnership of all housing service providers and the CES Lead entity.

2C-4.	Returns to Homelessness—CoC’s Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

In the field below:	
1.	describe your CoC’s strategy to identify individuals and families who return to homelessness;
2.	describe your CoC’s strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

The VC CoC’s strategy to prevent returns to homelessness starts with identification of households who are at risk of returning to homelessness through our regional case conferencing meetings. This effort has proven to be effective in preventing returns to homelessness or transferring a PSH resident to a more supportive environment that is better suited for their needs. The CoC runs reports out of HMIS on a monthly basis to identify new households who have returned to homelessness and brings this list to the CoC case conferencing meetings for review and discussion for re-engagement and assistance to rehouse these households. The CoC analyzes demographic & service history data to identify common factors across clients who return to homelessness noting any racial groups that are overrepresented in the homeless population. The CoC identifies agencies and programs that have an increase in returns to homelessness and offers technical assistance and support in enhancing their supportive services and connections to mainstream resources to support housing retention efforts. The CoC reinforces the focus of housing retention by tying performance to funding decisions in evaluating new projects for funding opportunities. Project applicants with high rates of returns to homelessness are less competitive for future funding sources unless they have modified practices and enhanced housing retention supports and connections to mainstream benefits. The CoC and its partner agencies continue to engage in technical assistance and training opportunities to implement best practices for housing retention including implementation of a Housing First approach throughout the CoC partner agencies. The VC County Executive Office is the lead entity in efforts to reduce returns to homelessness with support from the Lead HMIS and CES entity and all partnering housing and service providers.

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section VII.B.5.f.	
	In the field below:	
1.	describe your CoC’s strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.	

(limit 2,500 characters)

The VC CoC has implemented systems training on accessing cash income resources including cash assistance, local general relief funds, SOAR training for SSI/SSDI benefits and linkages to employment resources through workforce investment programs. The CoC partners with the Workforce Development Board (WDB) to improve access to employment and training resources including a new Pathways to Employment program started in July 2022 to link people experiencing homelessness and those at risk of homelessness to employment and training programs. The America’s Job Centers of California located in East and West County provide access to workshops, technology (computers, printers, etc.), job listings, career fairs, on-the-job training, resume building, workshops, assistance with tuition and skills certifications and outreach to employers. There are specific employment support and navigation resources for youth, veterans, persons with disabilities and persons with limited English proficiency. The CoC and WDB executed a MOU in 2019 and continue to strengthen this partnership through cross system meetings and streamlining referrals from CES. Resources are shared with service providers frequently and training is provided for new hires and annually for all provider partners. The CoC also works through the county, city and private partnerships to strengthen partnerships with local employers to increase access to and placements in sustainable jobs. The strategy provides supportive employment, work environments that includes personal supports, case management, job readiness preparation, recruiting and working with employers willing to hire persons who are currently or formerly homeless. CoC providers partner with a range of employers to link their participants to employment opportunities. For example, Turning Point Foundation has implemented “Growing Works” a horticultural employment training program for persons who have behavioral health needs and have experienced homelessness. The VC County Executive Office is responsible for the overseeing this strategy.

2C-5a.	Increasing Non-employment Cash Income–CoC’s Strategy	
	NOFO Section VII.B.5.f.	
	In the field below:	
	1. describe your CoC’s strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase non-employment cash income.	

(limit 2,500 characters)

VC CoC service providers are provided up-to-date info through on-going trainings and in-service trainings by mainstream resource providers. VC CoC service providers assist program participants in applying for benefits through the online Benefits CalWIN program, which includes CalFresh (Food Stamps), WIC, CalWORKs (TANF), General Relief, Medi-Cal (Medicaid) and SSI benefits. 2-1-1 serves as a point of entry where staff are trained to assist with assessments and also facilitate enrollment in benefits by phone. Providers may refer clients to one of the 7 Community Service Centers or to one of 8 Health Care for the Homeless locations. Referrals may be made to the Human Services Agency directly to assist with comprehensive benefits enrollment. The VC CoC conducts quarterly training for program staff on mainstream resources. The Ventura County Health Care Agency, Human Services Agency, Gold Coast Health Plan (local managed care plan) and Clinicas del Camino Real (local healthcare provider) provide outreach, education and technical assistance on health care programs. Program participants may be referred to the Screening Triage Assessment & Referral (STAR) program for referrals to substance use and/or mental health services would be beneficial. SAMSHA funds outreach services to connect homeless persons to behavioral health and substance use services. Backpack Medicine provides healthcare focused outreach to unsheltered persons and facilitates connection to healthcare services including the Whole Person Care program for intensive care coordination for persons with complex healthcare needs who are also experiencing homelessness. VC CoC promotes SOAR certification and shares annual training opportunities offered by SAMSHA for service providers to participate with a certificate of completion. Regular webinars are also shared through a VC CoC Alliance distribution list for ongoing updates and training. In addition, VC CoC held a Mental Health First Aid course for homeless service providers which compliments SOAR.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	
	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.	

Project Name	Project Type	Rank Number	Leverage Type
Step Up in Thousa...	PH-PSH	18	Both

3A-3. List of Projects.

1. What is the name of the new project? Step Up in Thousand Oaks

2. Enter the Unique Entity Identifier (UEI): JA9DL54US3E3

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 18

5. Select the type of leverage: Both

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

Not applicable.

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

Not applicable.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

- | | |
|----|---|
| 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete. |
| 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes'. |
| 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
| 4. | Attachments must match the questions they are associated with. |
| 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. |
| 6. | If you cannot read the attachment, it is likely we cannot read it either. |
| | <ul style="list-style-type: none"> . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time). . We must be able to read everything you want us to consider in any attachment. |
| 7. | After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include. |

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	09/24/2022
1C-7. PHA Moving On Preference	No	PHA Moving On in ...	09/24/2022
1E-1. Local Competition Deadline	Yes	VC CoC RFP Postin...	09/25/2022
1E-2. Local Competition Scoring Tool	Yes	2022 VC CoC Rank ...	09/24/2022
1E-2a. Scored Renewal Project Application	Yes	Renewal Scoring S...	09/24/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	VC CoC Notificati...	09/25/2022
1E-5a. Notification of Projects Accepted	Yes	2022 VC CoC Notif...	09/25/2022
1E-5b. Final Project Scores for All Projects	Yes	VC CoC Project Sc...	09/25/2022
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No	Housing Leverage ...	09/24/2022

3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

**Ventura County Continuum of Care (VC CoC)
Ranking and Selection Criteria for the Fiscal Year 2022
Continuum of Care Program Competition**

The Ventura County Continuum of Care (VC CoC) will use the following process to rank all projects/applications in the 2021 HUD Continuum of Care Program Competition.

Section I: HUD CoC Requirements and Policies

Section II: 2022 CoC NOFO Detail

Section III: Ventura County CoC's policies related to Re-Allocation, Project Ranking, and Project Tiers

Section IV: Process and Criteria for Ranking Renewal Projects

Section V: Process and Criteria for Ranking New Projects

Section VI: Policy and Process for Developing the Final Project Priority Listing

Section VII: Public Communication Policy

Section I: HUD General Requirements and Policies

Annually the US Department of Housing and Urban Development (HUD) publishes the Notice of Funding Opportunity (NOFO) for the Continuum of Care (CoC) Homeless Assistance Program. The NOFO establishes the amount of funds available, identifies HUD national priorities, and describes the criteria and data needed in the competitive application.

HUD requires CoCs to conduct a local review process and to designate a Collaborative Applicant to submit requests for funds in the CoC Competition. HUD provisionally awards funds to CoCs based on the scoring of a CoC system-level application up to a maximum allocation established by an area pro-rata need. The CoC conducts a local process to determine needs within the local service system and to evaluate, select and prioritize project level applications to include in the annual application for funds.

Section II: 2021 CoC Notice of Funding Opportunity and Priorities

On August 1, 2022, the US Department of Housing and Urban Development (HUD) published the Notice of Funding Opportunity (NOFO) for the Continuum of Care (CoC) Homeless Assistance Program. Applications are due to HUD by September 30, 2022.

For the 2022 CoC Program Competition, approximately \$2,794,000,000 is available for FY 2022 including up to \$52,000,000 for Domestic Violence (DV) Bonus projects. The VC CoC is eligible for \$3,305,977 in annual renewal funding (ARD), an estimated \$110,076 in planning grant funds with the potential to apply for \$183,461 in new project or bonus project funding and up to an additional \$366,922 in domestic violence bonus funding.

HUD continues to require Collaborative Applicants to rank all projects in two tiers. Tier 1 comprises 95% of the renewal funding available. Tier 2 is the difference between the CoC's ARD plus any amount available for bonus projects. Additionally, there is an ongoing emphasis on project performance. 24 CFR Part 578.7 (6) requires CoCs to 'monitor recipient and subrecipient performance, evaluate outcomes, and take action against poor performers'. HUD encourages CoCs to reallocate under-performing projects to higher performing projects or to recommend new projects to respond to community needs. The VC CoC responds to these factors by establishing policies, procedures, and criteria they use for reviewing and ranking each application for funding, for reallocation, and for selection of projects for inclusion in the CoC national competition. HUD also requires the CoC to meet requirements and guidelines specific to the annual NOFO.

- A. **Threshold/ Eligibility Review:** The CoC is required to review all applications to verify eligibility for federal CoC funding. Applicants must meet HUD thresholds regarding eligibility to do business with the federal government; legal status; commitment to participation in HMIS and the Coordinated Entry System (CES); and fiscal capacity. Projects from applicants not meeting these requirements are ineligible to apply for HUD CoC funding.

B. Ranking Requirements: The CoC must assign a unique rank to each project that it intends to submit to HUD for FY 2022 funding except for the CoC planning grant. Ranking of renewal projects must incorporate scoring on project performance, system performance and effectiveness. Each CoC must comprehensively review both new and renewal projects within its geographic area, using CoC-approved scoring criteria and selection priorities, to determine the extent to which each project is still necessary and addresses the listed policy priorities. Funds for projects that are determined to be underperforming, obsolete, or ineffective should be reallocated to new or expanded projects that are based on proven or promising models.

Re-Allocation & Bonus: CoCs may use funds from all or part of existing grants to create new projects through re-allocation. A CoC is eligible to apply for up to 6% of its Final Pro Rata Need (FPRN) and may apply for more than one bonus project provided it has demonstrated the ability to reallocate lower performing projects to create new higher performing projects. CoCs may submit new project applications under the bonus and reallocation process. In the FY22 competition, HUD will allow projects and CoCs to combine bonus and reallocation available funding into a single project as both new bonus and new projects have the same eligible components:

1. **Permanent supportive housing (PSH) projects** where all beds are dedicated for chronically homeless individuals or families as defined in 24 CFR 578.3.
2. **Rapid Re-Housing (RRH) projects** for homeless individuals or families that come directly from the streets or emergency shelters, including unaccompanied youth.
3. **Joint Transitional Housing (TH) and Permanent Housing (PH)-Rapid Re-Housing (RRH) TH-RRH:** projects that will serve homeless individuals or families fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking who meet the HUD definition of homelessness or are residing in a TH program being eliminated.
4. **New Supportive Services Only (SSO)** for coordinated entry system.
5. **New dedicated HMIS projects** for costs at 24 CFR 578.37(a)(2) to be carried out by the HMIS Lead.

C. New Projects for Domestic Violence (DV) Bonus:

A CoC may apply for one of each of the following types of DV projects. Projects are limited to a 1-year funding request and must follow the Housing First approach:

1. Rapid Re-Housing (PH-RRH) projects
2. Joint Transitional Housing and Rapid Re-Housing (TH-RRH) projects.
3. SSO projects for coordinated entry (SSO-CE) to implement policies, procedures and practices that equip the CoC's coordinated entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault or stalking (e.g. to implement policies and procedures that are trauma-informed, client-centered or to better coordinate referrals between the CoCs coordinated entry and the victim service provider system where they are different).

D. Tiers & Priority Order

HUD will continue the Tier 1 and Tier 2 funding process. In the FY22 CoC Program Competition, Tier 1 will equal 95% of the CoC's ARD. Tier 2 is the difference between the ARD and the amount available for the identified bonus funding including the domestic violence bonus.

Any new or renewal project may be placed in Tier 1. CoCs should carefully consider the priority and ranking for all projects in Tier 1 and Tier 2. Projects in Tier 1 will be conditionally selected if applications pass both HUD’s eligibility and threshold review.

Projects placed in Tier 2 will be assessed for eligibility threshold and threshold requirements and funding will be determined using the CoC Application’s score as well as factors listed in the NOFO. Projects in Tier 2 are evaluated on a project by project level across the CoCs nationally. As a result, selection for funding of projects in Tier 2 is more rigorous than in Tier 1.

- E. CoCs should consider the policy priorities established in the NOFO in conjunction with local priorities** to determine the ranking of new projects created through reallocation, CoC planning, UFA costs, and renewal project requests.

HUD’S FY22 POLICY AND PROGRAM PRIORITIES

- (1) **Ending homelessness for all persons** – use local data to determine the characteristics of those with the highest needs and long experiences of unsheltered homelessness to develop housing and supportive services tailored to their needs.
- (2) **Use a Housing First Approach**—Housing First prioritizes rapid placement and stabilization in permanent housing and does not have service participation requirements or preconditions.
- (3) **Reducing Unsheltered Homelessness**—CoCs should identify permanent housing options for persons who are unsheltered including those living in encampments.
- (4) **Improving System Performance**—CoCs should use system performance measures (e.g. average length of homeless episodes, rates of returns to homelessness, rates of exit to housing destinations) to determine how effectively they are serving people experiencing homelessness. CoCs should review all projects eligible for renewal in FY22 to determine their effectiveness in serving people experiencing homelessness including cost effectiveness.
- (5) **Partnering with Housing, Health and Service Agencies**—HUD encourages CoCs to maximize the use of mainstream and community-based resources and should:
 - a) Work closely with public and private healthcare organizations to help participants obtain medical insurance;
 - b) Partner closely with Public Housing Authorities to utilize coordinated entry, develop housing units and provide housing subsidies to persons experiencing homelessness;
 - c) Partner with local workforce development centers to improve employment opportunities;
 - d) Partner with tribal organizations to ensure tribal members can access CoC-funded assistance when CoC borders a tribal area.
- (6) **Racial Equity**—CoCs should review local policies, procedures, and processes to determine where and how to address racial disparities affecting individuals and families experiencing homelessness.

- (7) **Persons with Lived Experience**—People with lived experience of homelessness should determine how local policies may need to be revised and updated, participate in CoC meetings and committees as stakeholders, provide input on decisions and provide input related to the local competition process. CoCs should seek opportunities to hire people with lived experience.

Ventura County Policy on Project Ranking and Tiering
(adopted and finalized on September 8, 2021 by VC CoC Board)

Section III: Ventura County Policy on Re-Allocation of Funds, Ranking and Tiering

A. Policy Objectives:

In developing our local policy governing project ranking, re-allocation and tiering, Ventura County CoC’s objectives are to align with the VC CoC mission, values and guiding principles:

- *Mission Statement:* The Ventura County Continuum of Care Alliance is a collaborative group dedicated to promoting a safe, desirable and thriving community by ending homelessness in Ventura County.
- *Vision:* Homelessness is rare, brief and non-recurring.
- *Values:* We value the dignity of every human life, the well-being of the community and the power of the community to working together to solve community problems.
- *Guiding Principles:*
 - Collective Impact
 - Housing First
 - Strengths-Based and Trauma-Informed Care
 - Harm reduction
 - Centering Racial Equity in System Design
- Comply with HUD requirements.
- Preserve funding for high performing and effective projects.
- Fund programs that contribute positively to overall system performance.
- Shift investments from lower performing projects and ones which are at risk of losing HUD funding to new projects that help advance our community’s goal of reducing homelessness and demonstrate effective approaches and best practices.

Rationale for Preliminary Rankings

- Closely follow HUD’s priorities and guidelines for ranking projects.
- Positive contribution to System Level Performance (exits to housing/maintain housing) will be heavily weighted when ranking projects.
- Examine under-performing projects and under-utilized programs and consider reallocation.

- Projects/agencies' engagement in Continuum of Care efforts and participation in Coordinated Entry will be weighted when ranking projects.
- Projects that serve chronically homeless (CH) —those programs with dedicated CH beds will be ranked higher on the list than programs without dedicated beds. Programs that describe targeting chronically homeless for non-dedicated beds as they became available will be ranked higher on the list.
- Projects implementing a Housing First model with policies and procedures to emphasize their practices rank higher.
- Projects serving vulnerable populations (chronically homeless, mentally ill, youth and persons fleeing domestic violence) will receive additional points when ranking projects.
- Cost efficiency and utilization will be considered when ranking projects within the project component (PH, PSH, TH, RRH).

B. Project Review and Ranking Policy:

The Ventura County CoC will invite submissions for new and renewal projects and will conduct a review and ranking following the procedures stated in Sections IV and V.

The general approach to rating and ranking will be to organize projects into the following groups:

- 1) renewal PH and RRH
- 2) renewal Safe Haven
- 3) new PH and RRH
- 4) new TH-RRH
- 5) new SSO CES
- 6) HMIS projects

Within each type, projects will be scored using a score system specific to that program type and placed within their ranked order, with renewal PSH and RRH in the first group (ordered by score) and the new PSH and RRH in the second group (ordered by score). Renewal projects scoring less than 70 points will be considered for reallocation. If CoC decides to rank and submit project scoring below 70 points, it may be ranked in Tier 2. The CoC goal is to preserve funding for the entire community and will make ranking decisions to submit a competitive application and not put community-wide funding at risk.

C. Tiering Policy:

Once the rank order of projects has been determined the projects at the bottom of the list will fall into Tier 2. As HMIS and Coordinated Entry are HUD mandated requirements in order to receive Continuum of Care funding, it is strongly recommended that these funded projects remain top priorities in Tier 1 in order to secure and maintain funding for this required activity. The CoC Planning Grant is not ranked per HUD's guidance.

Section III: Process for Rating and Ranking of Renewal Projects

A: Rating and Ranking Process

A Letter of Intent (LOI) was issued by the CoC on August 8, 2022 to gather relevant performance and threshold documentation from each project identified as eligible for renewal. LOIs were due to CoC staff by August 31, 2022.

All renewal projects will be ranked using an objective scoring system as recommended by the CoC Data and Performance Committee and approved by the Board. CoC Staff and the CoC Data, Performance & Evaluation Committee will use data provided through the LOI process (for both SH and PH renewals) to calculate a preliminary score for each renewal and use the results to develop the Project Priority Listing for review and approval by the CoC Board.

The LOI process is intended to assess each agency's capacity to administer CoC homeless projects while complying with HUD requirements. Additionally, the LOI helps staff and the CoC Committees review the following:

1. System Performance Data (project contribution)
2. Annual Performance Report (APR) timeliness and Data Quality
3. Vulnerabilities of populations served by projects including persons with substance use disorders, history of domestic violence, persons with criminal history, persons with disabilities and serious health vulnerabilities and families with minor children.
4. Financial Commitment (Match)
5. Alignment with Best Practices: Housing First/Low Barrier/Harm Reduction
6. CoC Participation/VC CoC Partner Agency MOU
7. Participation in Coordinated Entry
8. Data Quality

CoC Staff and CoC Data and Performance Committee use data provided through the LOI process, HMIS reports (Annual Performance Reports and System Wide Performance Data) analysis to develop the Project Priority Listing for review and approval by the CoC Board as recommended by the Data and Performance Committee. This process is conducted in open meetings and all meetings and materials are posted on the VC CoC website: www.venturacoc.org

B. Scoring Criteria for Renewal Permanent Housing (PSH and RRH)

The scoring system will have a maximum of 100 points with points for project and system performance and threshold factors. Data to assess both performance and threshold criteria will be obtained from the information submitted by the applicants in their LOI response. System Performance Data will be pulled from HMIS; however, victim service providers must submit data generated from a comparable database for review.

The performance measures will be based on those established by HUD, VC CoC local performance targets and tracked through HMIS data:

- at least 85 percent of project participants either remained in permanent housing or exited to another permanent housing location.
- at least 55 percent of project participant increased their total income in an operating year.
- at least 90 percent of project participants obtained mainstream benefits.

Some renewing PSH projects will not have a full year of performance data to be considered in the review and rank process because they have not yet been operational for a full year. These projects will be reviewed on the data they have available but will not be penalized for not serving the full number of participants. If a new project does not have enough performance data to review, they will be reviewed for administrative and program compliance and be ranked at the bottom of Tier 1. Their overall score will place them in the bottom of the group of PSH and RRH renewals, but they will be placed in Tier 1 because PH renewals as a group will be the first on the Project Priority List. If a project is poorly performing and lacks capacity, the committee may recommend the project for re-allocation.

C. Scoring Criteria for Renewal Safe Haven

The scoring system will have a maximum of 100 points with points for project and system performance and threshold factors. Data to assess both performance and threshold criteria will be obtained from the information submitted by the applicants in their LOI response. System Performance Data will be pulled from HMIS.

The performance measures will be based on those established by HUD, VC CoC local performance targets and tracked through HMIS data:

- at least 80 percent of project participants either exit to permanent housing, or a temporary placement progressing towards permanent housing.
- at least 55 percent of project participant increased their total income in an operating year.
- at least 90 percent of project participants obtained mainstream benefits, as eligible

D. HMIS Renewal

Consistent with previous CoC applications, HMIS renewals will be exempt from the full Letter of Intent (LOI) but will be assessed for performance and spending in alignment with HUD requirements. As noted in Section II, the HMIS renewal will be placed in Tier 1.

Section IV: New Projects

The CoC Board will examine recommendations from the CoC Data and Performance Committee and CoC staff to determine the amount of funding available for reallocation.

Reallocated funds and new bonus funds will be awarded through a Request for Proposal (RFP) process for open competition for projects that provide permanent supportive housing to chronically homeless individuals or RRH projects that serve single adults, families or youth.

An additional RFP process will be held for CoC Domestic Violence Bonus funding. This funding is eligible for the following project types that serve persons fleeing domestic violence, sexual assault and human trafficking: 1) PH-RRH; 2) TH-RRH; 3) CE-SSO. Applications will be scored the same as other new projects with additional points for projects that have a plan for promoting safety for the population served. Victim Service Provider applicants will provide data from a comparable database through this application process to demonstrate need, capacity and performance.

The RFP will be structured to award funds to projects that 1) meet Ventura County's CoC priorities; and 2) are most competitive in evaluating project capacity and past performance. In addition, projects must meet HUD's threshold and quality requirements. The RFP will require applicants to submit project narrative, applicant capacity and financial information sufficient to assess all of these factors.

To evaluate whether projects meet the HUD threshold, quality standards, and performance standards, the projects will be reviewed by the CoC Data and Performance Committee.

To evaluate project quality and fit with Ventura County objectives and develop a ranked order, the CoC will convene an unbiased project review panel to review each new project. Projects will be scored based on a 100-point system (Attachment A and B). The panel will then hold one meeting to review and score applications and arrive at a proposed final ranking for new projects, including a recommendation of which project(s) should be submitted as the permanent supportive housing bonus. The panel may also recommend that projects should either increase or decrease their funding request to maximize the use of available reallocated or bonus funds.

The final ranking of new and renewal projects as determined by the Panel will be discussed and approved by the CoC Board on September 14, 2022 to determine the order on the Project Priority Listing.

Section IV: Final Project Priority List and Notification to Applicants

Once the rating and ranking processes for new and renewal applicants are complete, CoC staff will integrate the results of the scoring/ranking processes and create the final proposed Project Priority Listing for review by the CoC Board. This proposed list can include recommendations to adjust the placement of projects in Tier 2 in order to maximize the total funding award for Ventura County. The proposed final list will be approved, and notice sent to the applicants of the final results no later than September 15, 2022.

Section V: Appeal Process

Applicants may appeal any of the following decisions of the VC CoC:

- 1) Placement of project into Tier 2
- 2) Reduction in funding
- 3) Project not included in final FY21 CoC consolidated application.

Appeals must be submitted to the Ventura County Collaborative Applicant no later than September 15, 2022. Appeals will be heard by the chairs of the Data, Performance & Evaluation Committee. The decision of the appeal panel will be submitted to the CoC Board to make a final determination.

Attachment A

Permanent Supportive Housing (PSH)/Rapid Re-Housing Performance Measures - Max. 100 Points with 40 points towards System Performance detailed below.

- at least 85 percent of project participants either remained in permanent housing or exited to another PH (up to 10 points)
- at least 55 percent of project participants increased their total income in a given operating year (Up to 10 points).
- Demonstrate quickly moving persons into permanent housing from program entry to housing moving in date with goal of fewer than 30 days from program entry to move in (Up to 10 points).
- fewer than 5% returns to homelessness within a year of exiting from PH/RRH program (up to 10 points).

Projects can receive an additional 10 points for maximizing utilization of their program vacancies with an average of no less than 95% utilization in the previous 4 quarters (maximum of 5 points) and HMIS Data Quality should reflect no more than 10% of any missing data element (up to 5 points).

Underperforming projects will be discussed in detail with CoC Data and Performance Committee and recommendations will be made for reallocation to the CoC Board when appropriate.



Attachment A:

Permanent Housing (PSH/RRH) Projects: Applicant: _____ Project: _____

Threshold Renewal Points	Source Document	Max Points	Total Scored
Compliance with Grants and Financial Management	Annual Performance Report submitted timely, HUD monitoring, eLOCCS, close-out certificates; new projects will provide relevant information on managing federal grants. 5 points for APR submittal timely; 5 points for 95% or greater expenditure of grant funds.	10	
Housing First/Low Barrier/Harm Reduction	Intake policy consistent with Housing First / Low Barrier / Harm Reduction (including the acceptance of criminal history, domestic violence history, and/or substance use disorders) = 10pts Commitment to Housing First with some exceptions, based on project type = 5pts No Housing First = 0 pts	10	
Best Practices/Supportive Services	LOI + supportive documentation (intake packets, lease agreements, service documents, staffing plan) consistent with Housing First, Low Barrier and local prioritization standards (<i>servicing the most vulnerable</i>), filling vacancies through coordinated entry = 10pts Missing document (-2pts) Inconsistency with documents, services and staff plan = (-5pts) Not aligned with best practices = 0 pts	10	
CoC participation, HEARTH compliance	Attendance records or commitment for new partners to participate in CoC meetings (up to 5 pts); compliance with CoC Partner MOU (up to 5 pts)	10	
Project Performance	Bed Utilization (95%+) (up to 5 points), HMIS Data Quality (up to 5 points)	10	
System Level Performance	>5%Returns to Homelessness (up to 10 points), Length of time Homeless, 55% of participants Increase Total Income (up to 10 points), 85% of participants with successful exits to Permanent Housing (up to 10 points)	40	
Cost Effectiveness - Successful housing outcomes	Cost per successful housing outcome – within project type (up to 10 points)	10	
TOTAL		100	

Attachment B

The following will be applied for the performance measures scored for Safe Haven (SH) Projects renewals.
SH Performance Measures - Max. 100 Points with 40 points towards System Performance

- at least 80 percent of project participants exit to a permanent housing or other positive destination (up to 10 points).
- at least 55 percent of project participants increased their total income in a given operating year (up to 5 points).
- at least 90 percent of project participants obtained or maintained mainstream benefits (up to 5 points).
- fewer than 5% returns to homelessness within a year of exiting from SH program (up to 10 points).
- Average length of stay <180 days (up to 10 points)

Projects can receive an additional 10 points for maximizing utilization of their program vacancies with an average of no less than 95% utilization in the previous 4 quarters (5 points maximum) and HMIS Data Quality should reflect no more than 10% of any missing data element (up to 5 points).

Underperforming projects will be discussed in detail with CoC Data and Performance Committee and recommendations will be made for reallocation to the CoC Board when appropriate.



Attachment B

Safe Haven (SH) Projects: Applicant: _____ **Project:** _____

Threshold Renewal Points	Source Document	Max Points	Total Scored
Compliance with Grants and Financial Management	Annual Performance Report submitted timely, HUD monitoring, eLOCCS, close-out certificates; new projects will provide relevant information on managing federal grants. 5 points for APR submittal timely; 5 points for 95% or greater expenditure of grant funds.	10	
Housing First/Low Barrier/Harm Reduction	Proposal and program design consistent with Housing First / Low Barrier / Harm Reduction (including the acceptance of criminal history, domestic violence history, and/or substance use disorders) = Up to 10pts Commitment to Housing First with some exceptions, based on project type = 5pts No Housing First = 0 pts	10	
Best Practices/Supportive Services	Project design and staffing plan consistent with Housing First, Low Barrier and local prioritization standards (<i>servicing the most vulnerable</i>), filling vacancies through coordinated entry, using HMIS and housing participants as quickly as possible = Up to 10pts Inconsistency with documents, services and staff plan = 5pts Not aligned with best practices = 0 pts	10	
CoC participation, HEARTH compliance	Attendance records or commitment for new partners to participate in CoC meetings (up to 5 pts); compliance with CoC Partner MOU (up to 5 pts)	10	
Project Performance	Bed Utilization (95%+) (up to 5 points), HMIS Data Quality (up to 5 points)	10	
System Level Performance	>5%Returns to Homelessness (up to 10 points), Length of time Homeless, 55% of participants Increase Total Income (up to 10 points), 85% of participants with successful exits to Permanent Housing (up to 10 points)	40	
Cost Effectiveness - Successful housing outcomes	Cost per successful housing outcome – within project type (up to 10 points)	10	



TOTAL		100	
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Attachment C

The following will be applied for the performance measures scored for New Projects in the FY21 CoC Competition including new projects funded under the CoC Bonus, Reallocation and Domestic Violence Bonus projects.

Proposed projects should align with System Performance Benchmarks and detail efforts to achieve these goals in submitted application:

- at least 85 percent of project participants will obtain or maintain permanent housing.
- at least 55 percent of project participants increased their total income in a given operating year
- at least 90 percent of project participants will obtain or maintain mainstream benefits
- fewer than 5% of program participants will return to homelessness.

Additionally, new projects should align the program design, services provided and collaborations leveraged to meet the service needs of the proposed target population. Best practices including utilizing a Housing First approach will be required for all projects included in the Ventura County Continuum of Care's application.



Attachment C

New Projects: Applicant: _____ **Project:** _____

Threshold Points	Source Document	Max Points	Total Scored
Compliance/Experience with Grants and Financial Management	Provide relevant information on managing federal grants and demonstrate capacity for success. Financial capacity, staffing capacity, past performance in implementing grant funded programs. Demonstrates ability to meet match requirements. (Up to 10 points)	10	
Program Design including Housing First/Low Barrier/Harm Reduction	Program design (housing and support services) and staffing plan consistent with Housing First / Low Barrier / Harm Reduction (including the acceptance of criminal history, domestic violence history, and/or substance use disorders) Services sufficient to support housing participants as quickly as possible and providing adequate support services to support housing stability. Project commits to utilizing HMIS, fill vacancies through CES and participate in systemwide coordination. (Up to 20pts)	20	
Timeliness for New Project Start Up	Proposed project timeline demonstrates ability to staff up, launch program and spend funds timely. Establish benchmarks at 60, 120, & 180 days post grant award. (Up to 10 points)	10	
Serving vulnerable populations	Proposal commits to serving highly vulnerable populations. Proposal details how program will provide services to meet unique needs of participants. (Up to 10 points)	10	
CoC participation, HEARTH compliance and collaboration	Commitment for new partners to participate in CoC meetings (up to 5); Collaboration with other organizations and programs to address the needs of the target population, including mainstream benefits, social services, employment programs and other mainstream programs (up to 15)	20	
Project/System Performance	Proposed program aligns and demonstrates plans to achieve HUD and CoC project and system performance benchmarks (Up to 20)	20	
Cost Efficiency	The average cost per exit to permanent housing based on the total program costs.	10	
TOTAL		100	



Attachment A:

Permanent Housing (PSH/RRH) Projects: Applicant: _____ Project: _____

Threshold Renewal Points	Source Document	Max Points	Total Scored
Compliance with Grants and Financial Management	Annual Performance Report submitted timely, HUD monitoring, eLOCCS, close-out certificates; new projects will provide relevant information on managing federal grants. 5 points for APR submittal timely; 5 points for 95% or greater expenditure of grant funds.	10	
Housing First/Low Barrier/Harm Reduction	Intake policy consistent with Housing First / Low Barrier / Harm Reduction (including the acceptance of criminal history, domestic violence history, and/or substance use disorders) = 10pts Commitment to Housing First with some exceptions, based on project type = 5pts No Housing First = 0 pts	10	
Best Practices/Supportive Services	LOI + supportive documentation (intake packets, lease agreements, service documents, staffing plan) consistent with Housing First, Low Barrier and local prioritization standards (<i>servicing the most vulnerable</i>), filling vacancies through coordinated entry = 10pts Missing document (-2pts) Inconsistency with documents, services and staff plan = (-5pts) Not aligned with best practices = 0 pts	10	
CoC participation, HEARTH compliance	Attendance records or commitment for new partners to participate in CoC meetings (up to 5 pts); compliance with CoC Partner MOU (up to 5 pts)	10	
Project Performance	Bed Utilization (95%+) (up to 5 points), HMIS Data Quality (up to 5 points)	10	
System Level Performance	>5%Returns to Homelessness (up to 10 points), Length of time Homeless, 55% of participants Increase Total Income (up to 10 points), 85% of participants with successful exits to Permanent Housing (up to 10 points)	40	
Cost Effectiveness - Successful housing outcomes	Cost per successful housing outcome – within project type (up to 10 points)	10	
TOTAL		100	



September 15, 2022

Mr. Kyle Thompson
MESA Independent Living
335 Encino Drive
Oak View, CA 93022

CC: Dan Parziale

Dear Mr. Thompson,

The FY22 Ventura County Continuum of Care Competition final ranking of new and renewal projects to be included in the U.S. Housing and Urban Development (HUD) Continuum of Care (CoC) competition was completed and approved by the Ventura County CoC Board on September 14, 2022. The rank and review process including review of the following criteria:

- **Compliance and experience** managing federal grant programs including financial management. The HUD threshold criteria for renewal grants includes:
 - Project performance including providing housing assistance to total number of households as established in the grant agreement
 - Timeliness standards including expenditure of all funds, quarterly drawdowns and timely reports
 - Performance in assisting program participants to achieve and maintain permanent housing.
- Alignment with a **Housing First** approach
- Implementation of **Best Practices** in providing Rapid Rehousing assistance
- **CoC Participation** through attendance of CoC meetings and participation in committees.
- **Project Performance**
- **System Performance**
- **Cost Effectiveness**

The MESA application for Transitional Housing – Rapid Re-Housing project was not selected this year for the Consolidated Application. A full project listing is attached to this letter. We appreciate your submission and your team's efforts with the CoC on serving Transitional Age Youth.

The Ventura County CoC Ranking Recommendations for Funding have been posted to www.venturacoc.org and the complete Consolidated Application will be posted at no later than September 30, 2022.

Thank you for your partnership in ending homelessness in Ventura County.

Sincerely,

Jennifer Harkey

Jennifer Harkey, MPA
VC CoC Program Director



September 15, 2022

Rick Schroeder, Esq
Many Mansions
1259 E. Thousand Oaks Blvd.
Thousand Oaks, CA 91362

CC: Kim Koettel

Dear Mr. Schroeder,

The FY22 Ventura County Continuum of Care Competition final ranking of new and renewal projects to be included in the U.S. Housing and Urban Development (HUD) Continuum of Care (CoC) competition was completed and approved by the Ventura County CoC Board on September 14, 2022. The rank and review process including review of the following criteria:

- **Compliance and experience** managing federal grant programs including financial management. The HUD threshold criteria for renewal grants includes:
 - Project performance including providing housing assistance to total number of households as established in the grant agreement
 - Timeliness standards including expenditure of all funds, quarterly drawdowns and timely reports
 - Performance in assisting program participants to achieve and maintain permanent housing.
- Alignment with a **Housing First** approach
- Implementation of **Best Practices** in providing Rapid Rehousing assistance
- **CoC Participation** through attendance of CoC meetings and participation in committees.
- **Project Performance**
- **System Performance**
- **Cost Effectiveness**

The Many Mansions renewal Permanent Supportive Housing grants for Simi Valley, Thousand Oaks and Mountain View are all placed in Tier 1. A full project listing is attached to this letter.

The Ventura County CoC Ranking Recommendations for Funding will be posted to www.venturacoc.org on September 15, 2022 and the complete Consolidated Application will be posted at no later than September 30, 2022.

Thank you for your partnership in ending homelessness in Ventura County.

Sincerely,

Jennifer Harkey

Jennifer Harkey, MPA
VC CoC Program Director



September 15, 2022

Melissa Livingston
Ventura County Human Services Agency
855 Partridge Drive L#4400
Ventura, CA 93009

CC: Brenda Blakey Spain

Dear Ms. Livingston,

The FY22 Ventura County Continuum of Care Competition final ranking of new and renewal projects to be included in the U.S. Housing and Urban Development (HUD) Continuum of Care (CoC) competition was completed and approved by the Ventura County CoC Board on September 14, 2022. The rank and review process including review of the following criteria:

- **Compliance and experience** managing federal grant programs including financial management. The HUD threshold criteria for renewal grants includes:
 - Project performance including providing housing assistance to total number of households as established in the grant agreement
 - Timeliness standards including expenditure of all funds, quarterly drawdowns and timely reports
 - Performance in assisting program participants to achieve and maintain permanent housing.
- Alignment with a **Housing First** approach
- Implementation of **Best Practices** in providing Rapid Rehousing assistance
- **CoC Participation** through attendance of CoC meetings and participation in committees.
- **Project Performance**
- **System Performance**
- **Cost Effectiveness**

The Human Services Agency Rapid Re-Housing, Choices Permanent Supportive Housing, Homeless Management Information System Consolidated Grant and HMIS for Coordinated Entry grants are all placed in tier 1. A full project listing is attached to this letter.

The Ventura County CoC Ranking Recommendations for Funding will be posted to www.venturacoc.org on September 15, 2022 and the complete Consolidated Application will be posted at no later than September 30, 2022.

Thank you for your partnership in ending homelessness in Ventura County.

Sincerely,

Jennifer Harkey

Jennifer Harkey, MPA
VC CoC Program Director



September 15, 2022

Dr. LaSharnda Beckwith
Agency Director
Lutheran Social Services
999 Town and Country Rd #100
Orange, Ca 92868

CC: Dichele Harris

Dear Dr. Beckwith,

The FY22 Ventura County Continuum of Care Competition final ranking of new and renewal projects to be included in the U.S. Housing and Urban Development (HUD) Continuum of Care (CoC) competition was completed and approved by the Ventura County CoC Board on September 14, 2022. The rank and review process including review of the following criteria:

- **Compliance and experience** managing federal grant programs including financial management. The HUD threshold criteria for renewal grants includes:
 - Project performance including providing housing/Rapid Re-Housing assistance to total number of households as established in the grant agreement
 - Timeliness standards including expenditure of all funds, quarterly drawdowns and timely reports
 - Performance in assisting program participants to achieve and maintain permanent housing.
- Alignment with a **Housing First** approach
- Implementation of **Best Practices** in providing Rapid Rehousing assistance
- **CoC Participation** through attendance of CoC meetings and participation in committees.
- **Project Performance**
- **System Performance**
- **Cost Effectiveness**

The Lutheran Social Services “It’s a New Day Rapid Rehousing” project scored a total of 76 out of 100 points and was recommended for partial reallocation. The project is ranked at position 17. The project straddles the tiers in the project listing with \$40,464 in tier one and \$165,299 in tier 2.

The Ventura County CoC Ranking Recommendations for Funding will be posted to www.venturacoc.org on September 15, 2022 and the complete Consolidated Application will be posted at no later than September 30, 2022.

Thank you for your partnership in ending homelessness in Ventura County.

Sincerely,

Jennifer Harkey

Jennifer Harkey, MPA
VC CoC Program Director



September 15, 2022

John Chamness, Lt. Division Commander
Salvation Army
16941 Keegan Ave
Carson, CA 93001

CC: Sandra Meyer

Dear Mr. Chamness,

The FY22 Ventura County Continuum of Care Competition final ranking of new and renewal projects to be included in the U.S. Housing and Urban Development (HUD) Continuum of Care (CoC) competition was completed and approved by the Ventura County CoC Board on September 14, 2022. The rank and review process including review of the following criteria:

- **Compliance and experience** managing federal grant programs including financial management. The HUD threshold criteria for renewal grants includes:
 - Project performance including providing housing assistance to total number of households as established in the grant agreement
 - Timeliness standards including expenditure of all funds, quarterly drawdowns and timely reports
 - Performance in assisting program participants to achieve and maintain permanent housing.
- Alignment with a **Housing First** approach
- Implementation of **Best Practices** in providing Rapid Rehousing assistance
- **CoC Participation** through attendance of CoC meetings and participation in committees.
- **Project Performance**
- **System Performance**
- **Cost Effectiveness**

The Salvation Army grants including Rapid Re-Housing and TSA Permanent Supportive Housing projects are both placed in tier 1. A full project listing is attached to this letter.

The Ventura County CoC Ranking Recommendations for Funding will be posted to www.venturacoc.org on September 15, 2022 and the complete Consolidated Application will be posted at no later than September 30, 2022.

Thank you for your partnership in ending homelessness in Ventura County.

Sincerely,

Jennifer Harkey

Jennifer Harkey, MPA
VC CoC Program Director



September 15, 2022

Mr. Jason Meek
Turning Point Foundation
557 E. Thompson Blvd.
Ventura, CA 93001

CC: Rena Sepulveda

Dear Mr. Meek,

The FY22 Ventura County Continuum of Care Competition final ranking of new and renewal projects to be included in the U.S. Housing and Urban Development (HUD) Continuum of Care (CoC) competition was completed and approved by the Ventura County CoC Board on September 14, 2022. The rank and review process including review of the following criteria:

- **Compliance and experience** managing federal grant programs including financial management. The HUD threshold criteria for renewal grants includes:
 - Project performance including providing housing assistance to total number of households as established in the grant agreement
 - Timeliness standards including expenditure of all funds, quarterly drawdowns and timely reports
 - Performance in assisting program participants to achieve and maintain permanent housing.
- Alignment with a **Housing First** approach
- Implementation of **Best Practices** in providing Rapid Rehousing assistance
- **CoC Participation** through attendance of CoC meetings and participation in committees.
- **Project Performance**
- **System Performance**
- **Cost Effectiveness**

The Turning Point Foundation grants including Rapid Rehousing, Wooley House I & II, Stephenson's Place Permanent Supportive Housing and Our Place Safe Haven projects are all placed in tier 1. A full project listing is attached to this letter.

The Ventura County CoC Ranking Recommendations for Funding have been posted to www.venturacoc.org and the complete Consolidated Application will be posted at no later than September 30, 2022.

Thank you for your partnership in ending homelessness in Ventura County.

Sincerely,

Jennifer Harkey

Jennifer Harkey, MPA
VC CoC Program Director



September 15, 2022

Scott Gillman, MSA
Ventura County Behavioral Health
1911 Williams Dr. Suite 200
Oxnard, CA 93036

CC: Maryza Seal

Dear Mr. Gilman,

The FY22 Ventura County Continuum of Care Competition final ranking of new and renewal projects to be included in the U.S. Housing and Urban Development (HUD) Continuum of Care (CoC) competition was completed and approved by the Ventura County CoC Board on September 14, 2022. The rank and review process including review of the following criteria:

- **Compliance and experience** managing federal grant programs including financial management. The HUD threshold criteria for renewal grants includes:
 - Project performance including providing housing assistance to total number of households as established in the grant agreement
 - Timeliness standards including expenditure of all funds, quarterly drawdowns and timely reports
 - Performance in assisting program participants to achieve and maintain permanent housing.
- Alignment with a **Housing First** approach
- Implementation of **Best Practices** in providing Rapid Rehousing assistance
- **CoC Participation** through attendance of CoC meetings and participation in committees.
- **Project Performance**
- **System Performance**
- **Cost Effectiveness**

The Ventura County Behavioral Health Permanent Supportive Housing Grant is placed in tier 1 and is ranked number 9. A full project listing is attached to this letter.

The Ventura County CoC Ranking Recommendations for Funding have been posted to www.venturacoc.org and the complete Consolidated Application will be posted at no later than September 30, 2022.

Thank you for your partnership in ending homelessness in Ventura County.

Sincerely,

Jennifer Harkey

Jennifer Harkey, MPA
VC CoC Program Director



September 15, 2022

Mr. Tod Lipka
Step Up on Second Street, Inc.
1328 Second St.
Santa Monica, Ca 90401

CC: Rebecca MacFarlane

Dear Mr. Lipka,

The FY22 Ventura County Continuum of Care Competition final ranking of new and renewal projects to be included in the U.S. Housing and Urban Development (HUD) Continuum of Care (CoC) competition was completed and approved by the Ventura County CoC Board on September 14, 2022. The rank and review process including review of the following criteria:

- **Compliance and experience** managing federal grant programs including financial management. The HUD threshold criteria for renewal grants includes:
 - Project performance including providing housing assistance to total number of households as established in the grant agreement
 - Timeliness standards including expenditure of all funds, quarterly drawdowns and timely reports
 - Performance in assisting program participants to achieve and maintain permanent housing.
- Alignment with a **Housing First** approach
- Implementation of **Best Practices** in providing Rapid Rehousing assistance
- **CoC Participation** through attendance of CoC meetings and participation in committees.
- **Project Performance**
- **System Performance**
- **Cost Effectiveness**

The Step Up in Thousand Oaks Permanent Supportive Housing Grant is placed in tier 2 and will be included in the Consolidated Application to HUD for funding consideration. A full project listing is attached to this letter.

The Ventura County CoC Ranking Recommendations for Funding have been posted to www.venturacoc.org and the complete Consolidated Application will be posted at no later than September 30, 2022.

Thank you for your partnership in ending homelessness in Ventura County.

Sincerely,

Jennifer Harkey

Jennifer Harkey, MPA
VC CoC Program Director

DRAFT - FY22 CoC Ranking of New Renewal Projects

FY22 Annual Renewal Demand = \$3,305,977			Tier 1= (95%) \$3,140,678	Tier 2= \$165,299	CoC Bonus = \$183,461 DV Bonus=\$366,922			
Planning Funds = \$110,076					CH = Chronically Homeless		HF =Housing First	
					New CoC Bonus Proposals		DV Bonus Proposals	
Grantee Name	Project Name	Project Type	Grant Amount	# Beds / Served	Population Served	HF?	CH ?	Project Location
Tier 1								
County of Ventura Human Services Agency	HMIS Project	HMIS	\$252,631	N/A	N/A	N/A	N/A	Countywide
County of Ventura Human Services Agency	HMIS for Pathways to Home	HMIS	\$150,000	N/A	N/A	N/A	N/A	Countywide
Many Mansions	MM PSH Simi Valley	PSH	\$138,080	31 HH	chronically homeless singles/families	Yes	Yes	Simi Valley
Turning Point Foundation	Wooley House I Permanent Housing	PSH	\$44,635	7	chronically homeless	Yes	Yes	Oxnard
Many Mansions	MM Mountain View PSH	PSH	\$44,592	8	chronically homeless	Yes	Yes	Fillmore
Many Mansions	MM Supportive Housing TO	PSH	\$182,423	38 HH	Chronically Homeless singles/TAY	Yes	Yes	Oxnard, TO
Turning Point Foundation	Stephenson Place Permanent Housing	PSH	\$35,679	9	chronic homeless singles	Yes	Yes	Ventura
County of Ventura Human Services Agency	Choices PSH	PSH	\$450,363	25 HH	CH singles	Yes	Yes	Countywide
Ventura County Behavioral Health	East County / Oxnard Shelter Plus Care	PSH	\$441,137	25 HH	CH singles and families	Yes	Yes	Countywide
County of Ventura Human Services Agency	Rapid Re-Housing	RRH	\$81,829	22 HH	families	Yes	No	Countywide
Turning Point Foundation	Wooley House II PSH	PSH	\$38,216	8	chronic homeless singles	Yes	Yes	Oxnard
Coalition for Family Harmony	DV Bonus RRH	RRH	\$696,622	19 HH	families/singles	Yes	Yes	Countywide
Turning Point Foundation	Rapid Re-Housing	RRH	\$162,760	45 HH	singles	Yes	Yes	Countywide
Salvation Army	Rapid ReHousing	RRH	\$54,222	12 HH	families	Yes	No	Countywide
Salvation Army	TSA PSH	PSH	\$158,048	7	chronically homeless	Yes	Yes	Ventura/Oxnard

DRAFT - FY22 CoC Ranking of New Renewal Projects

Turning Point Foundation	Our Place Safe Haven	SH	\$168,977	10	disabled, mental illness	Yes	Yes	Ventura
Lutheran Social Services	It's a New Day RRH Project	RRH	\$40,464	5 HH	families/singles	Yes	Yes	East County
			\$3,140,678					
Tier 2								
Lutheran Social Services	It's a New Day RRH Project	RRH	\$165,299	17 HH	families/singles	Yes	Yes	East County
Step Up in Thousand Oaks	PSH Supportive Services	PSH	\$179,031	9 HH	chronically homeless	Yes	Yes	Countywide
			\$344,330					
Planning Grant								
County of Ventura Executive Office	Planning Grant	N/A	\$110,076	N/A	N/A	N/A		Countywide

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	
1 Agency	Program	Population	Budget	Funding categories	# Units	Total Served in Grant Year	APR submitted on time? (5)	Unresolved HUD/OIG findings?	Timely and consistent monthly/quarterly drawdowns?	Have funds been recaptured?	Percentage of homeless persons served from following locations.	Demographics Served	Participation of Homeless Individuals	Faith-based activities	Involuntary Family Separation	Discrimination Policy	HQS	Section 1 Compliance with Grants and Financial Mgmt 10 points	Does the project quickly move persons into housing?	Has the project removed the following barriers to housing?	Has the project removed the following for program termination?	Intake packet consistent with Housing First	Section II Housing First/Low Barrier 10 points	
2 County of Ventura Human Services Agency	HMIS	N/A	\$252,631	HMIS	N/A	N/A	Yes	No	Yes	No	N/A		X	X	X	X	X	10					10	
3 County of Ventura Human Services Agency	Pathways to Home/HMIS	N/A	\$150,000	HMIS for CES	N/A	N/A	Yes	No	Yes	No	N/A		X	X	X	X	X	10					10	
4 Many Mansions	MM Supportive Housing Simi Valley	CH single adults and families with children	\$138,080	Supportive Services/Operations		31 HH/55 persons	27	Yes	no	yes	no	40% Street/60%ES	94% White, 2% Black, 4% Multiple 55% Latino	X	X	X	X	X	10	Yes	Yes	Yes	Yes	10
5 Many Mansions	MM Supportive Housing Thousand Oaks	CH Single adults	\$182,423	Supportive Services/Operations		38 HH/43 persons	38	Yes	No	Yes	No	40% Street/60%ES	95% White, 2% Black, 3% American Indian 37% Latino	X	X	X	X	X	10	Yes	Yes	Yes	Yes	10
6 Turning Point Wooley House I	PSH	7 CH	\$44,635	Leasing, supportive services, operations		7	7	Yes	No	Yes	No	58% Street/42% ES	100% White 14% Latino	X	X	X	X	X	10	Yes	Yes	Yes	Yes	10
7 Turning Point Stephenson Place	PSH	10 CH	\$35,679	Supportive Services/Operations		10	10	Yes	No	Yes	No	70% Street/10% ES/20% SH	80% White, 10% Black, 10% Multiple 0% Latino	X	X	X	X	X	10	Yes	Yes	Yes	Yes	10
8 County of Ventura Human Services Agency	Choices PSH	Singles/CH	\$450,363	Rental Subsidy + Supportive Services		20	24 persons	Yes	No	Yes	No	90% Street, 10%ES	88% White, 4% Asian, 8% Multiple 29% Latino	X	X	X	X	X	10	Yes	Yes	Yes	Yes	10
9 VCBH	Oxnard/East County/Santa Paula CoC	24 CH Households	\$441,137	Rental Assistance		22 beds	24(2)	Yes	No	Yes	No	75% Street/25%ES	80% White, 3% Black, 3% Asian, 14% multiple 52% Latino	X	X	X	X	X	10	Yes serving HH with longest episodes of homelessness	Yes	Yes	Yes	10
10 County of Ventura Human Services Agency	VC RRH	Families	\$81,829	Supportive Services		22 HH-48 persons	16	Yes	No	Yes	No	45% ES; 32%; 23% Other	69% White, 23% Black, 8% Multiple 73% Latino	X	X	X	X	X	10	Yes (Avg 69 days)	Yes	Yes	Yes	10
11 Turning Point Wooley House II	PSH	8 CH	\$38,216	Leasing, supportive services, operations		8	8	Yes	No	Yes	No	90% Street/10% ES	88% White, 12% Multiple 38% Latino	X	X	X	X	X	10	Yes	Yes	Yes	Yes	10
12 Turning Point Foundation—RRH		45 singles	\$162,760	Rental Assistance, Supportive Services		74, 43 moved into housing	45	Yes	No	Yes	No	76% street, 18% ES/SH, 6% TH	77% White, 18% Black, 3% multiple, 1% American Indian, 1% Pacific Islander 31% Latino	X	X	X	X	X	10	Yes, serving HH with long episodes of homelessness	Yes	Yes	Yes	10
13 County of VTA (Salvation Army)	Rapid ReHousing	12 families	\$54,222	Rental Assistance		47 (25 moved into housing) Served twice the number in contract agreement	12	Yes	No	Yes	No	%100 street	80% White, 13% Black, 7% multiple 77% Latino	X	X	X	X	X	10	Yes	Yes	Yes	Yes	10
14 The Salvation Army PSH Leasing	PSH-Leasing	7 CH	\$158,048	Leasing, supportive services, operations		7	5 (1)	Yes	No	Yes	No	57% Street/43% ES	85% White, 15% American Indian 29% Latino	X	X	X	X	X	10	Yes	Yes	Yes	Yes	10
15 Turning Point Foundation	Our Place Safe Haven	10 safe haven beds	\$168,977	Supportive Services, Operations		10	38	Yes	No	Yes	No	89% streets, 11% other shelters	92% White, 8% Black 19% Latino	X	X	X	X	X	10	Yes	Yes	Yes	Yes	10
16 LSS—Its a New Day RRH	RRH	25 households (families/singles)	\$205,763	Rental Assistance, Supportive Services		74 (23 moved into housing) Served 92% of contract agreement	25	Yes	No	Yes	Yes -2	70% street, 10 ES, 20% other	70% White, 14% Black, 1% Asian, 3% multiple 34% Latino	X	X	X	X	X	5	Yes	Yes	Yes	Yes	10

	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX		
	Transportation	Single application for mainstream benefits?	F/U on Mainstream benefits?	SSI/SSDI technical assistance?	SOAR training in last 24 months?	How many households entered you program in the last 12 months?	How many households entered through CES?	Please explain why outside of CES	Vulnerable Populations	Submitted Staffing Plan	Policies and Procedures Consistent with Best practices	Section III Best Practices 10 points	Compliance with CoC Partner MOU	Active Participant in CoC (5)	Section IV CoC Participation 10 Points	% of Missing Data UDEs (3)	% of Missing Data Program Specific Data Element APR (3)	Bed utilization for PSH (4)	Bed Utilization for SH (4)	RRH (4)	Section V Project Performance 10 points	Is your project cost-effective in providing CM and Services?	Cost per exit to PH	Section VI Cost Effectiveness 10 points	Returns to Homelessness (10)	Employment and Income Growth (10)		
1												10	Yes	Yes	10							Yes						
2									N/A	X	X	10	Yes	Yes	10							Yes						
3									N/A	X	X	10	Yes	Yes	10							Yes						
4	Yes	Yes	Yes	Yes	Yes	6	6	NA	Chronically Homeless + Mental Illness	X	Yes	10	Yes	Yes	10	9%	0%	96%	N/A	N/A	10	Yes	\$5,114.00	10	zero returns (10)	68% increased total income		
5	Yes	Yes	Yes	Yes	Yes	2	2	NA	CH+ Mental Illness	X	Yes	10	Yes	Yes	10	0	15% income at annual assessment (-1)	97%	NA	NA	9	Yes	\$4,796.00	10	zero returns (10)	65% increased total income		
6	Yes	Yes	Yes	Yes	Yes	0	NA	NA	Vulnerable homeless, Mental disability	X	Yes	10	Yes	Yes	10	11%	11% income at annual assessment (-1)	100%	NA	NA	9	Yes	\$6,376.00	10	zero returns	57% increased income		
7	Yes	Yes	Yes	Yes	Yes	1	1	N/A	CH Mental disability	X	Yes	10	Yes	Yes	10	8%	14% income at annual assessment (-1)	100	NA	NA	9	Yes	\$3,568.00	10	zero returns	50% increased income -2		
8	Yes	Yes	Yes	Yes	Yes	2	2	NA	Chronically Homeless	X	yes	10	Yes	Yes	10	0	5% income at Annual Assessment (-1)	100%	N/A	N/A	9	Yes	\$18,015.00	10	zero returns (10)	43% increased total income (-3)		
9	Yes	Yes	Yes	Yes	Yes	4	4	NA	CH Mental Disability	X	X	10	Yes	Yes	10	3%	50% income at annual assessment (-2)	100%	NA	NA	8	Higer than avg	\$20,052.00	8	0 returns	45% increased income -2		
10	Yes	Yes	Yes	Yes	Yes	12	12	HH	Families with children	X	Yes	10	Yes	Yes	10	3%	13% Income at Annual Assessment (-1)	NA	NA	100%	9	Yes	\$5,114.00	10.00	zero returns	33% increased income -5		
11	Yes	Yes	Yes	Yes	Yes	8	HH	None entered in this year	Vulnerable homeless, Mental disability	X	X	10	Yes	Yes	10	0	0	100%	NA	NA	10	Yes	\$4,777	10	0 returns	15% increased income -7		
12	Yes	Yes	Yes	Yes	Yes	48	HH	48	HH	NA	singles/couples mental illness	X	X	10	Yes	Yes	10	6%	14%	NA	NA	100%	10	Yes	\$3,166	10	5 returns in 2 year period -2	5% increased income -8
13	Yes	Yes	Yes	Yes	Yes	47	47	NA	families with children	X	Yes	10	Yes	Yes	10	20%	100% missing income data at annual assessment -3	NA	NA	100%	7	Yes	\$4,518.50	10	0 returns	10% increase -7		
14	Yes	Yes	Yes	Yes	Yes	No new entries	N/a	NA	CH individuals	X	Yes	10	Yes	Yes	10	0%	97% missing income data -3	100%	NA	NA	7	Yes	\$22,578	10	0 returns	0 increase; disabled clients on fixed income -10		
15	Yes	Yes	Yes	Yes	Yes	38	38	NA	Vulnerable mentally ill	X	Yes	10	Yes	Yes	10	5.26%	100% missing income data at annual assessment -3	NA	95%	NA	7	Higer than avg	\$16,897	8	5% return	36% increase -5		
16	Yes	Yes	Yes	No	Yes	18	18	NA	Singls/Families/CH	X	Yes	8	Yes	Yes	10	23%	100% missing income data at annual assessment -3	NA	NA	90%-2	5	Yes	\$8,230	10	zero returns	12% increase -7		

	AY	AZ	BA	BB	BC	BD
1	Obtain and maintain PH (10)	Length of Time Homeless (10)	Section VIII 40 points	Match	Notes	Total Score
2				X	Fully expended grant, outcomes met	Meets threshold
3				x	Fully expended grant, outcomes met	Meets threshold
4	96% (10)	Serving persons with longest LOT homeless	40	X	Fully expended grant, outcomes met	100
5	100%	Serving persons with longest LOT homeless	40	X	Fully expended grant, outcomes met	99
6	100%	Serving vulnerable HH with longest LOT homeless	40		Fully expended grant, outcomes met	99
7	100%	Serving persons with longest LOT homeless	38	X	Fully expended grant, income measure slightly lower than goal.	97
8	100%(10)	Serving persons with longest LOT homeless	37	X	Full expended funds, slightly less income increase than benchmarks set. Data quality concern for annual updates	96
9	100%	Serving vulnerable HH with longest LOT homeless	38		Fully expended grant, income slightly lower than goal, data quality concerns with missing income data at annual assessment.	94
10	100%	Serving families with LOT homeless up to 1 year	35		Fully expended grant, income measure slightly lower than goal.	94
11	100%	Serving vulnerable HH with longest LOT homeless	33		Fully expended grant, income increases low	93
12	95%	Serving vulnerable HH with longest LOT homeless	30		Fully expended grant, few returns to homelessness, income increase very low.	90
13	100%	Serving families with children, pregnant youth, limited income households	33	X	Grant fully expended. Low income increases and data quality lacking for collecting income data at annual assessment.	90
14	100%	Serving vulnerable households with LOT of homeless	30		Fully expended grant, income increase zero, data quality on income at annual assessment a concern	87
15	35% exits to housing -	Serving highly vulnerable households with long LOT homeless	30		Grant fully expended. Low exits to housing in this reporting period, higher than average exits to housing compared to other interim shelter programs	85
16	35% exit to and maintain housing -5	Serving vulnerable HH with long LOT homeless	28	X	Returned \$47,000 in grant term 19-20, Returned 665.00 in 20-21. Returned \$3,586 in 21-22. Program has not housed as many persons has contractually obligated to serve (90% of contract numbers). Only 35% obtain and maintain permanent housing.	76



September 1, 2022

Dear Ventura County Continuum of Care Alliance:

Step Up on Second Street, Inc. submits this Housing Leverage Commitment for the Step Up in Thousand Oaks New CoC application requesting funding for 9 units for clients who experience chronic homelessness.

Please see attached letter: "Funding Commitment - GP Equity" which outlines financing commitments dedicated to the Step Up in Thousand Oaks project as part of the Homekey program funded through the American Rescue Plan. These non-CoC/ESG funds will be leveraged for the units 69 that do not receive funding through this CoC application.

Sincerely,

Tod Lipka
President & CEO
Step Up on Second Street, Inc.

Enclosed
Funding Commitment - GP Equity



Shangri-La Capital, LLC

660 South Figueroa Street, Suite 1888

Los Angeles, CA 90017

O: 213.797.4240 F: 213.265.3030

May 17, 2022

Funding Commitment – GP Equity

To Shangri-La Industries, LLC:

Pursuant to Shangri-La Industries, LLC's ("SLI") request for financing, in partnership with Shangri-La Development, LLC ("SLD", in together with SLI shall be jointly referred to as "Developer"), Shangri-La Capital, LLC ("Funder") provides this funding commitment for purposes of Developer's proposed State of California Homekey Step Up in Thousand Oaks Project located at 12 Conejo Boulevard, Thousand Oaks, CA, 91360 ("Project"). For the period commencing on the date of closing, Funder agrees to provide to Developer funding of up to an aggregate of Two Million Seven Hundred Twenty-One Thousand Two Hundred Thirty-Three Dollars (\$2,721,233.00) to finance the General Partner Equity of the Project. Funder, jointly and severally, commit to provide such funding, upon Developer's written request therefor, by lending funds at a rate equal to Zero Percent (0%) per annum. This funding commitment shall expire December 31, 2022.

Thank you,



Cody Holmes
Chief Financial Officer