



CALIFORNIA

HOMELESS HOUSING, ASSISTANCE & PREVENTION

PROGRAM

(HHAP ROUND 2)

REQUEST FOR PROPOSALS & APPLICATION GUIDE

APRIL 21, 2021

Completed Applications Must Be Submitted to:
TARA CARRUTH, PROGRAM MANAGEMENT ANALYST
via email to: Tara.Carruth@ventura.org
COUNTY OF VENTURA
CEO - COMMUNITY DEVELOPMENT DIVISION
800 SOUTH VICTORIA AVENUE, VENTURA, CA 93009
NO LATER THAN JUNE 4, 2021 AT 5PM

1. INTRODUCTION:

The County of Ventura's County Executive Office is accepting State of California Homeless Housing, Assistance & Prevention Program (HHAP) Round 2 applications in partnership with the Ventura County Continuum of Care (VCCoC). The Second Round of HHAP Program is a \$300 million block grant program designed to provide direct assistance to the 13 largest California cities, counties and Continuums of Care (CoCs) to address the homelessness crisis throughout California. HHAP Round 2 was authorized by AB 83 and signed into law by Governor Gavin Newsom on June 29, 2020.

HHAP funding will be administered by the County Executive Office (Administrative Entity) on behalf of the Ventura County Continuum of Care. All funding decisions will be made through the VCCoC process starting with the CoC Data, Performance & Review Committee with recommendations formulated for approval by the VCCoC Board subsequently ratified by the County of Ventura Board of Supervisors. The County of Ventura has redirected its allocation to be combined with the VCCoC to support regional collaboration and joint funding determinations.

\$1,639,537 million dollars in program funding will be available for the CoC/County to fund projects serving individuals and families who are experiencing homelessness or at-risk of homelessness. A minimum of 8% of funding (\$141,036) will be dedicated to projects serving homeless youth or youth at risk of homelessness (unaccompanied youth up to age 24). Applications will be accepted for stand-alone youth programs or programs that include a plan to serve youth.

Applicants are encouraged to demonstrate collaboration and coordination among existing programs and services as the goal of HHAP funding is to enhance and build capacity within the existing service system. Projects proposed should be supported by the jurisdiction(s) in which they plan to operate. Proposals must be for new or expanded capacity projects or projects that can show evidence of an expiring funding source. All project proposals should meet a priority need identified by the Ventura County Continuum of Care and plan to address the immediate homeless crisis within the proposed jurisdiction. Projects should be aligned with the [VC CoC Plan to Prevent and End Homelessness](#) and the [VC CoC Written Standards](#) for delivery of homeless assistance. Applicants should include in their proposal how they plan to sustain programs beyond the one-time HHAP program funding. Proposals must have a plan to meet the expenditure deadline of June 30, 2026.

Per Health and Safety Code Section 50217(a) HHAP funding shall be used for programs aligned with evidenced-based practices in ending homelessness for all populations. Best practices including but are not limited to: Housing First/low barrier programs, Trauma-Informed Care, Harm Reduction. All California state-funded programs must include a Housing First approach as detailed in [AB 1380](#). Programs aligned with a Housing First approach operate with the understanding that persons experiencing homelessness must have access to a safe place to live, that does not limit length of stay before stabilizing or improving health, reducing harmful behaviors or increasing income. Under Housing First, an individual or family should be assisted in identifying housing and moved into a permanent home as quickly as possible. Programs should remove barriers to housing such as requirements of sobriety or absence of criminal history. Housing First values choices not only in where to live but whether to participate in services; tenants are not required to participate or enroll in services to obtain or retain housing. Proposals should detail how they will align their service delivery with the Housing First approach while assisting program participants with obtaining and maintaining housing.

HHAP funded programs must receive referrals through the VC CoC Coordinated Entry system (CES) and utilize the Ventura County Homeless Management Information System (HMIS) to collect and enter client-level data. Applicants who are not current participating agencies in CES or HMIS will need to work with CoC and HMIS staff to get programs set up if funded. Reports will be submitted to CoC staff quarterly and annually to assess program performance and timeliness of spending. Reports on HHAP funded programs will be sent to the State of California for participation in the state's Homeless Data Integration System (HDIS).

Applicants must demonstrate commitment and action to ensuring equitable provision of services for Black, Native and Indigenous, Latinx, Pacific Islanders and other People of Color who are disproportionately impacted by homelessness and COVID-19.

Applicants should demonstrate methods for incorporating persons with lived experience of homelessness into their programs through meaningful participation in developing policies and program implementation including hiring of staff with lived experience.

2. OBJECTIVES, ELIGIBLE USES & FUNDING AVAILABILITY:

The Ventura County CoC and County of Ventura have identified priorities for funding in its Ventura County Plan to Prevent and End Homelessness. Priorities for HHAP 2 funds were established through stakeholder input and alignment with the Ventura County Plan to Prevent and End Homelessness. The Continuum of Care Board approved the adopted priorities on December 9, 2020 and the Ventura County Board of Supervisors endorsed the same priorities on January 12, 2021. Eligible HHAP Round 2 uses align with local priorities include those listed below. Priority needs include assisting with the transition of Project Roomkey (seniors and medically vulnerable persons) into permanent housing placements. More information on each priority may be found in Attachment A of the application.

A separate application must be submitted for each eligible use for which an applicant is seeking funding. HHAP funding requires that a minimum of 8% of the funding be utilized to serve unaccompanied homeless youth between the ages of 12-24. Applicants applying for this youth-set aside must indicate youth among the target populations to be served and include in their narratives how their program will meet their unique needs.

Administrative costs are not an eligible expense for applicants under the HHAP program. Staff and overhead costs to administer the program should be classified as program costs rather than administrative costs for state funding.

Funding availability per category is reflected in the chart below.

Eligible Activity	Funding Amount Up to \$1,639,537
Rapid Re-Housing including flexible rental assistance for vulnerable households & landlord incentives	\$639,537
Operating Subsidies for Supportive Housing/Permanent Supportive Housing Development/Supportive Services for PSH	\$500,000
Operations funding for Emergency Shelters/Navigation Centers	\$200,000
Street Outreach	\$100,000
Homelessness Prevention/Diversion	\$200,000 (deeply targeted to the most at-risk households who are not eligible for State rental assistance program)
Total	\$1,639,537

- 1) **Low Barrier Emergency Shelter Programs/Navigation Centers:** funding for facilities, operations and services for permanent year-round, low-barrier, housing-focused programs
- 2) Support for countywide **Coordinated Entry System** including:
 - a. **Street Outreach:** new dedicated street outreach services with expanded hours (evening/weekend coverage) that will work to engage persons and families living on the streets or encampments and link persons to shelter and housing programs;
 - b. **Housing Navigation Services:** Dedicated staff to work with homeless individuals and families in gathering eligibility documentation and linking to eligible housing programs;
 - c. **Housing Locator Services:** Dedicated Housing Locator(s) to serve the full Ventura County CoC by developing relationships with landlords and/or property managers and identify housing opportunities for persons who are homeless in Ventura County.
 - d. **Landlord Engagement Efforts:** identifying new landlord partners to utilize housing assistance resources including vouchers and rapid rehousing assistance, providing incentives to landlords to participate in housing programs, serving as a liaison between housing programs, supportive services and landlords.
- 3) **Homeless Prevention & Diversion programs:** Programs providing flexible financial resources to prevent individuals and families from becoming homeless in Ventura County;
- 4) **Supportive Services for Permanent Supportive Housing Programs:** housing-focused, engaging services focused on helping tenants remain housed and linking to desired programs and services to support housing retention. Services should be designed to support the most vulnerable households in achieving their housing goals. Proposals will be accepted for new housing inventory including voucher programs and site-based housing.

- 5) **Permanent Supportive Housing Programs:** new supportive housing programs to serve chronically homeless adults. Referrals will come through the coordinated entry prioritization process. Programs must follow the Housing First model and utilize HMIS.
- 6) **Flexible Housing Subsidies/Rental Assistance including but not limited to:**
 - a. **Master Leasing**
 - b. **Flexible rental subsidies in Rapid Re-Housing Programs** for vulnerable individuals and households that may be medium or long term in nature paired with voluntary supportive services.
 - c. **Rental Assistance subsidies** may be flexible and be used for permanent housing, bridging until a permanent subsidy is secured, vacancy payments or project-based rent. Subsidies may be provided up to 48 months.

3. COORDINATED ENTRY SYSTEM (CES):

Successful applicants for all program types must receive referrals through the Ventura County Coordinated Entry System, Pathways to Home. Applicants seeking funding for landlord incentives will coordinate efforts to support housing persons through the coordinated entry system. Coordinated entry is a process designed to quickly identify, assess, refer and connect individuals, youth including pregnant and parenting youth, and families in crisis to housing and services. Coordinated entry is intended to prioritize resources for those with the greatest need, match people with the services that are most likely to help them exit homelessness, reduce the time it takes for participants to access services and ensure that those resources are efficiently allocated. Per Health and Safety Code Section 50219(a)(9), HHAP applicants must be integrated into the local CES.

“Coordinated Entry System” means a centralized or coordinated process developed pursuant to Section 57837 of Title 24 of the Code of Federal Regulations (CFR), as that section read on January 10, 2019, designed to coordinate homelessness program intake, assessment and provision of referrals. To satisfy this subdivision, a centralized or coordinated assessment system shall cover the geographic area, be easily accessed by individuals or families seeking services, be well advertised and include a comprehensive and standardized assessment tool.

The Oxnard, San Buenaventura, Ventura County CoC (CA-611) implemented a Coordinated Entry System (CES), Pathways to Home in October 2016. A hallmark of the coordinated entry system is prioritizing vulnerable individuals and families for services and housing. The focus on serving the most vulnerable households may result in a reduction of total households served under this funding. To learn more about the Ventura County CES, Click [Pathways to Home](#).

4. HOMELESS MANAGEMENT INFORMATION SYSTEM (HMIS):

All applicants receiving HHAP funds must participate in the Ventura County Homeless Management Information System (HMIS). This system requires data collection and reporting. The Ventura County Continuum of Care operates a HMIS that operates with limited data sharing—referred to as an open HMIS. Program participants sign a release of information and consent to providing universal data elements within the HMIS. HMIS participating agencies may view this limited data when this data is

entered by any participating agency. To learn more about HMIS requirements, please click to view [Ventura County HMIS](#). In addition to the standard intake and data standards, HHAP recipients will be asked to enter services in HMIS. Please include adequate staff time for accurate and timely data entry into your HHAP budget.

5. GRANT TERMS:

The anticipated grant term is for 36 months with an estimated start date of late summer 2021 through summer 2024. All funds must be fully expended by June 30, 2026; however, given the amount funding and the eligible uses, the CoC and County anticipates funding will be fully utilized by June 30, 2024. The budget submitted by the applicant should indicate the specific funding that will be used in each year of the program’s operation while utilizing HHAP Round 2 funding. A single application should be submitted for each eligible activity for which an applicant is seeking HHAP Round 2 funding.

The CoC will monitor spending rates and will redistribute funds if a project is not on track to utilize all funds on eligible activities prior to the State expenditure deadline of June 30, 2026. Eligible costs will be invoiced to County on at least a quarterly basis for reimbursement. No matching funds are required for HHAP.

6. PROGRAM REQUIREMENTS:

Homeless, Housing Assistance & Prevention Program (HHAP) Requirements:

The use of HHAP funds is governed by policies set by the California Homeless Coordinating and Financing Council (HCFC) and Assembly Bill 83. To learn more about the State HHAP Program, [access the State of CA HHAP page](#).

Eligible Applicants:

Eligible applicants for HHAP funding include cities, county agencies and nonprofit organizations. Applicants will be able to include sub-recipients in a collaborative application in order to maximize effectiveness in addressing homelessness. Sub-recipients must comply with the same program requirements of direct applicants.

Eligible Populations:

The minimum eligibility criteria for HHAP participants is to meet the homeless definition cited in [24 CFR 578.3](#)

Eligible Costs:

The VC CoC and County as the CoC’s Administrative Entity are using the federal regulations below to provide applicants with guidelines for eligible costs. Eligible costs are described by component type and may be impacted by CoC Written Standards. If a cost is not described as an eligible expense but is part of assisting households experiencing homelessness obtain and maintain permanent housing and aligned with California’s Housing First Policy, applicants must receive express written consent from CoC staff prior to use of program funds.

Component Type	Regulation
Street Outreach	24 CFR 576.101
Housing Location/Stabilization Services	24 CFR 576.105
Rental Assistance	24 CFR 576.106*

Housing Search and Placement	24 CFR 576.105(1)
Emergency Shelter	24 CFR 576.102
Permanent Supportive Housing	24 CFR 578.43:47

** Rental Assistance subsidies may be flexible and be used for permanent housing, bridging until a permanent subsidy is secured, vacancy payments or project-based rent. Subsidies may be provided up to 48 months.*

HHAP requires a minimum of 8% (\$141,036) of funding to be utilized for serving homeless youth, which is defined as unaccompanied youth ages 12-24 who are experiencing homelessness. This requirement will impact the prioritization of application(s) made by providers of services to homeless youth or youth at-risk of experiencing homelessness.

Administrative costs are not an eligible expense under HHAP for applicants/sub-recipients. Indirect costs associated with carrying out program related activities should be included in the program budget submitted and not classified as administrative costs.

As HHAP does not restrict funds to Fair Market Rent standards, Rent Reasonableness will be the standard for rent payments. Security deposits up to 2 months of rent are allowed. Rent sustainability and length of assistance should be factored when assisting clients with securing a rental unit. HHAP funding does allow for flexible rental subsidies with longer terms of assistance.

California’s Housing First Policy –Core Practices and Components:

Housing First is a proven approach, applicable among all elements of systems for ending homelessness, in which persons experiencing homelessness are connected to permanent housing swiftly and with few to no treatment preconditions, behavioral contingencies or other barriers. Housing First providers offer services as needed and do not make housing contingent upon the participation in services (e.g. sobriety, engagement in treatment, service participation requirements).

Additionally, Senate Bill (SB) 1380 (Mitchell, Chapter 847, Statutes of 2016) requires all state funded programs providing housing or housing-based services to people experiencing homelessness to incorporate the core components of Housing First as enumerated in Welfare and Institutions Code 8255.

All projects including **services** must align with the Core Practices described in CCR Title 25, 8409(b). Projects shall operate in a manner consistent with Housing First practices as reflected in the CoC Written Standards, consistent with subsections below, and progressive engagement and assistance practices, including the following:

- Ensuring low-barrier, easily accessible assistance to all people, including, but not limited to, people with no income or income history, and people with active substance abuse or mental health issues;
- Helping participants quickly identify and resolve barriers to obtaining and maintaining housing;
- Seeking to quickly resolve the housing crisis before focusing on other non-housing related services;
- Allowing participants to choose the services and housing that meets their needs, within practical and funding limitations;
- Connecting participants to appropriate support and services available in the community that foster long-term housing stability;
- Offering financial assistance and supportive services in a manner which offers a minimum amount of assistance initially, adding more assistance over time if needed to quickly resolve the housing crisis

by either ending homelessness, or avoiding an immediate return to literal homelessness or the imminent risk of literal homelessness.

- The type, duration, and amount of assistance offered shall be based on an individual assessment of the household, and the availability of other resources or support systems to resolve their housing crisis and stabilize them in housing.

Proposed activities that provide **housing** must align with the Core Components of Housing First. Welfare and Institutions Code Division 8. Chapter 6.5 8255 (b) “Core components of Housing First” means **all** of the following:

- Tenant screening and selection practices that promote accepting applicants regardless of their sobriety or use of substances, completion of treatment, or participation in services.
- Applicants are not rejected on the basis of poor credit or financial history, poor or lack of rental history, criminal convictions unrelated to tenancy, or behaviors that indicate a lack of “housing readiness.”
- Acceptance of referrals directly from shelters, street outreach, drop-in centers, and other parts of crisis response systems frequented by vulnerable people experiencing homelessness.
- Supportive services that emphasize engagement and problem solving over therapeutic goals and service plans that are highly tenant-driven without predetermined goals.
- Participation in services or program compliance is not a condition of permanent housing tenancy.
- Tenants have a lease and all the rights and responsibilities of tenancy, as outlined in California’s Civil, Health and Safety, and Government codes.
- The use of alcohol or drugs in and of itself, without other lease violations, is not a reason for eviction.
- In communities with coordinated assessment and entry systems, incentives for funding promote tenant selection plans for supportive housing that prioritize eligible tenants based on criteria other than “first-come-first-serve,” including, but not limited to, the duration or chronicity of homelessness, vulnerability to early mortality, or high utilization of crisis services. Prioritization may include triage tools, developed through local data, to identify high-cost, high-need homeless residents.
- Case managers and service coordinators who are trained in and actively employ evidence-based practices for client engagement, including, but not limited to, motivational interviewing and client-centered counseling.
- Services are informed by a harm-reduction philosophy that recognizes drug and alcohol use and addiction as a part of tenants’ lives, where tenants are engaged in nonjudgmental communication regarding drug and alcohol use, and where tenants are offered education regarding how to avoid risky behaviors and engage in safer practices, as well as connected to evidence-based treatment if the tenant so chooses.
- The project and specific apartment may include special physical features that accommodate disabilities, reduce harm, and promote health and community and independence among tenants.

Written Standards

The CoC has established [Written Standards](#) for providing service. All selected applicants must abide by the CoC written standards.

CoC Participation

All recipients of HHAP funding are to become members of the CoC. The membership commitment may include, but is not limited to participation in the following:

- Attending CoC meetings;
- Reporting to/seeking input from constituencies on key issues and strategies;
- Remaining informed of and communicating needs and gaps;
- Remaining informed of local, state, federal, and private proposals for funding;
- Contributing to informed dialogue on action undertaken by the group;
- Serving on a CoC Standing Committee;
- Participating in administration of the annual Point in Time (PIT) Count;
- Sharing aggregate outcome and performance data on the successes and challenges of people who are experiencing or have experienced homelessness;
- Engaging in the regular review of data to ensure that high levels of data quality and completeness are maintained;
- Providing input in the development of strategies and action plans to reduce and end homelessness;
- Participating in advocacy and public education efforts.

7. METHOD OF EVALUATION:

Staff Threshold Review

Applications will be evaluated by CoC Staff for the following criteria:

- Basic review for completeness and capacity;
- Proposal aligns with HHAP eligible uses and established CoC/County priorities for HHAP funds;
- Serves persons who are homeless or at imminent risk of homelessness;
- Alignment with California Housing First requirements;
- Participation (or commitment to participate) in VC HMIS;
- Participation (or commitment to participate) in Coordinated Entry System, Pathways to Home.

CoC Data, Performance & Evaluation Committee Review

Applications will be evaluated by the CoC Data, Performance & Evaluation Committee based on the criteria below:

- Demonstration of capacity to fulfill grant requirements (experience with state/federal grants);
- Project Design and Approach;
- Financial Capacity, Feasibility and Sustainability;
- Past performance;
- Coordination and Collaboration

Applicants may be called to upon to answer questions at this committee meeting.

The CoC Data, Performance & Evaluation Committee will develop recommendations for HHAP Round 2 funding allocations with consideration of geographic distribution of funding to best meet community needs. Funding recommendations will be presented to the CoC Governing Board for their review and approval. Committee members who are applicants will not be able to vote on HHAP recommendations. Board members without a conflict of interest will vote on funding recommendations to be shared with the County of Ventura Board of Supervisors. The meeting timeline will be posted on the VC CoC website www.venturacoc.org

Application Submittal:

- Submit one (1) copy, including all attachments in PDF form, via email to: Tara.Carruth@ventura.org
- One application should be submitted for each separate program.
- Narrative portions of the application may be submitted on a separate document limited to 10 total pages. Project applications must complete all narrative questions.
- Submit budget attachment including all current and pending funding sources supporting this application. *Permanent Supportive Housing applicants will submit a budget specific to housing development/operations.* Round all dollar amounts to the nearest dollar (i.e. \$4.59 should be rounded to \$5 and \$4.25 should be rounded to \$4)
 - PSH programs submit completed Budget Template
 - Other Applicants submit completed Budget Template

All applications will be reviewed for completeness. All or a portion of the application can be denied for the following reasons:

- The application is incomplete and the CoC staff is unable to reasonably determine what the applicant is proposing or whether the application meets threshold requirements.
- The application does not pass the HHAP or VC CoC Program threshold, such as, if the Applicant or proposed activities are not eligible or programs that are not aligned with evidence-based practices including Housing First.
- Late submissions will not be considered for HHAP funding

Required Attachments for Nonprofit Organizations:

- Articles of Incorporation/By-laws
- Nonprofit determination letters from IRS and California Tax Franchise Board/Tax Exemption letter
- Org Chart
- Board of Directors Roster
- Conflict of Interest Statement
- Evidence of non-suspension/debarment for all parties
- Evidence of insurance
 - Copy of current insurance coverage (General Liability, Workers Comp)
- Most recent audited financial statements
- IRS form W-9
- IRS form 990
- Agency Budget or Financial Plan
- Blank client intake form with documentation of eligibility status including 3rd party documentation and self-certifications as applicable

- Annual Performance Report generated from VC HMIS for the same project type covering time period of January 1, 2020-December 31, 2020. For applicants not participating in VC HMIS, please submit a report generated from a comparable database
- Application narratives
- Application certification
- Staffing plan relevant to project
- Completed project budget workbook

Required Attachments for for-profit organizations:

- Articles of incorporation/bylaws
- Org Chart
- Board of Directors Roster
- Conflict of Interest Statement
- Evidence of non-suspension/debarment from all parties
- Evidence of insurance
 - Copy of current insurance coverage (General Liability, Workers Comp)
- Most recent audited financial statements
- IRS form W-9
- IRS form 990
- Agency Budget or Financial Plan
- Blank client intake form with documentation of eligibility status including 3rd party documentation and self-certifications as applicable
- Annual Performance Report generated from VC HMIS for the same project type covering time period of January 1, 2020-December 31, 2020. For applicants not participating in VC HMIS, please submit a report generated from a comparable database
- Application narratives
- Application certification
- Staffing plan relevant to project
- Completed project budget workbook

Required Attachments for units of local government:

- Tax exemption if applicable to any sub-recipients
- Conflict of Interest Statement
- Evidence of non-suspension/debarment from all parties
- Evidence of insurance
 - Copy of current insurance coverage (General Liability, Workers Comp)
- IRS Form W-9 (not required for County departments)
- Blank client intake form with documentation of eligibility status including 3rd party documentation and self-certifications as applicable
- Annual Performance Report generated from VC HMIS for the same project type covering time period of January 1, 2020-December 31, 2020. For applicants not participating in VC HMIS, please submit a report generated from a comparable database
- Application narratives
- Application certification
- Staffing plan relevant to project
- Completed project budget workbook

A. Rating Criteria:

- Applicant Capacity (15 points)
- Program design (20 points)
- Financial Capacity, Feasibility & Sustainability (18 points)
- Performance (35 points)
- Coordination & Collaboration (12 points)

Threshold Review & Evaluation

Basic review for completeness and capacity	<ul style="list-style-type: none"> • All required responses and attachments are included. Applicant demonstrates capacity to fulfill all program requirements. • Timely audited financial statements • Liquidity • Measurements of vulnerability (e.g. net profit margin, fundraising efficiency, dependency on the County or a single entity for financial strength) • Submitted by deadline
Program eligibility: proposal aligns with HHAP eligible use(s)	<ul style="list-style-type: none"> • See page 5 -6 for Eligible HHAP uses and local priorities for HHAP 2
Program eligibility: serves homeless persons or those at imminent risk of homelessness	<ul style="list-style-type: none"> • Serves homeless persons or those at imminent risk of homelessness as defined in 24 CFR 578.3
Alignment with California’s Housing First Policy	<ul style="list-style-type: none"> • The applicant has addressed the core practices for services projects (CCR 25 8409 b) and all core components (WIC Title Chapter 6.5 8255 b) in California’s Housing First Policy for housing projects. • Alignment with California’s Housing First Policy <ul style="list-style-type: none"> ○ CCR Title 25, 8409(b) and/or ○ WIC Div.8, Ch. 6.5 8255(b)
Homeless Management Information System	<ul style="list-style-type: none"> • The applicant commits to use of HMIS, including timeliness and data quality standards, demonstrates adequate capacity for data collection and reporting
Coordinated Entry System	<ul style="list-style-type: none"> • The applicant commits to participation in CES. Street Outreach must serve as entry points. Rental Assistance and Rapid Rehousing, Housing Location Services (Landlord Incentives) and Permanent Housing must receive all referrals from CES.

CoC Data, Performance & Evaluation Review Committee

<p>Applicant Capacity Max score: 15</p>	<ul style="list-style-type: none"> • Experience providing similar services and housing to homeless persons or other vulnerable populations for which funds are being requested. • Experience addressing the needs of the target population • Sufficient capacity for project oversight and administration
<p>Project Design and Approach Max score: 20</p>	<ul style="list-style-type: none"> • Project is based on best-practices framework proven methods • Project approach demonstrates positive outcomes • Project design reflects CoC Written Standards and ability to address homeless challenges • Anticipated numbers served appear reasonable given the prioritization of vulnerable individuals and families within the homeless population • Staffing pattern is reasonable to provide long term housing retention.
<p>Financial Capacity, Feasibility and Sustainability Max score: 18</p>	<ul style="list-style-type: none"> • Budget clearly shows use of funds and staffing pattern to sustain project • Reasonable project costs • Degree to which project leverages agency and community resources • Outstanding and/or unresolved audit findings • Demonstrated capacity to operate the project based on its budget • Demonstrated capacity to effectively manage the finances of the project (e.g. invoices submitted in a timely, complete manner) • Describes specifically how the project will continue after the one-time funding is exhausted, or how it will end with the least negative impact on participants
<p>Past Performance Max score: 35</p>	<ul style="list-style-type: none"> • Provided annual performance report demonstrates a proven track record of permanently housing individuals and/or families in a similar project • Data collection and reporting will allow for accurately reflected outcomes and performance • Clearly addresses how a current/similar project enhances system performance by reducing the length of time persons experience homelessness, reduces returns to homelessness, and increases both cash and non-cash income of participants
<p>Coordination and Collaboration Max score: 12</p>	<ul style="list-style-type: none"> • Preference for applicant providing services countywide (2 pts.) • Demonstrates coordination with other agencies and providers for the proposed project to enhance service delivery and avoid duplication • Agency demonstrates history of collaboration • Coordination with other agency activities and funding sources • Links participants to mainstream resources and critical services not provided by the project • Adequate staffing for Coordinated Entry System participation and case conferencing • If sub-recipients, clearly show role of each agency and partnership